Alabama

UNIFORM APPLICATION
FY 2018/2019 - STATE BEHAVIORAL HEALTH ASSESSMENT AND PLAN

SUBSTANCE ABUSE PREVENTION AND TREATMENT BLOCK GRANT

OMB - Approved 06/12/2015 - Expires 09/30/2020
(generated on 10/02/2017 7.58.43 PM)

Center for Substance Abuse Prevention
Division of State Programs

Center for Substance Abuse Treatment
Division of State and Community Assistance
State Information

Plan Year
Start Year 2018
End Year 2019

State DUNS Number
Number 929956324
Expiration Date

I. State Agency to be the Grantee for the Block Grant
Agency Name Alabama Department of Mental Health
Organizational Unit Mental Health and Substance Abuse Services Division
Mailing Address P.O. Box 301410
City Montgomery
Zip Code 36130-1410

II. Contact Person for the Grantee of the Block Grant
First Name Diane
Last Name Baugher
Agency Name Alabama Department of Mental Health, Division of Mental Health and Substance Abuse Services
Mailing Address P.O. Box 301410
City Montgomery
Zip Code 36130-1410
Telephone 334-242-3642
Fax 334-242-3796
Email Address Diane.Baugher@mh.alabama.gov

III. Expenditure Period
State Expenditure Period
From
To

IV. Date Submitted
Submission Date 10/2/2017 7:57:44 PM
Revision Date

V. Contact Person Responsible for Application Submission
First Name Sarah
Last Name Harkless
Telephone 334-242-3953
Fax 334-242-0759
Email Address sarah.harkless@mh.alabama.gov

Footnotes:
State Information

Chief Executive Officer’s Funding Agreement - Certifications and Assurances / Letter Designating Signatory Authority

Fiscal Year 2018

U.S. Department of Health and Human Services
Substance Abuse and Mental Health Services Administrations
Funding Agreements
as required by
Substance Abuse Prevention and Treatment Block Grant Program
as authorized by
Title XIX, Part B, Subpart II and Subpart III of the Public Health Service Act
and
Title 42, Chapter 6A, Subchapter XVII of the United States Code

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ASSURANCES - NON-CONSTRUCTION PROGRAMS

Note: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the awarding agency. Further, certain Federal awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant I certify that the applicant:

1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of the project described in this application.

2. Will give the awarding agency, the Comptroller General of the United States, and if appropriate, the State, through any authorized representative, access to and the right to examine all records, books, papers, or documents related to the award; and will establish a proper accounting system in accordance with generally accepted accounting standard or agency directives.

3. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.

4. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.

5. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards for merit systems for programs funded under one of the nineteen statutes or regulations specified in Appendix A of OPM’s Standard for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).

6. Will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee-3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to non-discrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

7. Will comply, or has already complied, with the requirements of Title II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal or federally assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.

8. Will comply with the provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.


10. Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is $10,000 or more.

11. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetland pursuant to EO 11988; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Costal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clear Air) Implementation Plans under Section 176(c) of the Clear Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g)


14. Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by this award of assistance.

15. Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. §§2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance. 16. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead based paint in construction or rehabilitation of residence structures.

16. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act of 1984.

17. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations and policies governing this program.
LIST of CERTIFICATIONS

1. CERTIFICATION REGARDING LOBBYING

Title 31, United States Code, Section 1352, entitled “Limitation on use of appropriated funds to influence certain Federal contracting and financial transactions,” generally prohibits recipients of Federal grants and cooperative agreements from using Federal (appropriated) funds for lobbying the Executive or Legislative Branches of the Federal Government in connection with a SPECIFIC grant or cooperative agreement. Section 1352 also requires that each person who requests or receives a Federal grant or cooperative agreement must disclose lobbying undertaken with non-Federal (non-appropriated) funds. These requirements apply to grants and cooperative agreements EXCEEDING $100,000 in total costs (45 CFR Part 93). By signing and submitting this application, the applicant is providing certification set out in Appendix A to 45 CFR Part 93.

2. CERTIFICATION REGARDING PROGRAM FRAUD CIVIL REMEDIES ACT (PFCRA)

The undersigned (authorized official signing for the applicant organization) certifies that the statements herein are true, complete, and accurate to the best of his or her knowledge, and that he or she is aware that any false, fictitious, or fraudulent statements or claims may subject him or her to criminal, civil, or administrative penalties. The undersigned agrees that the applicant organization will comply with the Department of Health and Human Services terms and conditions of award if a grant is awarded as a result of this application.

3. CERTIFICATION REGARDING ENVIRONMENTAL TOBACCO SMOKE

Public Law 103-227, also known as the Pro-Children Act of 1994 (Act), requires that smoking not be permitted in any portion of any indoor facility owned or leased or contracted for by an entity and used routinely or regularly for the provision of health, day care, early childhood development services, education or library services to children under the age of 18, if the services are funded by Federal programs either directly or through State or local governments, by Federal grant, contract, loan, or loan guarantee. The law also applies to children’s services that are provided in indoor facilities that are constructed, operated, or maintained with such Federal funds. The law does not apply to children’s services provided in private residence, portions of facilities used for inpatient drug or alcohol treatment, service providers whose sole source of applicable Federal funds is Medicare or Medicaid, or facilities where WIC coupons are redeemed.

Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to $1,000 for each violation and/or the imposition of an administrative compliance order on the responsible entity.

The authorized official signing for the applicant organization certifies that the applicant organization will comply with the requirements of the Act and will not allow smoking within any portion of any indoor facility used for the provision of services for children as defined by the Act. The applicant organization agrees that it will require that the language of this certification be included in any sub-awards which contain provisions for children’s services and that all sub-recipients shall certify accordingly.

The Department of Health and Human Services strongly encourages all grant recipients to provide a smoke-free workplace and promote the non-use of tobacco products. This is consistent with the DHHS mission to protect and advance the physical and mental health of the American people.

I hereby certify that the state or territory will comply with Title XIX, Part B, Subpart II and Subpart III of the Public Health Service (PHS) Act, as amended, and summarized above, except for those sections in the PHS Act that do not apply or for which a waiver has been granted or may be granted by the Secretary for the period covered by this agreement.

I also certify that the state or territory will comply with the Assurances Non-Construction Programs and Certifications summarized above.

Name of Chief Executive Officer (CEO) or Designee: ________________________________

Signature of CEO or Designee: ________________________________________________

Title: ________________________________ Date Signed: ________________________________

mm/dd/yyyy

1If the agreement is signed by an authorized designee, a copy of the designation must be attached.
Footnotes:
Alabama’s CEO, Governor Kay Ivey, signed Alabama’s Funding Agreements/Certifications. A letter delegating signatory authority to another position is, thus, not required.
# State Information

**Chief Executive Officer's Funding Agreement - Certifications and Assurances / Letter Designating Signatory Authority**

**Fiscal Year 2018**

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I also certify that the state or territory will comply with the Assurances Non-Construction Programs and Certifications summarized above.

Name of Chief Executive Officer (CEO) or Designee: Kay Ivey

Signature of CEO or Designee: ____________________________

Title: Governor, State of Alabama ____________________________ Date Signed: 9/11/2017
**State Information**

**Disclosure of Lobbying Activities**

To View Standard Form LLL, Click the link below (This form is OPTIONAL)

**Standard Form LLL (click here)**

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**Signature:**  
**Date:**  

**Footnotes:**

The Alabama Department of Mental Health did not undertake any lobbying activities during State FY 2016.
Planning Steps

Step 1: Assess the strengths and needs of the service system to address the specific populations.

Narrative Question:

Provide an overview of the state's behavioral health prevention, early identification, treatment, and recovery support systems. Describe how the public behavioral health system is currently organized at the state and local levels, differentiating between child and adult systems. This description should include a discussion of the roles of the SSA, the SMHA, and other state agencies with respect to the delivery of behavioral health services. States should also include a description of regional, county, tribal, and local entities that provide behavioral health services or contribute resources that assist in providing the services. The description should also include how these systems address the needs of diverse racial, ethnic, and sexual gender minorities, as well as American Indian/Alaskan Native populations in the states.

Footnotes:
SECTION II: ALABAMA PLANNING STEPS
STEP ONE: ASSESS THE STRENGTHS AND NEEDS OF THE SERVICE SYSTEM TO ADDRESS THE SPECIFIC POPULATIONS.

A. Overview of Alabama’s Substance Abuse Prevention, Early Intervention, Treatment, and Recovery Support System

The Alabama Department of Mental Health (ADMH) was established by Alabama Acts 1965, No. 881, Section 22-50-2. A cabinet-level state government agency, ADMH has the authority to act in any prudent way to provide mental health and intellectual disability services for the people of Alabama. Act 881 defines “mental health services” as the diagnosis of, treatment of, rehabilitation for, follow-up care of, prevention of and research into the causes of all forms of mental or emotional illnesses, including but not limited to, alcoholism, drug addiction, or epilepsy in combination with mental illness or intellectual disability.

ADMH is comprised of three unique divisions: (1) Administration, (2) Intellectual Disabilities, and (3) Mental Health and Substance Abuse Services. Each division operates under the direction and control of its own Associate Commissioner who is appointed by and reports directly to the ADMH Commissioner. The Commissioner reports directly to the Governor. A Board of Trustees, appointed by the Governor, serves in an advisory capacity to the Commissioner.

Among its designated powers, ADMH is authorized to plan, supervise, coordinate, and establish standards for all operations and activities of the State of Alabama, including the provision of services, related to intellectual disability and mental health. ADMH’s two service divisions, the Intellectual Disabilities Division and the Mental Health and Substance Abuse Services Division have primary responsibility for accomplishment of these tasks.

ADMH is designated as the single state agency (SSA) in Alabama authorized to receive and administer any and all funds available from any source to support the provision of services and other activities within the scope of its statutory authority. This responsibility includes receipt and administration of the Mental Illness and Substance Abuse Block Grants provided by the Substance Abuse and Mental Health Services Administration (SAMHSA). ADMH’s decision to submit separate SAMHSA block grant applications for mental illness and substance abuse services, respectively, for FY 18 – FY 19 allows for more realistic planning based upon currently identified needs, than does submission of a combined application that plans for a behavioral health division that remains under development.

B. Organization of Alabama’s Substance Abuse Service Delivery System

1. The Role of the SSA: Alabama Department of Mental Health

The ADMH Commissioner has established Coordinating Subcommittees to facilitate the development of plans for intellectual disabilities, mental illness, and substance abuse services, respectively. The Coordinating Subcommittees, chaired by the Associate Commissioner for each departmental division, function to integrate local and regional
planning efforts with statewide planning that is consistent with the strategic directions established by the Commissioner. Plans and recommendations developed by the Coordinating Subcommittees are sent to the Commissioner for review and appropriate action. Actions and recommendations of the Management Steering Committee are advisory to the Commissioner and do not circumvent or diminish ADMH’s statutory authority.

Act 881 grants ADMH statutory responsibility for operation and regulation of Alabama’s public substance abuse service delivery system. Specific responsibilities, as implemented through the Division of Mental Illness and Substance Abuse Services (the Division), include:

- Planning, development, coordination, and management of a comprehensive system of prevention, treatment and recovery support services for individuals adversely impacted by, or with the potential to be adversely impacted, by alcohol, tobacco, and/or other drug use;
- Resource solicitation, development, and dissemination;
- Funding solicitation, receipt, and allocation;
- Contracting for service delivery and contract compliance monitoring;
- Development of program certification regulations, and management and implementation of a regulatory review process;
- Development and dissemination of best practice guidelines for prevention, treatment, and recovery support services;
- Collaboration with state and local government and community-based organizations to support fulfillment of its statutory responsibilities;
- Protection of patient rights, confidentiality, and privacy; and
- Collaboration with service recipients and advocates to support systems improvements and enhanced service outcomes.

For the purpose of planning for Alabama’s public substance abuse service delivery system, ADMH has divided the state into four (4) regions which are defined in terms of Alabama’s sixty seven (67) counties, as listed in Table 1.

<table>
<thead>
<tr>
<th>Region 1</th>
<th>Region 2</th>
<th>Region 3</th>
<th>Region 4</th>
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<tbody>
<tr>
<td>Cherokee</td>
<td>Bibb</td>
<td>Autauga</td>
<td>Baldwin</td>
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<tr>
<td>Colbert</td>
<td>Blount</td>
<td>Bullock</td>
<td>Barbour</td>
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<tr>
<td>Cullman</td>
<td>Calhoun</td>
<td>Chambers</td>
<td>Butler</td>
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<td>De Kalb</td>
<td>Chilton</td>
<td>Choctaw</td>
<td>Clarke</td>
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<td>Elmore</td>
<td>Conecuh</td>
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<td>Lamar</td>
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<td>Lee</td>
<td>Dale</td>
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<td>Randolph</td>
<td>Lowndes</td>
<td>Escambia</td>
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<tr>
<td>Lawrence</td>
<td>Shelby</td>
<td>Macon</td>
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<tr>
<td>Limestone</td>
<td>St. Clair</td>
<td>Marengo</td>
<td>Henry</td>
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<tr>
<td>Madison</td>
<td>Talladega</td>
<td>Montgomery</td>
<td>Houston</td>
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2. Service Delivery Overview

ADMH does not operate any substance abuse prevention, treatment, or recovery support programs or directly provide any related services. The agency has established the State’s public system of services through the execution of contractual agreements with fifty-five (55) community based private and public entities located throughout Alabama. Each of these organizations receives funds from ADMH to provide one (1) or more of fifteen (15) levels of care that together, compose the state’s treatment service continuum, funds to provide one or more of the six (6) primary prevention strategies, and/or funds to provide recovery support services. The number of patients served by ADMH treatment services contractors in 2016 is provided in Table 2. ADMH also certifies seventeen (17) other providers with which there is no contractual relationship.

<table>
<thead>
<tr>
<th>Region</th>
<th>Number of Patients</th>
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<tbody>
<tr>
<td>1</td>
<td>6949</td>
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<tr>
<td>2</td>
<td>8602</td>
</tr>
<tr>
<td>3</td>
<td>3559</td>
</tr>
<tr>
<td>4</td>
<td>4410</td>
</tr>
<tr>
<td>Out of State</td>
<td>120</td>
</tr>
<tr>
<td>Unknown</td>
<td>1</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>23,641</strong></td>
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</tbody>
</table>

The SABG provided by SAMHSA is the primary funding source for Alabama’s public system of substance abuse services. In addition, state funding is provided by the Alabama State Legislature. Utilizing ADMH as the payment conduit, the Alabama Medicaid Agency also makes available reimbursement to qualified provider organizations for services delivered to eligible Medicaid beneficiaries. These services are reimbursable through Medicaid’s nonemergency transportation and rehabilitation option programs. For all three funding sources, providers are reimbursed by ADMH on a fee for service basis.

3. Treatment Services

Contract providers are required to abide by the following eligibility requirements in order to bill ADMH for treatment of individuals who have substance use disorders:

a. All potential clients must be screened for substance use and co-occurring disorders, as according to ADMH specified policies and procedures. Adolescents (under the age of 19) must be screened using the CRAFFT which is a six (6) question instrument. Adults (19 and older) must be screened using the UNCOPE which is also a six (6) question instrument.
Potential co-occurring clients must be screened using an ADMH approved screening instrument developed for such purposes.

- Each client must meet the Diagnostic and Statistical Manual of Mental Disorders, latest edition, clinical criteria of psychoactive substance use disorders, in the following order of priorities.

  1. Drug injecting pregnant women (with diagnostic criteria).
  2. Pregnant women (with diagnostic criteria).
  3. Parenting women (with diagnostic criteria).
  4. Injection drug users (6 month history of injection drug use and injection drug use within the last 30 days, with diagnostic criteria).
  5. All other individuals who have substance use disorders.

- A need for financial assistance must be established by an individual financial assessment based upon the client’s unique needs.

- Efforts must be made to collect reimbursement for the costs of providing services for individuals who are entitled to insurance benefits under the Social Security Act, including programs under title XVIII, any State compensation program, and any other public assistance program for medical expenses, any grant program, any private insurance, or any other benefit program.

- Providers may secure client payment for services in accordance with the ability to pay, which is based on an established sliding fee scale. However, the client’s inability to pay cannot be a barrier to treatment access.

4. Use of Treatment Placement Criteria

Alabama has established a standardized screening process and adopted the American Society of Addiction Medicine (ASAM) Criteria for use in making decisions for appropriate referrals for treatment. Unable to find such an instrument after extensive search, staff of the ADMH Substance Abuse Services Division worked over a three-year period to develop a clinical placement assessment that would:

- Establish a need for immediate crisis intervention.
- Establish a DSM diagnosis or diagnostic impression indicating the existence of a substance use disorder.
- Screen for the presence for co-occurring mental disorders
- Collect adequate information in each of the six (6) ASAM dimensions to support client placement in a level of care appropriate to his or her needs. The ASAM dimensions include (1) Acute Intoxication and/or Withdrawal Potential; (2) Biomedical Conditions and Complications; (3) Emotional/Behavioral/Cognitive
Conditions and Complications; (4) Readiness to Change; (5) Relapse, Continued Use or Continued Problem Potential; and Recovery Living Environment.

- Provide for timely administration in one setting.

The resulting document, the SASD Integrated Placement Assessment, was developed in consultation with Dr. David Mee Lee, Chief Editor of the American Society of Addiction Medicine Patient Placement Criteria. The Integrated Assessment incorporates the ASAM Criteria with the URICA (University of Rhode Island Change Assessment Scale), and a mental status examination to provide for a comprehensive assessment of needs to support a level of care decision.

5. Treatment Levels of Care

ADMH, in accordance with its regulatory authority, has established standards of care in the Alabama Administrative Code that are used to certify programs as eligible to provide substance abuse treatment services. Only programs that have been surveyed by ADMH and found to be in compliance with its regulatory standards are eligible to receive funding from the agency. ADMH Regulations 580-9-44-.01-.29, effective January 1, 2013, authorize the following levels of care:

a. **Medically Monitored Residential Detoxification (Level III.7-D):** An organized service delivered by medical and nursing professionals, which provides 24-hour medically supervised evaluation and withdrawal management in a permanent facility with inpatient beds. Services are delivered under a defined set physician-approved policies and physician-monitored procedures or clinical protocols. This service level provides care to patients whose withdrawal signs and symptoms are sufficiently severe to require 24-hour inpatient care with observation, monitoring and treatment being available.

b. **Medically Monitored Residential Detoxification Narcotic Treatment Program (Level III.7-D NTP):** An organized service delivered by medical and nursing professionals, which provides 24-hour medically supervised evaluation and withdrawal management in a permanent facility with inpatient beds. This level of care is authorized to provide withdrawal management of patients with opioid use disorders utilizing FDA approved medications, other than methadone. Services are delivered under a defined set physician-approved policies and physician-monitored procedures or clinical protocols. This service level provides care to patients whose withdrawal signs and symptoms are sufficiently severe to require 24-hour inpatient care with observation, monitoring and treatment being available.

c. **Clinical Managed Residential Detoxification (III.2-D):** An organized service that may be delivered by appropriately trained staff, who provide 24-hour supervision, observation and support for patients who are intoxicating or experiencing withdrawal. This Level of care is characterized by its emphasis on peer and social support.
d. **Ambulatory Detoxification with Extended On-Site Monitoring (Level II.D):** An organized outpatient service, which may be delivered by trained clinicians who provide medically supervised evaluation, detoxification and referral services. Outpatient detoxification services shall be designed to treat the patient’s level of clinical severity and to achieve safe and comfortable withdrawal from mood-altering substances and to effectively facilitate the patient’s entry into ongoing treatment and recovery.

e. **Ambulatory Detoxification Without On-Site Monitoring (Level I-D):** An organized outpatient service, which may be delivered by trained clinicians who provide medically supervised evaluation, detoxification and referral services according to a pre-determined schedule. Such services are provided in regularly scheduled sessions under a defined medical protocol. Outpatient detoxification services shall be designed to treat the patient’s level of clinical severity and to achieve safe and comfortable withdrawal from mood-altering substances and to effectively facilitate the patient’s entry into ongoing treatment and recovery.

f. **Medically Monitored Residential Treatment (Level III.7):** A planned regime of 24-hour professional directed evaluation, observation, medical monitoring and addiction treatment in an inpatient setting. This Level of care is appropriate for those individuals whose sub-acute, biomedical and emotional, behavioral or cognitive problems are so severe that they require inpatient treatment, but who do not need the full resources of an acute care general hospital.

g. **Residential Treatment (Level III.5):** Highly structured, short term (14-21 day), intensive chemical dependency treatment service and intensive therapeutic activities. This Level is conducted in a 24-hour supervised living arrangement operated by the facility using around the clock awake staff. The goals of treatment are to promote abstinence from substance use and antisocial behavior and to effect global change in patients’ lifestyles, attitudes and values.

h. **Medium Intensity Adult Residential Treatment (Level III.3):** A structured recovery environment in combination with medium intensity clinical services to support recovery from substance related disorders. Individuals seen at this Level are often older, cognitively impaired or developmentally delayed, or are those in whom the chronicity and intensity of the primary disease process requires a program that allows sufficient time to integrate the lessons and experiences of treatment into their daily lives.

i. **Low Intensity Residential Treatment Adult (Level III.1):** The program offers a minimum of five (5) hours per week of low-intensity treatment of substance related disorders. Treatment is directed toward applying skills, preventing relapse, improving social functioning and ability for self-care, promoting personal responsibility, developing a social network supportive of recovery and reintegrating the individual into school, work and family life.
j. **Transitional Residential (Level III.01):** A residential service that provides chemical dependency supportive services and therapeutic activities conducted in a residential setting designed to provide the environment conducive to recovery and to promote reintegration into the mainstream of society.

k. **Partial Hospitalization (Level II.5):** A program that is delivered in an outpatient setting and generally features twenty (20) or more hours of clinically intensive programming per week. There is daily or near-daily contact, as specified in the patient’s service plan. Patients often have direct access to or close referral relationship with psychiatric, medical and lab services.

l. **Intensive Outpatient (Level II.1):** A combination of time limited, goal oriented rehabilitative services designed to assist clients in reaching and maintaining a drug and alcohol free lifestyle. The amount of time and frequency of services for Level II.1 are established on the basis of the unique needs of each client served, but services shall be available a minimum of nine (9) hours per week for adults and a minimum of six (6) hours per week for adolescents.

m. **General Outpatient Services (Level I):** Organized outpatient treatment services, which may be delivered in a wide range of settings. Professionally qualified addiction counselors deliver directed evaluations, treatment and recovery services. Such services are provided in regularly scheduled sessions of fewer than nine (9) contact hours per week for adults and fewer than six (6) hours per week for adolescents.

n. **Early Intervention (Level 0.5):** Organized service that may be delivered in a wide variety of settings. This Level of Care is designed to explore and address problems or risk factors that appear to be related to substance use and to help the individual recognize the harmful consequences of inappropriate substance use.

o. **Opiate Maintenance Therapy (Level I-O):** An organized ambulatory addiction treatment service for opiate addicted clients delivered by trained personnel. The nature of the services provided is determined by the individual’s clinical needs, but includes case management, psychosocial treatment sessions, and daily, or other scheduled, medication visits within a structured program. Opioid maintenance therapy is provided under a defined set of policies and procedures stipulated by state and federal law and regulation.

### TABLE 3

<table>
<thead>
<tr>
<th><strong>ADMH Levels of Care</strong></th>
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<tbody>
<tr>
<td><strong>Level 0.5: Early Intervention Services, consisting of:</strong></td>
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<tr>
<td>Early Intervention Services for Adults.</td>
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<tr>
<td>Early Intervention Services for Adolescents.</td>
</tr>
<tr>
<td>Early Intervention Services for Pregnant Women and Women with Dependent Children.</td>
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<tr>
<td>Early Intervention Services for Persons with Co-Occurring Substance Use and Mental Disorders.</td>
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<tr>
<td><strong>Level I: Outpatient Treatment, consisting of:</strong></td>
</tr>
<tr>
<td>Outpatient Services for Adults.</td>
</tr>
<tr>
<td>Outpatient Services for Adolescents.</td>
</tr>
<tr>
<td>Outpatient Services for Pregnant Women and Women with Dependent Children.</td>
</tr>
</tbody>
</table>
Outpatient Services for Pregnant Women and Women with Dependent Children.
Outpatient Services for Persons with Co-Occurring Substance Use and Mental Disorders.
Ambulatory Detoxification Without Extended on-site Monitoring.
Opioid Maintenance Therapy Program.

**Level II: Intensive Outpatient Services/Partial Hospital Treatment, consisting of:**
- Intensive Outpatient Services for Adults.
- Intensive Outpatient Services for Adolescents.
- Intensive Outpatient Services for Pregnant Women and Women with Dependent Children.
- Intensive Outpatient Services for Persons with Co-Occurring Substance Use and Mental Disorders.
- Partial Hospital Program for Adults.
- Partial Hospital Program for Adolescents.
- Partial Hospital Program for Pregnant Women and Women with Dependent Children.
- Partial Hospital Program for Persons with Co-Occurring Substance Use and Mental Disorders.
- Ambulatory Detoxification With Extended on-site Monitoring.

**Level III: Residential Treatment Services, consisting of:**
- Transitional Residential Services for Adults
- Transitional Residential Services for Adolescents.
- Clinically Managed Low Intensity Residential Programs for Adults.
- Clinically Managed Low Intensity Residential Programs for Adolescents.
- Clinically Managed Low Intensity Residential Programs for Pregnant Women and Women with Dependent Children.
- Clinically Managed Low Intensity Residential Programs for Persons with Co-occurring Substance Use and Mental Disorders.
- Clinically Managed Medium Intensity Residential Programs for Adults.
- Clinically Managed Medium Intensity Residential Programs for Adolescents.
- Clinically Managed Medium Intensity Residential Programs for Pregnant Women and Women with Dependent Children.
- Clinically Managed Medium Intensity Residential Programs for Persons with Co-occurring Substance Use and Mental Disorders.
- Clinically Managed High Intensity Residential Programs for Adults.
- Clinically Managed High Intensity Residential Programs for Adolescents.
- Clinically Managed High Intensity Residential Programs for Pregnant Women and Women with Dependent Children.
- Clinically Managed High Intensity Residential Programs for Persons with Co-occurring Substance Use and Mental Disorders.
- Medically Monitored Intensive Residential Programs for Adults.
- Medically Monitored Intensive Residential Programs for Adolescents.
- Medically Monitored Intensive Residential Programs for Pregnant Women and Women with Dependent Children.
- Medically Monitored Intensive Residential Programs for Persons with Co-occurring Substance Use and Mental Disorders.
- Medically Monitored High-Intensity Residential Programs for Adolescents.
- Medically Monitored Residential Detoxification Program.

The authorized levels of care are modifications of those established in the ASAM PPC-2R. As indicated in TABLE 3 above, specialty levels of care are available in Alabama for adolescents, pregnant and parenting women, and individuals who have co-occurring disorders.

In addition to certifying and funding the fourteen (14) levels of care, ADMH also provides funding for the services identified in Table 4. These services may be provided within the levels of care and specialized programs described above:

**TABLE 4**

<table>
<thead>
<tr>
<th>Services Funded to Support Levels of Care</th>
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<tbody>
<tr>
<td>Case Management</td>
</tr>
<tr>
<td>Diagnostic Interview</td>
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</tbody>
</table>
Family Counseling | Bed, Board, and, and Protection
---|---
Group Counseling | Ancillary Services
Basic Living Skills | Non-Emergency Transportation
Medication Monitoring | Peer Counseling
Crisis Intervention | Mental Health Consultation
Injectable Medication Administration | Oral Medication Administration
Assessment Services | Brief Intervention
Activity Therapy | Child Sitting Services
Non-Emergency Transportation

C. SABG Priority Service Populations

1. Chapter 580-9-44-.13(9)(d) of the Alabama Department of Mental Health’s Administrative Code specifies that priority access to admission for treatment will be given to the following groups in order of priority:

   a. Individuals who are pregnant and have intravenous substance use disorders.
   b. Individuals who are pregnant and have substance use disorders.
   c. Individuals who have intravenous substance use disorders.
   d. Women with dependent children.
   e. Individuals who are HIV positive.
   f. All others with substance use disorders.

All programs certified by ADMH must adhere to the above rule. This includes those entities under contract with ADMH, as well as, those receiving no funds from the state. Compliance is monitored during bi-annual on-site certification site visits, as well as, during annual onsite SABG compliance reviews of funded programs. In addition, the following efforts are undertaken to assure the specific needs of the SABG’s priority populations are appropriately attended within ADMH’s substance abuse service delivery system:

2. Pregnant Women and Women with Dependent Children

   The ADMH certifies and provides SABG women’s set-aside funding for two comprehensive substance abuse programs that exclusively serve pregnant women and women with dependent children. Each of these programs is certified to provide the following Alabama modified ASAM levels of care:

   - Outpatient Treatment.
   - Intensive Outpatient Treatment.
   - Clinically Managed Low Intensity Residential Treatment.
   - Clinically Managed Medium Intensity Residential Treatment.
   - Clinically Managed High Intensity Residential Treatment.

Throughout ADMH’s administrative code, rules addressing the specific needs of pregnant and parenting women have been published. Chapter 580-9-44-.13(11)(a)5, for example, specifies that the intake process in programs for pregnant women and women with dependent children at a minimum:
• Shall be family centered and gender responsive addressing:
  
a. Assessment of primary medical care to include prenatal care, primary pediatric care and immunization for their children.
b. Relationships.
c. Sexual & physical abuse.
d. Parenting skills and practices.
e. Childcare.

• Include assessment of children participating in treatment with their mothers which shall, at a minimum, evaluate:
  
a. Developmental, emotional, and physical health functioning and needs.
b. Sexual & physical abuse.
c. Neglect.

• Each entity shall specify in writing the procedures to ensure:
  
a. Pregnant women and/or women with dependent children are given preference in admission.
b. Sufficient case management to include transportation, publicizing the availability of service to women through street outreach programs, ongoing public service announcements, advertisements in print media, posters and other information placed in targeted areas, frequent notification of availability of such treatment distributed to the network of community based organizations, health care providers and social service agencies.
c. Interim services are available and offered.

Annual onsite program reviews are conducted by ADMH’s Women’s Services Coordinator to assure compliance with all administrative code and contract requirements which incorporate Federal SABG requirements.

3. Injecting Drug Users

The needs of injecting drug users has taken on a renewed since of urgency since the resurgence of heroin as the primary drug of choice for many Alabamians. For the very first time, admissions to the state’s public service delivery system for individuals with opioid use disorders have exceeded those for alcohol use disorders. In 2014, efforts to improve access to care for injecting drug users were at the forefront of ADMH initiatives and included:

• Annual monitoring of ADMH contractors to insure compliance with SABG Federal regulations specific to injecting drug users.
• Advocating for removal of the state’s moratorium prohibiting the opening of new opioid treatment programs.
• The provision of clinical documentation, case management, and recovery oriented system of care training for opioid treatment programs.

4. Persons With or at Risk for Tuberculosis

ADMH monitors the state’s Tuberculosis infection rate through ongoing surveillance of data maintained by the Alabama Department of Public Health. In addition, the agency’s Administrative Code requires each certified provider to maintain, and document compliance with a written plan for exposure control relative to infectious diseases that, at minimum, must include the following requirements:

a. The plan shall be inclusive of the entity’s staff, clients, and volunteers.

b. The plan shall be consistent with protocols and guidelines established for infection control in healthcare settings by the Federal Center for Disease Control, and shall at a minimum include:

   (1) Policies and procedures to mitigate the potential for transmission and spread of infectious diseases within the agency.
   (2) The provision of TB education for all program admissions.
   (3) A formal process for screening all program admissions for TB.
   (4) TB testing for all employees prior to initiation of duties after hiring, and annually thereafter.

c. The entity shall document compliance with all laws and regulations regarding reporting of communicable diseases to the Alabama Department of Public Health.

Program monitoring of SABG contract providers indicates 100% compliance with administrative code and contract requirements for compliance with SABG regulations specific to persons at risk for TB.

5. Persons at Risk for HIV

ADMH monitors the state’s HIV infection rate through data maintained by the Alabama Department of Public Health and the Centers for Disease Control. ADMH’s administrative code maintains regulations which require all certified substance abuse treatment providers to maintain, and document compliance with a written plan for exposure control relative to infectious diseases that includes:

Provisions to offer HIV early intervention services, directly or by referral, to all clients who voluntarily accept the offer to include HIV pre-test and post-test counseling, case management and referral services, and as needed, medical care.
In addition, each ADMH service delivery contract with substance abuse treatment providers specifies, “The Contractor, and its Subcontractor(s), will provide each client receiving substance abuse treatment services pursuant to this Contract with HIV risk education, including prevention information.” ADMH’s treatment services staff monitors compliance with these regulatory and contract requirements through annual onsite compliance reviews.

6. **Primary Prevention Services**

ADMH, in accordance with its regulatory authority, has established service delivery rules in the Alabama Administrative Code that are used to certify programs as eligible to provide substance abuse prevention services. Currently certification is required only of prevention programs operated by community-based organizations that receive funding from ADMH.

ADMH does not operate substance abuse prevention programs, or directly provide any related services. The agency currently enlists the services of sixteen (16) certified prevention programs across the state in this regard. ADMH has established the state’s public system of services through the execution of contractual agreements with these private and public entities located throughout Alabama and include representation of all four substance abuse regional planning areas.

ADMH utilizes twenty percent (20%) of it SABG allocation for the provision of prevention services for individuals who do not require treatment for substance use disorders. Contractors are required to:

- Educate and counsel individuals on substance abuse.
- Provide for activities to reduce the risk of such abuse by the individuals.
- Give priority to populations that are at risk of developing a pattern of such abuse and develop community-based strategies for prevention of such abuse, including strategies to discourage the use of alcoholic beverages and tobacco products by individuals to whom it is unlawful to sell or distribute such beverages or products.
- Use funds provided for the provision of comprehensive primary prevention programs that include activities and services provided in a variety of settings for both the general population, as well as targeting sub-groups who are at high risk for substance abuse.
- Identify the type of target population for service provision based on the Institute of Medicine categories: Universal, Selective, or Indicated.
- Use a variety of strategies, as appropriate for each target group, including but not limited to the following:

  1. **Information Dissemination:** The Division has implemented a statewide system for distributing substance abuse information through the establishment of two regional clearinghouses. Information dissemination is a way of creating awareness and knowledge about the use, abuse and addiction of alcohol and other drugs
and/or services available, and is characterized by one-way communication from
the source to the audience, with little or no contact between the two.

(2) **Education**: This strategy involves two-way communication and is distinguished
from information dissemination by the fact that it is based on an interaction between
the educator and the participants. Activities under this strategy aim to affect critical
life and social skills, including decision making, refusal, and critical analysis skills.
Examples of methods used are the following: classroom and small group sessions,
parenting and family management classes, peer leader and peer helper programs,
education programs for youth groups, and educational groups for children of substance
abusers. This strategy may be used in conjunction with other strategies, practices and
policies to have efficacy in communities.

(3) **Alternative Programs**: Evidence does not support the use of an alternative
strategy as a sole prevention strategy with the intended target population. Alternatives are most
effective when used as a part of a comprehensive plan of prevention services. The goal
of this strategy is to have target populations participate in activities that are alcohol,
tobacco, and other drug free in nature and incorporate educational messages.
Examples of methods used in this strategy are summer recreational activities, drug
free dances, youth and adult leadership activities, community service centers and
mentoring programs.

(4) **Problem Identification and Referral**: This strategy aims at the general
classification of those who have indulged in illegal or age-inappropriate use of
tobacco or alcohol, and those who have indulged in the first use of illicit drugs, in
order to assess whether the behavior can be reversed through education. It should
be noted that this strategy does not include any function designed to determine
whether a person is in need of treatment.

(5) **Community-Based Process**: The Community Based Process Strategy is aimed to
enhance the ability of the community to provide more effective prevention services for
substance abuse issues. Activities in this strategy include organizing, planning, and
enhancing efficiency and effectiveness of the services being offered. Effective
organizing and planning are paramount to the success of prevention practices, policies
and programs. These programs consist of activities at the community level to train
volunteers, parents, community action groups, school teachers, law enforcement
personnel, health workers, and other professionals on topics that impact directly
or indirectly alcohol, tobacco, or other drug use.

(6) **Environmental**: Environmental strategies focus on the cause and the conditions
of the community environment that are:

- Changing economic conditions (How much things cost; how available things
  are);
- Changing social conditions (What people think; how people live;
- Changing media conditions (what people read, watch, hear, and see); and
- Changing political conditions (Who has power; who has influence)
Environmental strategies also focus on changing the norms and regulations that influence/control the social and physical contexts of the use of alcohol, tobacco and other drugs.

The majority of ADMH provided prevention funding is directed towards environmental, education, and alternative activities. A minimum of fifty percent (50%) of the contractor’s ADMH provided funding must be expended for implementation of Environmental Strategies. All strategies must also incorporate the utilization of evidenced-based programs from the National Registry of Evidence-Based Programs and Practices.

**Eligibility Criteria for Prevention Services:**

Primary prevention services are provided for target populations as defined in ADMH’s Substance Abuse Prevention Planning Guidelines. Services must be based upon assessed community needs with priority given to programs that serve at risk individuals and communities. Contractors must identify goals and community objectives to be facilitated by all parties involved in service provision (subcontractors, fee for service and part/full time) staff members. All prevention services must be approved by ADMH prior to implementation.

Utilizing the Strategic Prevention Framework to guide the process, ADMH requires providers to submit data informed plans to ensure the needs of their diverse communities are addressed. In FY 2017, provider prevention plans focused on a comprehensive approach across the six primary strategies addressing underage drinking; prevention or reduction of illicit and prescription drug misuse, use, and abuse; and prevention across the lifespan with an emphasis on adolescents and baby boomers.

**Strategic Prevention Framework**

In 2010, the Division executed a Cooperative Agreement with SAMHSA to support implementation of the Strategic Prevention Framework (SPF) as the planning process for prevention services in Alabama. A project director was assigned responsibility for management of this State Incentive Grant and continues to work in conjunction with the State Prevention Advisory Board (SPAB) and the Alabama Epidemiological Outcomes Workgroup (AEOW) to fulfill its objectives.

The SPAB, originally appointed by Governor Bob Riley, consists of a multidisciplinary group of individuals who are interested in substance abuse prevention services in Alabama, and who have a range of experience (personal and professional), skills, and resources to support the successful development and implementation of the SPF. Representatives of the office of the Department of Corrections, the Department of Human Resources, the Department of Rehabilitation Services, the Department of Public Health, and the Department of Education serve on the SPAB, as well as, the AEOW (Alabama Epidemiological Outcomes Workgroup).
The AEOW works under the authority of the ADMH. Its membership consists of organizations and agencies that collect state specific data. The AEOW functions to support state and community efforts to prevent substance abuse, dependency, and related problem, collect, analyze, and disseminate data, and to describe the prevalence, consumption, and consequences of alcohol, tobacco, and other drug use in Alabama. The AEOW is chaired by the Division’s Epidemiologist. The composition of the SPAB and the AEOW contribute towards the resources of the system to assist in the provision of both treatment and prevention services.

**Partnerships for Success**

In Fiscal Year 2016, ADMH began execution of a Cooperative Agreement with SAMHSA to sustain the Strategic Prevention Framework (SPF) initiative through the Partnerships for Success (PFS) program opportunity. The SPF project director is assigned responsibility for management of the PFS Grant and will work uniformly with the SPAB and the AEOW to fulfill its objectives.

**Strategic Prevention Framework for Prescription Drugs**

In Fiscal Year 2016, ADMH began execution of an additional Cooperative Agreement with SAMHSA to sustain the Strategic Prevention Framework (SPF) initiative through the Strategic Prevention Framework for Prescription Drugs (SPF Rx) program opportunity. The SPF project director is assigned responsibility for management of the SPF Rx Grant and will work uniformly with the SPAB and the AEOW to fulfill its objectives.

**Other Prevention Services**

ADMH currently funds two coalitions dedicated to the reduction of substance use in Alabama: Council on Substance Abuse River Region Prevention Network (RRPN) formerly Montgomery Unified Prevention System (MUPS), and Elmore County Partnership for Children. Together, the coalitions annually receive a total of approximately $160,000. These coalitions consist of youth, parents, teachers, churches, civic and business leaders and others that are making positive influences and changes throughout their communities. Extensive efforts have been focused on excessive alcohol use, illicit drugs, and alcohol and tobacco ordinances, all resulting in reduction of substance use and abuse.

Alabama, also, has six (6) regular Drug-Free Community (DFC) grantees, which are community-based coalitions organized to prevent youth substance use. The philosophy behind the DFC program is that local drug problems require local solutions. Through training, technical assistance, awareness and availability of additional resources, DFC capacity is expected to be increased.

**D. Recovery Support Services**

In 2008, the Alabama Department of Mental Health (ADMH) developed and articulated a vision for implementation of a Recovery Oriented System of Care (ROSC) as the
philosophical framework for the state’s substance abuse service delivery system. Since that
time, this vision has successfully guided execution of many of the agency’s system
improvement initiatives. Workforce development activities which encompass the systematic
use of peers in service delivery for individuals who have substance use or co-occurring
disorders are the primary focus of this effort at the current time, with the following goals as
guidance:

1. Establish the infrastructure to support and sustain a workforce that routinely utilizes
trained and certified peer specialists in the provision of services for individuals, families,
and communities impacted by substance use disorders and mental illnesses.

2. Establish a well-trained and credentialed peer network, along with mechanisms to
promote its use and sustain its effectiveness.

3. Establish protocols to demonstrate the effectiveness of the state’s utilization of peer
support specialists in expanding service access, facilitating care transitions, enhancing
treatment retention, and thereby improving the overall health and wellness of individuals,
families, and communities impacted by substance use or co-occurring disorders.

ADMH has established a workgroup to guide efforts to attain the identified goals and to seek
funding to support this effort. In addition, ADMH’s Commissioner and its Associate
Commissioner for Mental Health and Substance Abuse Services have demonstrated full
support of the agency’s vision for ROSC and the utilization of peers to facilitate the recovery
process.

To date the agency has created a credentialing process for peers to become Certified
Recovery Support Specialists and has begun the certification process. ADMH provides
funding for the provision of peer services as part of its fee-for-service reimbursement system.
The agency is working with Alabama Medicaid to incorporate peer services as a part of its
Medicaid rehabilitation service option.

In addition, ADMH has given its support to the development of the state’s first drop-in
centers for individuals who have substance use disorders. The two peer-run centers, one in
Region 2 and the other in Region 3, opened during the summer of 2017, offering a number of
recovery groups, workshops, assistance in resume development and job searches, and
recreational activities for both consumers and their families.

Consumers, family members, and advocates representing both mental illnesses and substance
use disorders are active participants in all ADMH strategic planning processes. This includes
their membership on various standing and ad hoc committees, workgroups, and on the
agency’s Board of Trustees which serves in an advisory capacity to the Commissioner.

Also, the Associate Commissioner of Mental Health and Substance Abuse Services has
established an advisory committee consisting of individuals who are in various stages of
recovery from substance use disorders and mental illnesses. This committee meets with the
Associate Commissioner on a quarterly basis to share their needs, successes, and the challenges experienced by the communities in which they live relative to recovery.

In January 2013, the ADMH hired an individual with lived substance use disorders experience to work in the position of Recovery Support Services Coordinator for the Mental Health and Substance Abuse Services Division. This individual has responsibility for managing implementation of ADMH’s vision for ROSC for individuals who have substance use and co-occurring disorders and also provides training throughout the state on the fundamentals of ROSC.

E. Role of Other State Agencies in the Delivery of Substance Abuse Services

1. Alabama Medicaid Agency

The Alabama Medicaid Agency is a close collaborator of the ADMH in regard to service development and funding for the state’s public system of services for substance use disorders. Through its state plan Rehabilitation Option, Medicaid has approved a broad array of covered services to support rehabilitation of individuals enrolled in ADMH sanctioned treatment programs. These services, as identified Table 5 below, may only be provided for an eligible Medicaid recipient, based upon medical necessity, by an appropriately credentialed provider working in an ADMH certified program. ADMH pays the Federal Financial Participation state match requirements for substance abuse treatment programs that meet the staffing, certification and reporting criteria it has established for such. Medicaid also provides reimbursement nonemergency transportation services for participants in ADMH certified treatment programs.

<table>
<thead>
<tr>
<th>Service</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intake Evaluation</td>
<td>Family Counseling</td>
</tr>
<tr>
<td>Physician/Medical Assessment and Treatment</td>
<td>Group Counseling</td>
</tr>
<tr>
<td>Diagnostic Testing</td>
<td>Medication Administration</td>
</tr>
<tr>
<td>Crisis Intervention</td>
<td>Medication Monitoring</td>
</tr>
<tr>
<td>Individual Counseling</td>
<td>Mental Health Consultation</td>
</tr>
<tr>
<td>Substance Abuse Intensive Outpatient Services</td>
<td>Basic Living Skills</td>
</tr>
<tr>
<td>Family Support</td>
<td>Methadone Treatment</td>
</tr>
</tbody>
</table>

2. Other State Agencies

Although ADMH has statutory responsibility for and is the greatest contributor to the operations and development of Alabama’s public substance abuse treatment system, other state agencies, as specified in Table 6 have, over time, created substance abuse treatment and prevention systems within their organizational structures to specifically address needs they have identified in the public sector.

<table>
<thead>
<tr>
<th>State Agency</th>
<th>Services Provided</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alabama Department of Corrections</td>
<td>Substance Abuse Treatment for Inmates</td>
</tr>
</tbody>
</table>
3. **Regional, County, and Local Entities Providing Services in Alabama Service Delivery System**

Entities participating as providers in Alabama’s public system of substance abuse services are legally structured as either (a) a public not-for-profit organizations operating under the authority of Alabama Acts 1967, Act 310; or (b) private not-for-profit organizations or (c) private for profit corporations or partnerships operating under the authority of Alabama Business and Nonprofits Entities Code, Title 10a of the Code of Alabama 1975. ADMH’s relationship to these organizations is described below:

**a. Public Not-For Profit Organizations**

Alabama Acts 1967, Act Number 310, Sections 22-51-1 -14 provides for the formation and operation of public corporations to contract with ADMH for constructing facilities and operating programs for mental health services. Such entities are known as "310 Boards". Comprehensive 310 Boards are authorized to directly provide planning, studies, and services, for mental illness, intellectual disability, and substance abuse populations for all counties for which they are incorporated to serve. Membership of the 310 Boards consists of appointments made by local city and county governments. The executive directors of 310 Boards are significant contributors to ADMH’s planning and budgeting processes, with prominent positions on the agency’s Management Steering Committee and the Substance Abuse Coordinating Subcommittee.

There are twenty-five (25) regional 310 Boards encompassing twenty-two (22) catchment areas in the state. ADMH certifies, contracts, and funds twenty (20) of these Boards for the operation of substance abuse treatment and prevention programs operated by these entities. No management, monitoring or funding responsibilities of other service providers located within respective 310 regions are passed down from ADMH to the 310 Boards.

**b. Free-Standing Private Not-For-Profit Organizations**
Free-standing charitable agencies either contract directly with ADMH for funding to support the services they provide. These entities have their own Governing Boards, and have no ties to ADMH or other governmental agencies except on a contractual basis. The mission, operational policies and procedures, and scope of services provided by these agencies are established by the entity’s Board of Directors. Representatives from free-standing not-for-profit organizations participate in ADMH’s planning processes by invitation or as citizen participants in open public meetings.

c. Private For-Profit Organizations

Private for profit organization are free standing programs that operate as a for profit business entity. Privately owned, these entities contract with ADMH are Medicaid service providers. Representatives from private-for-profit organizations participate in ADMH’s planning processes by invitation or as citizen participants in an open public meeting.

d. Provider Participation Requirements

Each entity contracting with ADMH must meet all certification, reporting, and data submission requirements as specified by the state. All claims for services provided, regardless of whether the payment source is SABG funding, state funding, or Medicaid reimbursement, must be submitted to ADMH through its Alabama Substance Abuse Management Information System (ASAIS). Provider contacts incorporate all SABG requirements and assurances.

F. Addressing the Needs of Diverse Racial, Ethnic and Sexual Gender Minorities.

Cultural/subcultural competence and addressing diversity through racial, ethnic, sexual gender, American Indian/Alaskan Native, English as a second language, and other linguistic barriers, are interwoven within the statewide substance abuse service delivery system through various mediums annually. In an effort to increase cultural relevancy and enhance the awareness of prevention and treatment resources available to individuals and communities served in this regard, consistent training, technical assistance and organizational collaborations incorporating and promoting diversity are provided. ADMH has two representatives on the State Cultural and Linguistic Competency Network that is managed by Georgetown University.

Along with these efforts, ADMH is, also, currently proposing to implement the CLAS Standards throughout each component of its service delivery system. In addition, ADMH has established provider contractual requirements for compliance with applicable federal and state laws relative to equal opportunity and discrimination, has promulgated comprehensive program certification standards relative to client rights and established procedures for service recipients to have uninhibited access to advocates as needed to address rights issues.
G. Strengths and Weaknesses of the System

1. Numerous strengths support the operations of Alabama’s public substance abuse service delivery system, including:

   a. ADMH’s Commissioner is one of three co-chairs for Governor Kay Ivey’s Council on Opioid overdose and Addiction.

   b. Collaborative Relationships: ADMH has a history of collaboration with other agencies which supports effective and efficient use of state resources.

   c. Relationship with Medicaid: ADMH’s partnership with the Alabama Medicaid agency has allowed for efficient use of state dollars to expand access to care.

   d. Relationship with the Alabama Department of Public Health: ADMH’s partnership with the Alabama Department of Public Health enables the agency to meet many of its SABG compliance requirements, as, the TB maintenance of effort and Synar.

   e. The Substance Abuse Services Integrated Placement Assessment: SASD has developed extensive training material for implementation of the SASD Integrated Placement Assessment, established a cadre of trainers who were trained by Dr. Mee Lee and others, and provides all of its training material on the DMH web site. In addition, SASD has developed criteria to guide placement in each ASAM level of care, along with operational standards for each level of care.

   f. Stable Provider Base: The vast majority of the division’s providers have been its providers for over thirty years.

   g. Office of Deaf Services: ADMH operation of the Office of Deaf Services gives the state a unique opportunity to address an issue that is too often ignored within the substance abuse service delivery system. The director of this office provides training for behavioral health professionals all over the world.

   h. ASAIS: Developed as the substance abuse division’s management information system, ASAIS is allows for client level service reporting, supports service utilization reviews, as well as directly interfaces with the Alabama Medicaid Agency’s MIS. The system is built on a platform that is capable of data sharing with the state’s Health Information Exchange.

   i. Substance Abuse Staff Qualifications and Diversity: The staff of the Division is dedicated, resourceful, and has a wealth of experience, education, and training to move the Division forward during this time of extreme system change. The staff, also, reflects the diversity of Alabama’s population.

   j. A strong provider compliance monitoring process.
k. Commitment of ADMH program management to systems improvement

l. Establishment of the Recovery Support Specialist credentialing process.

m. Increase in the number of providers enrolling in Medicaid, providing for more efficient utilization of state dollars.

n. A strong **Substate Prevention System** that provides stability to the statewide prevention delivery system. The prevention system in the State has been in place for almost 25 years and has many long-term staff at the local levels.

o. Coalition Readiness (SPF-SIG)

   (1) Increased perception of community influence on the important decisions made by the state prevention system.

   (2) There is a consensus on a definition of substance abuse prevention that guides all participating agencies and coalitions.

   (3) The state prevention system partners share a common understanding and use of evidence based substance abuse prevention practices.

   (4) Development of a comprehensive substance abuse prevention plan among state prevention partners.

   (5) State prevention system activities, use of resources, and outcomes are reported to community stakeholders on a regular basis.

p. 2014 Prevention Workforce and Retention (Community-Level)

   (1) Prevention is supported by community agencies.

   (2) Perception of agency value of employees is positive.

   (3) Agency sustainability of prevention workforce is consistent.

   (4) Prevention workforce preparedness to complete job responsibilities is present.

   (5) Overall enjoyment with prevention roles/responsibilities is present.

   (6) Overall feeling that the role of prevention is making a difference in communities.

q. 2014 Funding Allocation (ADMH)

   (1) Alabama’s substance abuse prevention system is positioned to eradicate historic funding in Alabama’s prevention system and substitute a data-driven process focusing on population/need.
(2) Alabama’s prevention system has a formal funding allocation model to address resource allocation.

(3) Measures are developed for delivery of prevention strategies.

(4) Established incentives for prevention providers.

(5) All sixty-seven (67) counties within the State of Alabama have access to prevention services/funding.

(6) In addition to the components of the assessment tools, Alabama consistently employs the SPF process within all aspects of prevention services to include Assessment, Planning, Capacity, Implementation, Evaluation, Sustainability and Cultural Competence.

2. At the same time, weaknesses have also been identified in the state’s substance abuse service delivery system which hinder optimum operations and effectiveness. These include:

   a. Treatment Data Underutilization: Throughout the years, there has been very little utilization of available data by ADMH for substance abuse treatment service planning purposes.

   b. Access to Care: There is no organized plan for a development of a continuum of substance abuse treatment services within the state’s planning regions. Services, basically, exist in locations that were decided upon by the program’s owner or governing body in accordance with the funding available to operate the program.

   c. Service Need: ADMH serves less than 10% of the estimated need for substance abuse treatment in Alabama.

   d. Systems Change: System change has been a very slow process in Alabama. Despite advances in knowledge about addiction and its prevention and treatment, evidence-based practices in that regard, innovations in technology, and changes health care delivery, few adaptations have been made within ADMH’s provider base. As a result, the state is now struggling to keep up with the fast pace of a multitude of simultaneous changes brought about by the Affordable Care Act, and the survival of some programs is now questionable.

   e. Lack of Medicaid expansion.

   f. Flat state and federal funding impedes the ability of the system to adequately respond to emerging community needs through implementation of evidence-based practices.
Planning Steps

Step 2: Identify the unmet service needs and critical gaps within the current system.

Narrative Question:

This step should identify the unmet service needs and critical gaps in the state’s current behavioral health system as well as the data sources used to identify the needs and gaps of the required populations relevant to each block grant within the state’s behavioral health system. Especially for those required populations described in this document and other populations identified by the state as a priority. This step should also address how the state plans to meet the unmet service needs and gaps.

The state’s priorities and goals must be supported by a data-driven process. This could include data and information that are available through the state’s unique data system (including community-level data), as well as SAMHSA’s data sets including, but not limited to, the National Survey on Drug Use and Health (NSDUH), the Treatment Episode Data Set (TEDS), the National Facilities Surveys on Drug Abuse and Mental Health Services, the annual State and National Behavioral Health Barometers, and the Uniform Reporting System (URS). Those states that have a State Epidemiological and Outcomes Workgroup (SEOW) should describe its composition and contribution to the process for primary prevention and treatment planning. States should also continue to use the prevalence formulas for adults with SMI and children with SED, as well as the prevalence estimates, epidemiological analyses, and profiles to establish mental health treatment, substance use disorder prevention, and SUD treatment goals at the state level. In addition, states should obtain and include in their data sources information from other state agencies that provide or purchase M/SUD services. This will allow states to have a more comprehensive approach to identifying the number of individuals that are receiving services and the types of services they are receiving.

SAMHSA’s Behavioral Health Barometer is intended to provide a snapshot of the state of behavioral health in America. This report presents a set of substance use and mental health indicators measured through two of SAMHSA’s population- and treatment facility-based survey data collection efforts, the NSDUH and the National Survey of Substance Abuse Treatment Services (N-SSATS) and other relevant data sets. Collected and reported annually, these indicators uniquely position SAMHSA to offer both an overview reflecting the behavioral health of the nation at a given point in time, as well as a mechanism for tracking change and trends over time. It is hoped that the National and State specific Behavioral Health Barometers will assist states in developing and implementing their block grant programs.

SAMHSA will provide each state with its state-specific data for several indicators from the Behavioral Health Barometers. States can use this to compare their data to national data and to focus their efforts and resources on the areas where they need to improve. In addition to in-state data, SAMHSA has identified several other data sets that are available to states through various federal agencies: CMS, the Agency for Healthcare Research and Quality (AHRQ), and others.

Through the Healthy People Initiative, HHS has identified a broad set of indicators and goals to track and improve the nation’s health. By using the indicators included in Healthy People, states can focus their efforts on priority issues, support consistency in measurement, and use indicators that are being tracked at a national level, enabling better comparability. States should consider this resource in their planning.


Footnotes:
SECTION II: ALABAMA PLANNING STEPS

STEP 2: IDENTIFY THE UNMET SERVICE NEEDS AND CRITICAL GAPS WITHIN THE CURRENT SYSTEM.

1. ASSESSMENT PROCESS

The State’s Epidemiological Outcomes Workgroup is an active participant in the identification of needs and gaps in Alabama’s substance abuse service delivery system. Since its establishment by the Substance Abuse Services Division of the Alabama Department of Mental Health (ADMH) in 2006, the Alabama Epidemiological Outcomes Workgroup (AEOW) has focused its efforts on the systematic assessment of alcohol, tobacco, and other drug (ATOD) use and related consequences throughout the state. The AEOW utilizes a data-driven process to ensure the availability of accurate information for the public’s use in planning, programming, and service prioritization.

The AEOW functions to support state and community efforts to prevent and treat substance use and related problems; to collect, analyze, and disseminate data; and to describe the prevalence, consumption, and consequences of alcohol, tobacco, and other drug use in Alabama. The AEOW continuously contributes to ADMH’s planning processes by providing ongoing system surveillance, assessment, analysis, monitoring, and dissemination of data describing ATOD consumption patterns and consequences in the state. Additional activities include ongoing review of changes in data indicators to identify improvements or gaps that need to be addressed.

The AEOW collects data at the state and community level to inform assessment of the prevalence of substance abuse issues and the impact of such in Alabama. Data includes indicators on substance use, consequences, and ATOD use risk/protective factors. Data identifying the magnitude, severity, trends, and comparison with US indicators is also collected and examined.

The AEOW’s methodology for assisting ADMH in establishing SABG service priorities begins with an environmental scan of potential national and state data sources apropos for determining needs relative to ATOD use in Alabama. A data quality screening process is then conducted to identify those sources that would be appropriate for assessment purposes. Selected data sources are considered eligible for use in assessment based on the following criteria: availability, validity, consistency, and periodic collection over at least three to five past years. Data is then collected by ADMH’s Epidemiologist and presented to the AEOW for discussion of consumption patterns, consequences of use, risk and protective factors, and other ATOD related needs of the people of Alabama as revealed by the data. Indicators discussed include measures used in the Healthy People Initiatives 2020. Consensus of the AEOW, after its review and analysis of data and related information collected, results in
recommendations to ADMH for Alabama’s substance abuse priority areas to address system needs and gaps.

The AEOW is chaired by ADMH’s Epidemiologist and its Prevention Services Director. Through the AEOW’s partnerships with state agencies, the Epidemiologist has ready access to data from several state agencies, including the Alabama Administrative Office of Courts, Alabama State Department of Education, Alabama Department of Human Resources, Alabama Department of Youth Services, Alabama Department of Public Safety, and the Alabama Criminal Justice Information Center. These partnerships provide essential support for ADMH’s data-driven decision making process for priority setting and service planning. The partnerships also enhance ADMH’s capacity to monitor the impact of its funded services on alcohol, tobacco, and other drug use in Alabama.

The information that follows establishes the basis for Alabama’s Substance Abuse Block Grant (SABG) priorities for FY 2018 and FY 2019. ADMH has identified unmet needs and critical gaps in the state’s publicly funded substance abuse service delivery system through a process of review and analysis of information retrieved from data collection processes that addressed:

- Consumption of Licit and Illicit Drugs in Alabama;
- Vulnerable/Underserved Populations; and
- System Issues.

2. ALCOHOL AND OTHER DRUG USE IN ALABAMA

As visitors and returning residents cross the borders of Georgia, Mississippi, Florida, or Tennessee and enter the state of Alabama, they are greeted by large signs bearing the words, “Welcome to Sweet Home Alabama.” Alabama is the thirtieth (30th) largest state in the nation and has many outstanding qualities that provide the foundation for its “sweet home” moniker. The state’s natural beauty and resources are unmatched. Serene lakes, fish filled rivers, rolling mountains overflowing with plush greenery, and pristine beaches provide breathtaking views and recreational opportunities for its residents.

Alabama is the only state in the nation with all major natural resources needed to make iron and steel. It is also the largest supplier of cast-iron and steel pipe products. The state is home of the George C. Marshall Space Flight Center where Alabama workers built the first rocket to put humans on the moon. It is, also, home to the University of Alabama at Birmingham, an internationally renowned research university and academic medical center known for its innovative and interdisciplinary approach to medical care and education. Each year the nation’s oldest and largest Veterans Day parade takes place in Alabama. Mercedes Benz chose the state as the location of its first vehicle-production plant in the United States,
which has led to the establishment of vehicle assembly plants by Honda and Hyundai, along with an engine assembly plant by Toyota. Alabama ranks 5th nationally in car and light truck production.

According to the U.S. Census Bureau, Alabama is home to 4,863,300 individuals. A demographic profile of the state’s residents is provided in **TABLE 1** (U. S. Census Bureau, 2016).

<table>
<thead>
<tr>
<th>Age, Sex, Gender Identity</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Persons under 18 years</td>
<td>22.7%</td>
</tr>
<tr>
<td>Persons 65 years and over</td>
<td>15.7%</td>
</tr>
<tr>
<td>Females</td>
<td>51.6%</td>
</tr>
<tr>
<td>Males</td>
<td>48.4%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Race and Hispanic Origin</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>White alone</td>
<td>69.5%</td>
</tr>
<tr>
<td>Black or African American alone</td>
<td>26.8%</td>
</tr>
<tr>
<td>American Indian and Alaska Native alone</td>
<td>0.7%</td>
</tr>
<tr>
<td>Asian alone</td>
<td>1.4%</td>
</tr>
<tr>
<td>Native Hawaiian and Other Pacific Islander alone</td>
<td>0.1%</td>
</tr>
<tr>
<td>Two or More Races</td>
<td>1.6%</td>
</tr>
<tr>
<td>Hispanic or Latino</td>
<td>4.2%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Families and Living Arrangements</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Households, 2011-2015</td>
<td>1,848,325</td>
</tr>
<tr>
<td>Persons per household, 2011-2015</td>
<td>2.55</td>
</tr>
<tr>
<td>Living in same house 1 year ago, percent of persons age 1 year+, 2011-2015</td>
<td>85.3%</td>
</tr>
<tr>
<td>Language other than English spoken at home, percent of persons age 5 years+, 2011-2015</td>
<td>5.2%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Income and Poverty</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Median household income (in 2015 dollars), 2011-2015</td>
<td>$43,623</td>
</tr>
<tr>
<td>Per capita income in past 12 months (in 2015 dollars), 2011-2015</td>
<td>$24,091</td>
</tr>
<tr>
<td>Persons in poverty, percent</td>
<td>18.5%</td>
</tr>
<tr>
<td>Children ages 0-17 in poverty (2015)</td>
<td>26.5%</td>
</tr>
</tbody>
</table>

Although data availability is not currently age-specific, a 2015 Gallup survey conducted by the Movement Advancement Project (MAP), reports 2.8% of Alabama population as representative of LGBT individuals. At this time, there are no reliable statistics on gender identity for Alabama. MAP also reports that 35% of households in the State are led by same sex couples raising children (MAP, 2015).

Not so “sweet” in Alabama, however, is the health of its residents. In comparison to other states, Alabama’s consistent ranking at or near the bottom sector of most indicators of good health and wellbeing is a major eyesore. The United Health Foundation currently ranks Alabama 47th in the nation in terms of overall health outcomes. This ranking is based upon analysis of the following four health determinants: (a) personal health behaviors; (b) community and environmental factors that are indicative of the reality of daily living.
conditions; (c) public and health policies indicative of the availability of resources to encourage and maintain health, as well as, the extent that public and health programs reach into the general population; and (d) the quality, appropriateness and cost of the clinical care received at doctors' offices, clinics and hospitals (United Health, 2017). As indicated in Table 2, the state is challenged by many health related issues.

<table>
<thead>
<tr>
<th>Health Determinant</th>
<th>National Ranking</th>
</tr>
</thead>
<tbody>
<tr>
<td>Obesity</td>
<td>47</td>
</tr>
<tr>
<td>Premature Deaths</td>
<td>48</td>
</tr>
<tr>
<td>Cardiovascular Deaths</td>
<td>49</td>
</tr>
<tr>
<td>Infant Mortality</td>
<td>49</td>
</tr>
<tr>
<td>Cancer Deaths</td>
<td>43</td>
</tr>
<tr>
<td>Strokes</td>
<td>49</td>
</tr>
<tr>
<td>Diabetes</td>
<td>48</td>
</tr>
<tr>
<td>High Blood Pressure</td>
<td>48</td>
</tr>
<tr>
<td>Heart Disease</td>
<td>44</td>
</tr>
<tr>
<td>Low Birthweight Babies</td>
<td>48</td>
</tr>
<tr>
<td>Frequent Mental Distress</td>
<td>45</td>
</tr>
<tr>
<td>Frequent Physical Distress</td>
<td>46</td>
</tr>
<tr>
<td>Infectious Disease</td>
<td>47</td>
</tr>
<tr>
<td>Smoking</td>
<td>41</td>
</tr>
<tr>
<td>Dentists</td>
<td>48</td>
</tr>
<tr>
<td>Primary Care Physicians</td>
<td>42</td>
</tr>
<tr>
<td>Preventable Hospitalizations</td>
<td>45</td>
</tr>
</tbody>
</table>

In 2015, the state ranked number two in the nation in regard to the prevalence of adults who reported having arthritis and those receiving disability benefits (CDC, 2015; Wallst.Com, 2016). Both of these factors are indicative of areas with high rates of prescription pain-killer misuse.

Also blighting Alabama’s “sweet home” experience is the fact that the state is one of the poorest in the nation. The state’s poverty rate exceeds the national average, as does its rate of nonelderly uninsured adults (Kaiser, 2016). United Healthcare ranks the state 45th in the nation in regard to personal income per capita; 43rd relative to unemployment rate; 46th relative to median household income; and 47th relative to the number of children living in poverty (United Healthcare, 2017). Alabama is the 4th poorest state in the nation based upon per capita income (Huffpost, 2016). The state has a high jobless rate and a high proportion of households relying on food assistance. The median home value in Alabama is $60,000 below the national benchmark.

Alabama is not a Medicaid expansion state and its Medicaid eligibility criteria is one of the most stringent in the nation. Currently, Medicaid eligibility for non-disabled adults is limited
to parents with incomes below 16% of poverty, or about $3,800 a year for a family of four. Adults without dependent children remain ineligible regardless of their income.

Alabama, also, has a significant alcohol and drug problem that both compounds and is compounded by the state’s health and economic deficits. Alcohol and other drug use has been linked to poor health outcomes as those experienced in the Alabama. Long-term alcohol misuse is associated with liver disease, cancer, cardiovascular disease, and neurological damage as well as psychiatric problems such as depression, anxiety, and antisocial personality disorder. Excessive alcohol consumption is associated with approximately 88,000 deaths per year (NIAAA, 2017). Drug use contributes directly and indirectly to the HIV epidemic, and alcohol and drug use contribute markedly to infant morbidity and mortality. In 2009, the National Center on Addiction and Substance Abuse at Columbia University reported that Alabama spends over $300,000,000 annually for health care related to substance use disorders, exclusive of the costs of specialty treatment (CASA, 2009).

In the Alabama Department of Public Health’s 2015 Community Health Assessment (CHA), Alabamians identified mental health and substance abuse as the second greatest health concern in the state. Access to care was identified as the greatest current health concern in Alabama. The following is a compilation of key data (consequences and consumption patterns) for alcohol, tobacco, and other drugs in Alabama which support the findings of the CHA:

Alabama’s 2015 Behavioral Health Barometers published by the Substance Abuse and Mental Health Services Administration (SAMHSA, 2016), identify the following youth drug use patterns in the state:

- About 20,000 adolescents age 12-17 (5.2% of all adolescents) in 2014-2015 used marijuana in the past month preceding the survey.

- About 30,000 adolescents aged 12–17 (7.7% of all adolescents) per year in 2013–2014 reported using illicit drugs within the month prior to being surveyed.

- About 20,000 adolescents aged 12–17 (5.3% of all adolescents) per year in 2014–2015 reported using cigarettes within the month prior to being surveyed.

- About 33,000 individuals aged 12–17 (8.8% of all adolescents) in 2014–2015 used alcohol use within the month prior to being surveyed.

- Among adolescents aged 12–17 in Alabama from 2010 to 2014, an annual average of 8.3% initiated alcohol use (i.e., used it for the first time) within the year prior to being
surveyed, 3.8% initiated marijuana use within the year prior to being surveyed, 4.0% initiated cigarette use, and 2.8% initiated nonmedical use of psychotherapeutics.

- In Alabama, about 21,000 adolescents aged 12–17 (5.4% of all adolescents) per year in 2013–2014 reported nonmedical use of pain relievers within the year prior to being surveyed.

Of individuals aged 18 and older in Alabama, according to the 2014-2015 National Survey on Drug Use and Health:

- About 180,000 (4.9% of all individuals in this age group) in 2014–2015 had an alcohol use disorder in the past year.

- About 352,000 (9.6% of all individuals in this age group) in 2014–2015 had used marijuana in the year prior to the survey.

- About 11,000 (.29% of all individuals in this age group) in 2014–2015 had used heroin in the year prior to the survey.

- About 48,000 (1.3% of all individuals in this age group) in 2014–2015 had used cocaine in the year prior to the survey.

- About 1,204,000 (32.8% of all individuals in this age group) in 2014–2015 had used tobacco products in the month prior to the survey.

- About 961,000 individuals (26.2% of all individuals in this age group) in 2014–2015 had smoked cigarettes during the month prior to the survey.

Alabama’s 2017 Drug Threat Assessment, prepared by the Alabama Operations Center/Gulf Coast High Intensity Drug Trafficking Area (HIDTA) identified methamphetamine (meth) as the greatest drug threat in the state in 2016. Heroin was identified as a very close second to meth, followed by cocaine, diverted pharmaceuticals, and marijuana which was identified as the most widely available and most abused drug in Alabama (Gulf Coast HIDTA, 2017). According the Alabama Substance Abuse Information System (ASAIS) operated by the Alabama Department of Mental Health, marijuana, opioids, alcohol, methamphetamine, and cocaine, in that order, accounted for 95% of the admissions to the public substance abuse treatment system in 2016, as presented in Table 3 (ADMH, 2017).
Table 3

<table>
<thead>
<tr>
<th>Primary Drug Used at Admission</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alcohol</td>
<td>5,663</td>
</tr>
<tr>
<td>Barbiturates</td>
<td>1</td>
</tr>
<tr>
<td>Benzodiazepines</td>
<td>436</td>
</tr>
<tr>
<td>Cocaine/Crack</td>
<td>1,878</td>
</tr>
<tr>
<td>Heroin</td>
<td>1,920</td>
</tr>
<tr>
<td>Inhalants</td>
<td>14</td>
</tr>
<tr>
<td>Marijuana/Hashish</td>
<td>5,935</td>
</tr>
<tr>
<td>Methamphetamine</td>
<td>3,150</td>
</tr>
<tr>
<td>None</td>
<td>280</td>
</tr>
<tr>
<td>Non-Prescription Methadone</td>
<td>181</td>
</tr>
<tr>
<td>Other</td>
<td>168</td>
</tr>
<tr>
<td>Other Amphetamines</td>
<td>121</td>
</tr>
<tr>
<td>Other Hallucinogens</td>
<td>15</td>
</tr>
<tr>
<td>Other non-barbiturate sedatives or hypnotics</td>
<td>15</td>
</tr>
<tr>
<td>Other Nonbenzodiazepine tranquilizers</td>
<td>5</td>
</tr>
<tr>
<td>Other Opiates and Synthetic</td>
<td>3,709</td>
</tr>
<tr>
<td>Other Sedatives or Hypnotics</td>
<td>11</td>
</tr>
<tr>
<td>Other Stimulants</td>
<td>56</td>
</tr>
<tr>
<td>Other Tranquilizers</td>
<td>1</td>
</tr>
<tr>
<td>Over-the-Counter</td>
<td>82</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td><strong>23,641</strong></td>
</tr>
</tbody>
</table>

Information on the top five drugs of choice at admission to treatment in Alabama is provided in below:

**Marijuana**

According to the Gulf Coast HIDTA, marijuana is the most trafficked drug in the state (HIDTA, 2017) and was the number one primary drug of choice for admissions to Alabama’s public substance abuse treatment programs. Marijuana remains a “gateway” drug for teens and young adults who are beginning to experiment with drugs in Alabama according to the ADMH Office of Prevention Services. Vast rural areas throughout Alabama provide ideal cover and concealment to marijuana growers. This contributes heavily to the large quantities of marijuana produced in the state (HIDTA, 2017).

Table 4

<table>
<thead>
<tr>
<th>2016 Admissions to Public Treatment Programs</th>
<th>Marijuana/Hashish</th>
</tr>
</thead>
<tbody>
<tr>
<td>Age</td>
<td>Male</td>
</tr>
<tr>
<td>17 and Under</td>
<td>1,276</td>
</tr>
<tr>
<td>18-24</td>
<td>968</td>
</tr>
<tr>
<td>25-44</td>
<td>1,661</td>
</tr>
<tr>
<td>45-64</td>
<td>281</td>
</tr>
<tr>
<td>65 and Over</td>
<td>5</td>
</tr>
</tbody>
</table>

7
In the 2014-2015 NSDUH, 5.4% of individuals age 12 and older reported marijuana use in the past month compared to 8.3% in the US. According to ASAIS, 5,935 individuals sought treatment at state funded programs for primary use of marijuana in 2016 compared to 6,597 individuals in 2011 (14 percent decrease). Perceptions of great risk of smoking marijuana once a month is 36.1% for individuals age 12 and older (NSDUH 2013-2014).

![Marijuana Use in the Past Month, by Age Group](chart)

**Marijuana Use in the Past Month, by Age Group**

<table>
<thead>
<tr>
<th>Age Group</th>
<th>US</th>
<th>Alabama</th>
</tr>
</thead>
<tbody>
<tr>
<td>12 or older</td>
<td>5%</td>
<td>5%</td>
</tr>
<tr>
<td>12 to 17</td>
<td>6%</td>
<td>7%</td>
</tr>
<tr>
<td>18 to 25</td>
<td>15%</td>
<td>15%</td>
</tr>
<tr>
<td>26 or older</td>
<td>5%</td>
<td>5%</td>
</tr>
</tbody>
</table>

Source: NSDUH

**Opioids**

In his annual State-of-the-State Address on February 7, 2017, former Governor Robert Bentley spoke of Alabama’s opioid crisis as follows:

We are taking bold steps to protect the people of our state from one of the greatest and deadliest attacks in our nation’s history. It doesn’t come from a foreign enemy, the deaths are not the result of an unknown killer, and the weapons are not advanced missiles, assault rifles or even bombs. Opioid painkillers have fueled one of the deadliest drug epidemics in our nation’s history, killing 78 people every day. Over-prescribing painkillers has led to a steady increase in drug-related deaths over the last 15 years. Alabama is the highest painkiller prescribing state in the nation and nonmedical use of pain relievers in Alabama exceeds the national average. This is unacceptable... Opioid addiction is an epidemic in Alabama and across the country. Our state’s potential is too great, our people too precious to ignore. All of our people: The poor, the mentally ill, the addicted and the incarcerated. If we can lead the world in medical breakthroughs, we can stop the scourge of opioid addiction.
A 2012 study by Express Scripts, the health care company that manages pharmacy benefits for one-in-three Americans, revealed that Alabama has the highest rate of prescription narcotic use in the nation and the fifth-highest narcotic prescription per-member, per-year cost. The study suggests that Alabama is one of the highest opioid users in the world, in that the United States has only about 5% of the population but uses about 80% of all the opioid drugs (Hansen, 2012). A July 2014 report from the Centers for Disease Control and Prevention (CDC) identified Alabama as the highest painkiller prescribing state in the nation, with 143 prescriptions written in 2012 per 100 people. The state significantly exceeds the national average of 83 prescriptions per 100 people (Paulozzi, 2014).

Nonmedical use of pain relievers in Alabama exceeds the national average, across all age categories, according to the most recently reported results of the National Household Survey on Drug Use and Health, as indicated in Table 5 (SAMHSA, 2013 and 2014). Such use has fueled an unprecedented resurgence of heroin in the state. The use of heroin is inextricably linked to misuse of prescription opioids. The National Safety Council reports that 4 out of 5 heroin users started on prescription opioids (National Safety Council, 2016). Based on the Youth Risk Behavior Survey (YRBS), in 2011, 17.9% of students grades 9th through 12th reported ever taking prescription drugs without a doctor’s prescription; while in 2013, 19.7% of students grades 9th through 12th reported ever taking prescription drugs without a doctor’s prescription (CDC, 2011).

Table 5

<table>
<thead>
<tr>
<th>Age Categories</th>
<th>Alabama</th>
<th>United States</th>
</tr>
</thead>
<tbody>
<tr>
<td>12-17</td>
<td>5.37%</td>
<td>4.67%</td>
</tr>
<tr>
<td>18-25</td>
<td>10.98%</td>
<td>8.32%</td>
</tr>
<tr>
<td>26+</td>
<td>3.78%</td>
<td>3.26%</td>
</tr>
</tbody>
</table>

Over the past four years, the number of heroin cases made each year by the Alabama Law Enforcement Agency (ALEA) has risen as the number of opioid pill cases has fallen. Between June 2011 and September 2012, ALEA made 64 opioid pill cases and only 6 heroin cases, taking 2,482 illegally obtained pills and 11.6 grams of heroin off Alabama's streets. Between October 2014 and mid-June 2015, ALEA made just 13 pill cases, seizing 415 opioid pills, and 19 heroin cases, taking 2,210 grams of heroin off the streets (Sheets, 2015). According to the 2017 Gulf Coast HIDTA Drug Survey, heroin was third, behind methamphetamine and cocaine, as one of the drugs that most contributes to violent and property crime throughout the state.

The following statistics from the Alabama Department of Economic and Community Affairs (ADECA) and Alabama Public Health Poison Control were gathered from the Alabama 2017 Drug Threat Assessment Coast High-Intensity Drug Trafficking Area (HIDTA, 2017).
ADECA, which administers federal funding for multiple state and local law enforcement agencies in Alabama, reported seizing 87,677 dosage units of prescription drugs in 2014. Table 6 lists the number of 2013 - 2015 pharmaceutical-related emergency room admissions in Alabama as reported by the Alabama Public Health Poison Control Center.

<table>
<thead>
<tr>
<th>Drug</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hydrocodone</td>
<td>190</td>
<td>228</td>
<td>236</td>
</tr>
<tr>
<td>Oxycodone</td>
<td>61</td>
<td>49</td>
<td>113</td>
</tr>
<tr>
<td>Hydromorphone</td>
<td>13</td>
<td>7</td>
<td>4</td>
</tr>
<tr>
<td>Fentanyl</td>
<td>14</td>
<td>9</td>
<td>12</td>
</tr>
</tbody>
</table>

The use of heroin, a far less expensive and more accessible alternative to prescription drugs, has led to a rash of drug overdoses throughout the state. The CDC identified Alabama as having a statistically significant drug overdose death rate increase of 19.7% from 2013 to 2014 (Rudd, 2016). Admissions to publicly funded treatment programs in which heroin was the primary drug used increased by 458% between FY 2010 and FY 2015. In addition, for the first time ever in 2015, admissions for opioid use disorders exceeded those for alcohol use disorders (ADMH, 2016).

Jefferson County, Alabama’s largest county, has been particularly hard hit by the heroin epidemic, as well as, a corresponding increase in the use of another powerful opioid – fentanyl. Fentanyl deaths in Jefferson County increased from 3 in 2013, to 25 in 2014, to 49 in 2015 to 105 in 2016. The Jefferson County Coroner’s Office has confirmed 248 illicit drug deaths from January 1 through December 31, 2016. This includes 100 heroin deaths and 105 fentanyl deaths, with 40 of the causes of these deaths resulting from a combination of heroin and fentanyl (Jefferson County Coroner, 2016, 2017). As stated by the police chief of a small city located in Jefferson County, “The heroin market appears to be here to stay. And the addition of fentanyl has brought a deadly new problem to the table (Robinson, 2016).

Data from the Alabama Department of Mental Health reveals that admissions of individual who have opioid related diagnoses increased from 2011 to 2016 by 37%. Admissions for treatment of OUDs to the state’s publically funded service delivery system have reported residency in 65 of the state’s 67 counties.

<table>
<thead>
<tr>
<th>Opioids</th>
<th>2016 Admissions to Public Treatment Programs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Age</td>
<td></td>
</tr>
<tr>
<td>17 and Under</td>
<td>17</td>
</tr>
<tr>
<td>18-24</td>
<td>356</td>
</tr>
<tr>
<td>25-44</td>
<td>2,383</td>
</tr>
<tr>
<td>45-64</td>
<td>425</td>
</tr>
<tr>
<td>65 and Over</td>
<td>13</td>
</tr>
<tr>
<td>Total</td>
<td>3194</td>
</tr>
</tbody>
</table>
Alcohol

According to the 2014-2015 National Survey on Drug Use and Health (NSDUH), 1,779,000 individuals in the state, age 12 and older, reported alcohol use during the month prior to the survey (SAMHSA, 2014-2015). Alcohol is the single most used substance in Alabama, followed by tobacco and marijuana. Up until 2014, alcohol use disorders were treated more frequently than any other drug use disorder within Alabama’s public system of care.

<table>
<thead>
<tr>
<th>Age</th>
<th>Female</th>
<th>Male</th>
</tr>
</thead>
<tbody>
<tr>
<td>17 and Under</td>
<td>77</td>
<td>113</td>
</tr>
<tr>
<td>18-24</td>
<td>119</td>
<td>379</td>
</tr>
<tr>
<td>25-44</td>
<td>895</td>
<td>1,843</td>
</tr>
<tr>
<td>45-64</td>
<td>499</td>
<td>1,639</td>
</tr>
<tr>
<td>65 and Over</td>
<td>19</td>
<td>80</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,609</strong></td>
<td><strong>4,054</strong></td>
</tr>
</tbody>
</table>

Although now 3rd in admissions to treatment, problems associated with alcohol use still abound in the state:

There were 18,457 people arrested for alcohol violations in 2016 in Alabama (ALEA, 2016).

- 8,455 people were arrested by county and municipal agencies for DUI with 99 percent being age 16 and over. 76 percent of the DUI arrests were males, 72 percent of DUI arrests were white.
- 2,607 people were arrested for liquor laws violations (bootlegging, buying or selling to minors, etc.) 9 percent were juveniles, 76 percent were males and 79 percent were white.
- 7,395 people were arrested in 2016 for public drunkenness. Less than 1 percent were juveniles, 82 percent were males, and 70 percent were white.
- 29% of Alabama’s 849 motor vehicle fatalities in 2015 involved a driver whose BAC was .08 or more.
- In 2012, Causal drivers age 16 to 20 were involved in 565 alcohol-related crashes (ADPS).
- Liver disease and cirrhosis deaths account for 577 deaths in Alabama in 2013 (ADPH).

Based on the 2015 YRBS, 20.4% of high school youth drank alcohol for the first time before age 13 years. Alabama female high school youth (16.8%) were more likely to report first using alcohol before age 13 compared with US female high school youth (14.6%) in 2015.
For Alabama high school youth, 30.7% reported having at least one drink of alcohol on a least one day during the 30 days before the survey (YRBS, 2015).

**Methamphetamine**

In 2016, for the second year in a row, methamphetamine was considered the greatest drug threat in Alabama. Methamphetamine was identified by law enforcement as the leading drug contributing to property crime and the second leading drug contributing to property crime. There were 27 meth lab seizures in Alabama in 2015 which was down from 128 laboratories in 2014. (HIDTA, 2017).

<table>
<thead>
<tr>
<th>Age</th>
<th>Female</th>
<th>Male</th>
</tr>
</thead>
<tbody>
<tr>
<td>17 and Under</td>
<td>27</td>
<td>0</td>
</tr>
<tr>
<td>18-24</td>
<td>261</td>
<td>254</td>
</tr>
<tr>
<td>25-44</td>
<td>1,011</td>
<td>1,174</td>
</tr>
<tr>
<td>45-64</td>
<td>113</td>
<td>281</td>
</tr>
<tr>
<td>65 and Over</td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Total</td>
<td>1,412</td>
<td>1,738</td>
</tr>
</tbody>
</table>

Yet, the drug remains widely available in state. In 2016, 3,150 individuals sought treatment at state funded programs for methamphetamine use disorders compared to 1,783 in 2011, representing a five-year 77% increase in admissions.

**Cocaine**

Law enforcement identified cocaine as the third highest drug threat across the state of Alabama. Both powder and crack cocaine distribution are associated with more incidents of violent crimes and represent the second leading factor in property crimes in the state (HIDTA, 2017). In the 2014-2015 NSDUH, 1.2% of individuals in Alabama, age 12 and older, reported cocaine use in the past year compared to 1.8% in the US. According to ASAIS, 1,878 individuals sought treatment at state funded programs for cocaine use disorder in 2016 compared to 2,653 individuals in 2011, representing a 29% decline.

<table>
<thead>
<tr>
<th>Age</th>
<th>Female</th>
<th>Male</th>
</tr>
</thead>
<tbody>
<tr>
<td>17 and Under</td>
<td>4</td>
<td>6</td>
</tr>
<tr>
<td>18-24</td>
<td>49</td>
<td>45</td>
</tr>
<tr>
<td>25-44</td>
<td>407</td>
<td>506</td>
</tr>
<tr>
<td>45-64</td>
<td>266</td>
<td>569</td>
</tr>
<tr>
<td>65 and Over</td>
<td>3</td>
<td>23</td>
</tr>
<tr>
<td>Total</td>
<td>729</td>
<td>1,149</td>
</tr>
</tbody>
</table>
3. **IDENTIFICATION OF GAPS**

Alabama not only has significant needs in relation to the consumption and consequences of drugs by its residents, but also has access and service delivery gaps in regard to populations in need of services.

a. **High Risk Youth**

The potential for problematic alcohol and/or other drug use increases as the number of risk factors experienced, as illustrated in Table 11 increases. At the same time, protective factors may reduce the risk of youth engaging in substance use that can lead to substance abuse, research shows. The more a program reduces risk factors and increases protective factors, the more it is likely to succeed in preventing substance abuse among children and youth.

<table>
<thead>
<tr>
<th><strong>Table 11</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>RISK/PROTECTIVE FACTOR CHART</strong></td>
</tr>
<tr>
<td><strong>DOMAIN</strong></td>
</tr>
<tr>
<td>Individual</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>Peer</td>
</tr>
<tr>
<td>Substances</td>
</tr>
<tr>
<td>------------</td>
</tr>
<tr>
<td>• Association with peers who reject mainstream activities and pursuits</td>
</tr>
<tr>
<td>• Susceptibility to negative peer pressure</td>
</tr>
<tr>
<td>• Easily influenced by peers</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Family</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Family history of high-risk behavior</td>
<td>• Bonding (positive attachments)</td>
</tr>
<tr>
<td>• Family management problems</td>
<td>• Healthy beliefs and clear standards for behavior</td>
</tr>
<tr>
<td>• Family conflict</td>
<td>• High parental expectations</td>
</tr>
<tr>
<td>• Parental attitudes and involvement in the problem behavior</td>
<td>• A sense of basic trust</td>
</tr>
<tr>
<td></td>
<td>• Positive family dynamics</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>School</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Early and persistent antisocial behavior</td>
<td>• Opportunities for pro-social involvement</td>
</tr>
<tr>
<td>• Academic failure beginning in elementary school</td>
<td>• Rewards/recognition for pro-social involvement</td>
</tr>
<tr>
<td>• Low commitment to school</td>
<td>• Healthy beliefs and clear standards for behavior</td>
</tr>
<tr>
<td></td>
<td>• Caring and support from teachers and staff</td>
</tr>
<tr>
<td></td>
<td>• Positive instructional climate</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Community</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Availability of drugs</td>
<td>• Opportunities for participation as active members of the community</td>
</tr>
<tr>
<td>• Community laws, norms favorable toward drug use</td>
<td>• Decreasing substance accessibility</td>
</tr>
<tr>
<td>• Extreme economic and social deprivation</td>
<td>• Cultural norms that set high expectations for youth</td>
</tr>
<tr>
<td>• Transition and mobility</td>
<td>• Social networks and support systems within the community</td>
</tr>
<tr>
<td>• Low neighborhood attachment and community disorganization</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Society</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Impoverishment</td>
<td>• Media literacy (resistance to pro-use messages)</td>
</tr>
<tr>
<td>• Unemployment and underemployment</td>
<td>• Decreased accessibility</td>
</tr>
<tr>
<td>• Discrimination</td>
<td>• Increased pricing through taxation</td>
</tr>
<tr>
<td>• Pro-drug-use messages in the media</td>
<td>• Raised purchasing age and enforcement</td>
</tr>
<tr>
<td></td>
<td>• Stricter driving-while-under-the-influence laws</td>
</tr>
</tbody>
</table>

Risk factors associated with a potential increase in substance abuse include poverty, child abuse neglect or abuse, academic problems, and lack of parental involvement. According to data from the Child Welfare League, children in Alabama face many risks:

- In 2013, 8,809 children were victims of abuse or neglect in Alabama.
- Of these children, 3,383 were neglected, 4,473 were physically abused, and 1,793 were sexually abused.
• In 2013, 32 children in Alabama died as a result of abuse or neglect, up from 11 in 2011 and 21 in 2012.

As reported in the 2014 Annie E. Casey Kids Count Profile:

• In 2012, 27% of Alabama’s children lived in poverty, with 13% living in families with incomes less than 50 percent of the federal poverty level.
• In 2012, 35% of the state’s children had parents who lacked secure employment.
• In 2012, 25% of the state high school students did not graduate on time.
• In 2012-2013, approximately 24,000 children ages 12–17 in Alabama needed but had not received treatment for illicit drug use in the past year.

The overall graduation percentage for Alabama is 75% and the dropout percentage is 6% for 2012 according to the Alabama State Department of Education. According to the Census’s Small Area Income and Poverty Estimates, 25.8% of persons aged 5 to 17 live in poverty which is significantly higher than 20.8% in the US. In addition, suicide is third leading cause of death among young (15-24) Americans. In Alabama, 82 youth suicides occurred in 2011, and more than 90% were males of all races (ADPH).

Protective factors associated with decreasing the likelihood of substance abuse includes parental involvement, involvement in activities, and religious beliefs influence.

b. Underage Drinkers

Although underage drinking is illegal in the state, 14.6% of all alcohol sold in Alabama is consumed by underage drinkers. In 2011, 9th –12th Graders in Alabama reported the following information in regard to underage drinking:
• Alcohol use prior to age 13 in 2011 - 24%
• Had at least one drink of alcohol on at least 1 day during the past 30 days - 36%
• Had five or more drinks of alcohol in a row within a couple of hours on at least 1 day during the past 30 days - 21%
• Usually obtained the alcohol they drank by someone giving it to them - 39%
• 67% had at least one drink of alcohol on one day during their life.

Underage drinking cost the citizens of Alabama $1.0 billion in 2010, which for each youth in the state is a cost of $2,222 per year. Work lost costs and medical costs account for 39% ($393M) of the total cost related to underage drinking. By problem, youth violence (homicide, suicide, aggravated assault) represent the largest costs for Alabama, followed by youth traffic crashes. Other problems that factor into the total cost of underage drinking include poisonings and psychoses ($8.6M), fetal alcohol syndrome among mothers age 15-20 ($23.4M), and youth alcohol treatment ($17.6M).

c. Racial/Ethnic Minorities

Alabama is a state with a documented history of racism tension and segregation and was the site of many key events in the American civil rights movement. The state has above average poverty, unemployment, disease, death, and incarceration of males and females. During the last ten years, it has experienced a decline in population of the majority race and increases in all minority races living within its borders. The state’s Hispanic or Latino population grew by 129%. Alabama’s African American population significantly exceeds the national average.

Nearly 5% of the state’s population report they speak a language other than English at home. These and other social, economic, biological, and cultural factors impact the belief systems of the state’s residents, including, their daily conversations, the communities in which they live, who they chose as friends, and who they trust. A recent outbreak of Tuberculosis in a rural, predominantly African American populated Alabama city fueled the spread of the disease because of cultural-related beliefs and mistrust of the service delivery system.

There is, thus, the need for cultural and linguistic competence in the delivery of health care services, including substance abuse prevention, treatment, and recovery support services. Patient-centered, cultural and linguistic competent care takes into consideration the significance of historical and socioeconomic factors that influence the norms and values of the people to be served, as well as, their response to the reality of life in their communities. It drives help-seeking behaviors and impacts service outcomes.

<table>
<thead>
<tr>
<th>Table 13</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
</tr>
</tbody>
</table>

16
Race, ethnicity, and religion are generally perceived as the predominant elements of culture in Alabama’s public substance abuse services delivery system. Although progress has been made in regard to the incorporation of program activities that attend to these issues, organizational behavior, practices, and policies which are representative of a cultural and linguistic competent system of care still do not currently exist system-wide.

Alabama’s minority race population increases are noteworthy relative to limitations within ADMH’s substance abuse service delivery system to serve a growing non-white community whose primary language is something other than English. While a critical gap is evident in multilingual services for Hispanic or Latino and Asian citizens; similar concerns are evident for “African Americans who come from a different cultural environment that may use words and phrases not entirely understandable by the therapist;” but also for individuals who are deaf or hard of hearing. Alabama’s predominant use of Standard English in its “health care delivery may unfairly discriminate against those from a bilingual or lower socioeconomic background and result in devastating consequences.” Such inequities have been underscored by the federal government as a form of discrimination.

Alabama has a lack of multilingual therapists and other individuals working within the service delivery system which can inadvertently contributes to “inferior and damaging services to linguistic minorities.” This gap presents a cultural barrier that can lend itself to ineffective service delivery and contribute to a significant number of individuals not being served or not receiving culturally competent services. In 2016, 67% of admissions to Alabama’s public funded treatment centers were White, 30% were African Americans, and 3% other races. Table 14 identifies racial disparities relative to access to treatment for OUDs. 95% of admissions to the state’s opioid treatment programs are white. Admissions to Alabama’s public service delivery system are more diverse as reflected by the 2016 admissions data. In addition, the numbers in Table 14 are not reflective of Alabama’s population of nearly 70% white residents and 27% African American.

### Table 14

<table>
<thead>
<tr>
<th>Gender</th>
<th>Male</th>
<th>Female</th>
</tr>
</thead>
<tbody>
<tr>
<td>White</td>
<td>71.1</td>
<td>69.5</td>
</tr>
<tr>
<td>Black or African American</td>
<td>26.0</td>
<td>26.8</td>
</tr>
<tr>
<td>American Indian/Alaska Native</td>
<td>0.5</td>
<td>0.7</td>
</tr>
<tr>
<td>Asian</td>
<td>0.7</td>
<td>1.4</td>
</tr>
<tr>
<td>Native Hawaiian and Other Pacific Islander</td>
<td>0</td>
<td>0.1</td>
</tr>
<tr>
<td>Two or More Races</td>
<td>1.0</td>
<td>1.6</td>
</tr>
<tr>
<td>Hispanic or Latino (of any race)</td>
<td>1.7</td>
<td>4.2</td>
</tr>
</tbody>
</table>
d. Intravenous Drug Users

Intravenous drug users (IDUs) face multiple health risks, including exposure to HIV and Hepatitis B and C. Drug overdose is also a major cause of death among IDUs. Alabama has seen an explosion of drug overdoses since 2010. The use of opioids throughout the state is rapidly escalating and creating major public health concerns.

In 2016, utilizing CDC data from 2013-2015, the Robert Woods Johnson Foundation identified the following drug overdose deaths and mortality rates for Alabama (RWJF, 2016). As specified in Table 14 these deaths occurred in 37 of the state’s 67 counties:

<table>
<thead>
<tr>
<th>County</th>
<th>#Drug Overdose Deaths</th>
<th>Drug Overdose Mortality Rates</th>
<th>County</th>
<th>#Drug Overdose Deaths</th>
<th>Drug Overdose Mortality Rates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Autauga</td>
<td>16</td>
<td>10</td>
<td>Houston</td>
<td>46</td>
<td>15</td>
</tr>
<tr>
<td>Baldwin</td>
<td>103</td>
<td>17</td>
<td>Jackson</td>
<td>14</td>
<td>9</td>
</tr>
<tr>
<td>Barbour</td>
<td>0</td>
<td>0</td>
<td>Jefferson</td>
<td>435</td>
<td>22</td>
</tr>
<tr>
<td>Bibb</td>
<td>10</td>
<td>15</td>
<td>Lamar</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Blount</td>
<td>36</td>
<td>21</td>
<td>Lauderdale</td>
<td>16</td>
<td>6</td>
</tr>
<tr>
<td>Bullock</td>
<td>0</td>
<td>0</td>
<td>Lawrence</td>
<td>11</td>
<td>11</td>
</tr>
<tr>
<td>Butler</td>
<td>0</td>
<td>0</td>
<td>Lee</td>
<td>39</td>
<td>8</td>
</tr>
<tr>
<td>Calhoun</td>
<td>46</td>
<td>13</td>
<td>Limestone</td>
<td>12</td>
<td>4</td>
</tr>
<tr>
<td>Chambers</td>
<td>0</td>
<td>0</td>
<td>Lowndes</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Cherokee</td>
<td>11</td>
<td>14</td>
<td>Macon</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Chilton</td>
<td>20</td>
<td>15</td>
<td>Madison</td>
<td>87</td>
<td>8</td>
</tr>
<tr>
<td>Choctaw</td>
<td>0</td>
<td>0</td>
<td>Marengo</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Clarke</td>
<td>0</td>
<td>0</td>
<td>Marion</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Clay</td>
<td>0</td>
<td>0</td>
<td>Marshall</td>
<td>61</td>
<td>21</td>
</tr>
<tr>
<td>Cleburne</td>
<td>11</td>
<td>24</td>
<td>Mobile</td>
<td>189</td>
<td>15</td>
</tr>
<tr>
<td>Coffee</td>
<td>12</td>
<td>8</td>
<td>Monroe</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Colbert</td>
<td>12</td>
<td>7</td>
<td>Montgomery</td>
<td>44</td>
<td>6</td>
</tr>
<tr>
<td>Conecuh</td>
<td>0</td>
<td>0</td>
<td>Morgan</td>
<td>56</td>
<td>16</td>
</tr>
<tr>
<td>Coosa</td>
<td>0</td>
<td>0</td>
<td>Perry</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Covington</td>
<td>11</td>
<td>10</td>
<td>Pickens</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Crenshaw</td>
<td>0</td>
<td>0</td>
<td>Pike</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Cullman</td>
<td>62</td>
<td>25</td>
<td>Randolph</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Dale</td>
<td>18</td>
<td>12</td>
<td>Russell</td>
<td>19</td>
<td>11</td>
</tr>
<tr>
<td>Dallas</td>
<td>10</td>
<td>8</td>
<td>Shelby</td>
<td>111</td>
<td>18</td>
</tr>
<tr>
<td>DeKalb</td>
<td>45</td>
<td>21</td>
<td>St. Clair</td>
<td>76</td>
<td>29</td>
</tr>
<tr>
<td>Elmore</td>
<td>16</td>
<td>7</td>
<td>Sumter</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Escambia</td>
<td>35</td>
<td>31</td>
<td>Talladega</td>
<td>26</td>
<td>11</td>
</tr>
<tr>
<td>Etowah</td>
<td>61</td>
<td>20</td>
<td>Tallapoosa</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Fayette</td>
<td>0</td>
<td>0</td>
<td>Tuscaloosa</td>
<td>84</td>
<td>14</td>
</tr>
</tbody>
</table>

In 2016, utilizing CDC data from 2013-2015, the Robert Woods Johnson Foundation identified the following drug overdose deaths and mortality rates for Alabama (RWJF, 2016). As specified in Table 14 these deaths occurred in 37 of the state’s 67 counties:
Fourteen (14) of the thirty-seven (37) Alabama counties reported in Table 15 have drug overdose mortality rates that exceed the national average of 15.7% per 100,000 persons. Those counties are listed in Table 16.

**TABLE 16**

<table>
<thead>
<tr>
<th>County</th>
<th>2015 Drug Mortality Rate</th>
<th>County</th>
<th>2015 Drug Mortality Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Escambia</td>
<td>31</td>
<td>Marshall</td>
<td>21</td>
</tr>
<tr>
<td>Walker</td>
<td>30</td>
<td>Dekalb</td>
<td>21</td>
</tr>
<tr>
<td>St. Clair</td>
<td>29</td>
<td>Blount</td>
<td>21</td>
</tr>
<tr>
<td>Cullman</td>
<td>25</td>
<td>Etowah</td>
<td>20</td>
</tr>
<tr>
<td>Cleburne</td>
<td>24</td>
<td>Shelby</td>
<td>18</td>
</tr>
<tr>
<td>Franklin</td>
<td>23</td>
<td>Baldwin</td>
<td>17</td>
</tr>
<tr>
<td>Jefferson</td>
<td>22</td>
<td>Morgan</td>
<td>16</td>
</tr>
</tbody>
</table>

An outbreak of HIV among drug users in rural Indiana has caught the attention of many health officials in Alabama. More than 200 people have been diagnosed with HIV that spread through shared needles in Scott County, Indiana - an outbreak that occurred after an increase in hepatitis C cases. Four counties in west Alabama have been identified as high-risk for similar HIV outbreaks: Walker, Winston, Marion and Franklin. According to Dr. James Galbraith, an emergency physician at UAB Hospital, "Due to injection and unsterile needle reuse and sharing, we're seeing a Hepatitis C virus epidemic, and there is a risk of an HIV outbreak." Walker County was one of 220 counties in the nation identified as being highly vulnerable for an HIV outbreak in a Centers for Disease Control and Prevention (CDC) report released in 2015. The county ranked 37th on the list of most at-risk counties nationally in the report.

Treatment services for IV drug users are in high demand in Alabama. Significant gaps exist in the availability of evidence-based treatment options for individuals who have limited healthcare resources in high risk areas of the state, as those identified in Table 16.

e. **Pregnant Women and Parenting Women**

There are many health-related risks associated with pregnancy in combination with alcohol, tobacco, and other drug use. In Alabama another alarming risk is the potential for imprisonment. With stories appearing in the New York Times and USA today, Alabama has established a national reputation for its prosecution of pregnant women who use illicit drugs.
Over 500 women have been arrested since enactment of the state’s chemical endangerment law in 2006. Intended to protect children exposed to methamphetamine labs, the law makes it a crime, punishable by one (1) to ten (10) years in prison to expose a child to illegal drugs or drug paraphernalia. Since its enactment, efforts have been put forth in the state legislature to strengthen this law by expanding the definition of “child” to include unborn children. A challenge to the use of the existing law to prosecute pregnant women was defeated when the Alabama Court of Criminal Appeals ruled that the general term “child” in Alabama’s chemical endangerment law is broad enough to encompass a “viable fetus.” Alabama's chemical endangerment law has been called the most sweeping measure deployed against pregnant women in the U.S.

All programs under contract with ADMH are required to give priority admission to pregnant women and to publicize the fact that priority admission is available. Strategies implemented to increase the number of treatment admissions by pregnant women has led to a significant increase in the number served in 2016 (Table 17). Yet, as the state’s opioid use disorders problem continues to soar, along with the continued practice of incarcerating pregnant women who have substance use disorders in Alabama, service accessibility must continue to improve.

Table 17

<table>
<thead>
<tr>
<th># Women Pregnant at Time of Admission</th>
<th>ADMH Funded Substance Abuse Treatment Programs</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>262</td>
</tr>
</tbody>
</table>

According to the 2013 Pregnancy Risk Assessment Monitoring System (PRAMS) Surveillance Report conducted by the Alabama Department of Public Health, 17% of White mothers surveyed and 10.5% of the African American mothers surveyed reported they continued smoking during pregnancy. Cigarette smoking was significantly higher among mothers on Medicaid before, both during and after their pregnancies than non-Medicaid mothers. The Healthy People 2020 Objective is to increase abstention from cigarette smoking by pregnant women to 98.6 percent.

Historically, according to the PRAMS, smoking decreases during pregnancy in the majority of women, only to increase again after the birth of their infants. In addition, 7.6% of White mothers in Alabama and 4.3% of African American mothers reported drinking alcoholic beverages on a weekly basis during the last three months of pregnancy (PRAMS, 2013). Smoking and drinking places both mothers and their children at risk for adverse consequences.

The Alabama Medicaid Agency (AMA) pays for more births than any other entity in the state. Analysis of AMA pregnancy claims indicates the number of infants diagnosed with Neonatal Abstinence Syndrome (NAS) increased in Alabama by 16% annually between 2010
and 2015. The AMA reports that the average cost of a NAS delivery is eight times higher than a normal delivery. Ready access to treatment for women who have opioid use disorders remains an essential component of the effort to reduce NAS in Alabama (Moon, 2017).

Although admissions to treatment by pregnant women has increased, access to care continues to be identified as a barrier for women seeking substance abuse treatment. Services for pregnant and parenting women are not easily accessible in Alabama, primarily due to availability. Treatment programs that serve the public are not available in every Alabama County. Treatment programs with gender response services are even more limited. In addition, there is only one public funded detox program in the state.

The adverse impact of parental substance use disorders on children is well documented in scientific literature. Alabama’s child welfare agency, the Alabama Department of Human Resources, reports there were 1,428 children removed from residences in Alabama during 2015 due to parental substance use disorders. This number reflects a 22% increase from 2014. (HIDTA, 2017) Drug abuse among parents has spiked as a reason for removing children from their care, according to the Alabama Department of Human Resources (DHR). In 2006, 11.5 percent of children were in foster care because of parental drug abuse. In 2016 the total was 37 percent (Decatur Dailey, 2017). The state’s opioid crisis is viewed as a major factor in the increase of out-of-home placements.

f. Individuals With or at Risk for Tuberculosis

As according to requirements regarding Tuberculosis (TB) outlined in 45 CFR §96.127, the ADMH ensures that TB services are accessible for individuals receiving substance abuse treatment services. ADMH contract providers are required to maintain and implement written policies and procedures for the provision of TB services. Either directly or through arrangements with other public or nonprofit private entities, providers must make available TB services to include:

- A screening process for identification of high risk individuals;
- Referral for testing, medical evaluation and treatment, if indicated by the screening process;
- Case management, as indicated, and
- A reporting process to appropriate state agencies as required by law.

TB services are monitored through the Program Compliance Monitoring Survey (PCMS) process conducted by ADMH’s Office of Substance Abuse Treatment Services. Although the rate of TB in Alabama has sharply declined (Table 18), the state’s opioid crisis provides the foundation for rapid spread of this and other communicable diseases.
Table 18

<table>
<thead>
<tr>
<th>Year</th>
<th>TB Cases in Alabama</th>
</tr>
</thead>
<tbody>
<tr>
<td>1976</td>
<td>824</td>
</tr>
<tr>
<td>1986</td>
<td>601</td>
</tr>
<tr>
<td>1996</td>
<td>423</td>
</tr>
<tr>
<td>2006</td>
<td>196</td>
</tr>
<tr>
<td>2016</td>
<td>112</td>
</tr>
</tbody>
</table>

The Alabama Department of Public Health (ADPH), Division of Tuberculosis Control endeavors to eliminate TB in Alabama. Continued vigilance in this area is needed as indicated by a 2016 TB outbreak in Perry County, Alabama. The rate of tuberculosis disease in Perry County exceeded that of many developing countries at 72.5 reported cases per 100,000 population. This was in comparison to the state’s rate of 2.3 cases in 2016 (ADPH, 2017).

4. **UNMET SERVICE NEEDS**

a. **Prevention**

A focus group was conducted by the State Evaluator in the spring of 2016. Information was collected from prevention providers concerning service gaps and barriers at the community-level prevention system to assess need. Two focus groups were held with 8-12 attendees in attendance at each focus group. The following gaps were identified:

**Awareness & Coordination**

There is coordination difficulty relative to the prevention provider network and coalition building, which often leads to capacity and community readiness issues. Alabama has a prevention infrastructure that (at the time of the Focus Group) supports fifteen (15) Substance Abuse Prevention and Treatment Block Grant providers, two (2) Discretionary Grant providers, and six (6) Drug Free Communities coalitions. While many of these providers are dually funded, in the absence of a funding initiative, many individuals are not aware of or are uncertain as to its existence and/or function. There is a state-level need for increased awareness of existing prevention coordination opportunities. Coordination and collaboration within the prevention system will reduce duplication of services – the left hand will be aware of what the right hand is doing, thereby, creating capacity to service identified underserved populations. Information sharing will serve as the basis for the coordinated effort and further development needed prevention initiatives.

Prevention providers were less clear about the identification of high risk populations, especially in rural areas and is concerned that national priorities may conflict with local priorities. There is a state-level need for increased training/technical assistance as it relates to behavioral health disparities.
Training

As mentioned earlier, there is a state-level need for increased training in the area of behavioral health disparities. Identified gaps in the area of T/TA include coalition building and the applicability of challenges and/or barriers as it relates to rural communities.

In regards to the SPF, all prevention providers have been exposed to the SPF and have an understanding of the framework, but require more in-depth training on how to address community readiness and behavioral health disparities within their communities.

In addition, although agencies and organizations have received training on individual and environmental prevention approaches, there is a need for increased knowledge regarding the effectiveness of comprehensive approaches.

Data Collection

ADMH houses the Alabama Substance Abuse Information System (ASAIS), a web-based management information system which assists with the initial assessment, eligibility, determination and enrollment of substance abuse clients. ASAIS provides data on the number and demographic mix of clients receiving alcohol and other drug treatment.

DMHSAS requires prevention providers to submit performance data on a regular basis via ASAIS. During the focus group, it was determined that grantees did not find the data collection overly burdensome, but some of the ASAIS screens required duplicative data. There is a state-level need to review the current information system as it relates to system design/organization.

b. Treatment and Recovery Support

During the last three years, Alabama’s problems with drugs have grabbed the public’s attention like no other time in recent history. Fueled by a rapid rise in nonmedical use of prescription pain killers and the resurgence of heroin in both urban and rural areas, drug use across the state has reached epidemic proportions. In 2014, for the very first time, admissions to the state’s public treatment service delivery system for individuals with opioid use disorders exceeded those for alcohol use disorders. At the same time, opioid-related overdoses and deaths continue to climb to record levels. Yet, access to treatment in Alabama can be quite problematic for individuals living in some areas of the state, for those with no insurance or low incomes, and for those with opioid use, as well as, other drug use disorders.

Person seeking help for an alcohol or drug problem in the state, their families, referral agencies and other advocates often seek the assistance of ADMH. These individuals and organizations have identified several indicators of the system’s insufficiency, including, (a)
too few levels of care to accommodate the population of need; (b) lack of recovery support
service availability; (c) program admission requirements that often include admission fees;
(d) waiting lists; and (e) limited operational hours of existing programs. Currently there are
457 Alabamians on the system’s list awaiting an opening for substance abuse treatment.

In general, Alabama’s system of care for substance use disorders is inadequately resourced to
address the needs of the state’s residents. The 2013-2014 National Survey on Drug Use and
Health indicated 323,000 individuals, age 12 and above, in Alabama needed treatment for
alcohol or illicit drug dependence or abuse (SAMHSA, 2013 and 2014). The public system of
substance abuse treatment services provided care for approximately 23,000 individuals
during the same period, maintained consistent waiting lists for assessments and treatment,
and reported ever-increasing service demands from the state’s overcrowded criminal justice
system.

ADMH is currently challenged by critical needs and gaps within its system of care for opioid
use disorders. The receipt of Opioid State Targeted Response (STR) funding, made available
by the 21st Century CURES Act, will greatly assist the state in addressing its current opioid
overdose and addiction crisis. As identified through an assessment of Alabama’s needs
specific to opioid use disorders (OUDs) the state is facing the following challenges:

(1) Opioid painkillers are prescribed at much higher rates in Alabama than most states in the
nation.

(2) Alabama counties experiencing opioid problems have a preponderance of the
characteristics of counties found by the Centers for Disease Control to have higher opioid
prescribing, including:
   • Small cities or large towns;
   • Higher percent of white residents;
   • More people who are uninsured or unemployed; and
   • More people who have diabetes, arthritis, or disability.

(3) Widespread stigma exists among public officials, private citizens, and treatment
providers surrounding medication assisted treatment for opioid use disorders.

(4) Very little funding and few reporting requirements exist for life saving administration of
Naloxone, along with limited public knowledge of its availability.

(5) There is currently a high dropout rate for individuals receiving treatment for OUDs.

(6) There is only one public funded Opioid treatment Program (OTP) within the state.

(7) Due to certificate of need regulations, only two additional OTPs may be located within
the state.
(8) Minorities, veterans and persons exiting the criminal justice system are not accessing OUD treatment at levels expected in relation to population representation and OUD problems experienced.

(9) Very little collaboration exists between OTPs, state-funded substance use disorder (SUD) treatment programs, primary care physicians, and office-based treatment providers.

(10) The current SUD treatment workforce is not adequately trained to provide evidence-based practices for OUD treatment and recovery support.

(11) ASAM placement assessments required for enrollment in OUD treatment are not readily accessible to the public and sometimes require placement on a wait list for such.

(12) Clear guidance on how to access OUD treatment is not readily available to the public and can be a difficult process.

At the same time, gaps exist in the public service delivery system to address all drug use disorders, in addition to those presented by the present opioid crisis. A 2015 survey developed by the ADMH for former Governor Robert Bentley’s Health Care Task Force asked respondents to identify the most important strategies that should be implemented in Alabama to improve the public’s access to services for prevention and/or treatment of substance use disorders. Categorical responses were as given in Table 19.

<table>
<thead>
<tr>
<th>Access</th>
<th>% Responses</th>
<th># Responses</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capacity</td>
<td>33.2</td>
<td>88</td>
</tr>
<tr>
<td>Funding</td>
<td>15.09</td>
<td>40</td>
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<tr>
<td>System Infrastructure</td>
<td>14.72</td>
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<tr>
<td>Education</td>
<td>13.21</td>
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<tr>
<td>Treatment Services</td>
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<tr>
<td>Insurance</td>
<td>6.04</td>
<td>16</td>
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<tr>
<td>Performance Improvement</td>
<td>3.02</td>
<td>8</td>
</tr>
<tr>
<td>Prevention Services</td>
<td>2.26</td>
<td>6</td>
</tr>
<tr>
<td>Recovery Support</td>
<td>1.89</td>
<td>5</td>
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<tr>
<td>Other</td>
<td>1.51</td>
<td>4</td>
</tr>
<tr>
<td>Workforce</td>
<td>.75</td>
<td>2</td>
</tr>
</tbody>
</table>

Within the above listed categories, the top 5 predominant themes for improving service access were:

(1) Capacity:
  - More treatment services needed
  - Particular concern for rural area services
  - Particular concern for affordable services/services for people without the ability to pay
  - Transportation
(2) Funding:
- More funding needed to adequately support existing resources and improve access in underserved areas.
- Funding needed to purchase services for individuals who have no insurance or ability to pay for care.

(3) Infrastructure:
- Expand Medicaid
- Allow CRNPs to practice to the full scope of their training and education
- Establish guidelines and procedures to monitor the prescribing practices of HCPs
- Minimize state intrusion in regard to the regulation of SA programs
- Make treatment services available in lieu of incarceration

(4) Education:
- More education needed for the general public, physicians, school age children
- More advertising of available resources

(5) Treatment Services: Particular concern for:
- More detox services
- Access to medication assisted treatment
- Integrated care

The same survey asked respondents to identify the most important strategies that should be implemented in Alabama to improve the quality of services for prevention and/or treatment of substance use disorders. Categorical responses were as given in Table 20.

<table>
<thead>
<tr>
<th>Priority #2</th>
<th>% Responses</th>
<th># Responses</th>
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<tbody>
<tr>
<td>Treatment Services</td>
<td>17.07</td>
<td>42</td>
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<tr>
<td>Performance Improvement</td>
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<td>Workforce</td>
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<tr>
<td>Training</td>
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<td>21</td>
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<tr>
<td>Capacity</td>
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<td>Education</td>
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<td>Prevention</td>
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<tr>
<td>Recovery Support</td>
<td>4.47</td>
<td>11</td>
</tr>
<tr>
<td>Insurance</td>
<td>2.85</td>
<td>7</td>
</tr>
</tbody>
</table>

Within the above listed categories, the top 5 predominant themes for improving service quality were:
1. Treatment Services
• Integration of addiction and health care services
• Access to medication assisted services
• Evidence-based practices

(2) Performance Improvement
• More regulation of Methadone treatment and physicians prescribing pain meds.
• Certification of all treatment providers
• Publically available performance outcomes
• Quality benchmarks

(3) Workforce
• More workers needed
• Incentives to work in mental/health substance abuse
• Incentives to work in rural areas
• Increase number of peer workers
• Increase scope of practice for nurse practitioners

(4) System Infrastructure
• Consistent prenatal care for addicted mothers
• More relaxed and easier to understand standards of care

(5) Funding
• Increase funding for all services

Flat funding for treatment and recovery support services in Alabama, with the exception of opioid use disorders, has led to little resolution of the recommendations of the governor’s task force. Thus, the identified needs remain relevant in 2017.

5. ADMH FY 2018 - FY 2019 SUBSTANCE ABUSE BLOCK GRANT PRIORITIES

Based upon review and analysis of the data put forth, herein, the FY 18 – FY 19 SABG priorities have been established. These priorities are representative of some of the state’s most critical gaps and needs, and provide ADMH with the opportunity to enhance the lives and well-being of thousands of Alabamians impacted by the use of alcohol and other drugs.

a. Underage Drinking

Unmet Need / Gap: The Alabama Epidemiological Outcomes Workgroup has worked diligently on state Epidemiological profiles for the past four (6) years. Data clearly indicates Alabama’s youth are experiencing the consequences of drinking alcohol at too early ages. Each year, young people die as a result of underage drinking; this includes deaths from motor vehicle crashes, homicides, and suicides and well as other injuries such as falls, burns and drowning. The widespread use of alcohol among adolescents continues to be problematic for
communities in Alabama. Often the consequences are hidden and adults are not privy to the overall implications of use and misuse of alcohol in our communities. When youth drink, they tend to drink more intensely, often consuming four to five drinks at a time. The National Institute on Alcohol Abuse and Alcoholism (NIAAA) defines binge drinking as a pattern of drinking alcohol that brings blood alcohol concentration (BAC) to 0.08 grams percent or above. To compare this to the adult population, men would consume five (5) or more drinks and four (4) or more for women in a two hour time span.

In Alabama, epidemiological data shows that the average age of first use for Alabama youth is nine years of age. Individuals who start to drink before the age of 15 are four times more likely to also report meeting the criteria for alcohol dependence at some point in their lives. New research shows that serious drinking problems typically associated with middle age actually begin to appear much earlier, during young adulthood and even during the adolescence years. Those who start to drink at an early age are more than likely to start engaging in risky behaviors, including other drugs and negative behaviors.

Multiple risk factors exist within Alabama communities that present challenges and compelling barriers to decrease the prevalence of consequences for underage drinking.

b. Intravenous Drug Use

Unmet Need/Gap: Ready service availability is a widespread problem in Alabama for treatment of all substance use disorders. However, the rapid onset and escalation of opioid use in the state, in particular heroin and fentanyl, found Alabama unprepared to address the magnitude of disparities experienced by individuals who have OUDs. Far more challenges exist for this population in regard to access to appropriate care, service utilization, outcomes, and stigma, than for individuals diagnosed with other substance use disorders.

In addition, ADMH provider organizations have been slow to implement evidence-based treatment strategies appropriate for use with this population. Except for Opioid Treatment Programs, there is still very little use of medication assisted treatment within the State’s public substance abuse service delivery system.

The need for more rapid access to evidence-based treatment for IVDU disorders exists in the state, efforts to combat stigma, and increased outreach for minorities and individuals without the ability to pay for care.

c. Individuals With or at Risk for Tuberculosis

Unmet Need/Gap: A 2016 Tuberculosis outbreak in Marion, Alabama located in Perry County clearly demonstrates the need for ADMH funded treatment programs in the state to

28
continue to monitor their patients for TB. In the small County of less 10,000 individuals, 9 people were diagnosed and treated for active TB disease, 170 people were diagnosed with latent TB infection, 147 started preventive therapy, and 130 people completed preventive therapy.

Most of the state’s substance abuse treatment programs accept admissions from throughout the state. This is especially true for residential treatment facilities. With individuals who have substance use disorders representing a population at high risk for TB, an outbreak, as that in Perry County, could be transmitted to another area of the state without proper ongoing surveillance. The need exists to continue to insure continuous screening, testing and referral of individuals receiving treatment for substance use disorders.

d. Pregnant and Parenting Women

Unmet Need / Gap: In 2015 there were 59,651 live births in Alabama. In order to combat both the potential health related consequences of drug use and pregnancy, along with the impact of actions in the state to criminalize pregnant and parenting women who have substance use disorders, the need exists to develop and implement strategies to strongly promote the efficacy and availability of treatment, and to improve service accessibility. There are 176 public funded treatment locations in Alabama. Of that number, seven provide services to women, exclusively. For women with dependent children, accessing detox services is extremely difficult.

Efforts to mitigate the negative effects of parental substance abuse must be continued by ADMH. Improving access to care for pregnant women, parenting men and women, enhancing involvement of children in their parents care, as well as, implementation of strategies to address the specific needs of the children, regardless of their parents treatment status, represent areas in need of enhancement in Alabama.

e. Workforce Development

Unmet Need / Gap: The value of peers to the addictions workforce has been greatly ignored in the public service delivery system. ADMH has begun development of the infrastructure needed to insure the routine utilization of these vital workers within the programs it funds. Actions are needed to complete infrastructure development and promote the use of peers as part of the routine care for individuals who have substance use disorders.

There is also very little collaboration between OTPs, state-funded substance use disorder treatment programs, private treatment providers, primary care physicians, office-based treatment providers, and Federally qualified Heath Centers in the State. The pool of resources to assist individuals who have opioid use disorders is quite siloed in Alabama. Strategies to
better integrate the state’s substance abuse workforce and, thereby, provide improved access to treatment services are greatly needed.

In addition, insuring the establishment of a culturally competent workforce supports improved treatment engagement and retention. Full implementation of the CLAS standards throughout the state’s workforce is needed.

f. Outreach to Minority Populations and Rural Areas of the State

Unmet Need / Gap: ADMH’s Region 3 substate planning area contains some of the state’s poorest counties. This region has limited treatment resources and the lowest number of admissions to the state’s public funded treatment system. Nine (9) of the sixty-seven (67) counties have no public funded treatment centers within their boundaries. Each of these is a rural county. In addition, many of the rural counties that have treatment services have transportation concerns that make patient access to treatment difficult. Although minorities represented thirty-three percent (33%) of admissions to public funded treatment programs in Alabama in 2016, these numbers do not reflect their representation within the state’s population. This is especially true for minorities who have opioid use disorders. Minorities and individuals living in rural areas of the state need service enhancements to improve access to care.

g. Development and Maintenance of Interventions for All Drug Use Trends

Unmet Need / Gap: The rapid emergence and acceleration of Alabama’s opioid crisis found the state unprepared to effectively address this problem. At the present time, community resources are engulfed in finding solutions to decrease prescription pain killer, heroin, and fentanyl overdoses and death, while other drug use in the state has taken a back seat to these efforts. At the same time, data shows that methamphetamine and marijuana use are on the rise in the state. Although admissions to treatment for alcohol use disorders have slightly declined, the adverse impact of alcohol addiction on the state’s citizens and its economy remains quite prevalent. Strategies to insure the expedient, ongoing delivery of evidence-based practices for all drug use disorders prevalent in the state are needed.
Planning Steps

Quality and Data Collection Readiness

Narrative Question:

Health surveillance is critical to SAMHSA’s ability to develop new models of care to address substance abuse and mental illness. SAMHSA provides decision makers, researchers and the general public with enhanced information about the extent of substance abuse and mental illness, how systems of care are organized and financed, and when and how to seek help, and effective models of care, including the outcomes of treatment engagement and recovery. SAMHSA also provides Congress and the nation reports about the use of block grant and other SAMHSA funding to impact outcomes in critical areas, and is moving toward measures for all programs consistent with SAMHSA’s NBHQF. The effort is part of the congressionally mandated National Quality Strategy to assure health care funds – public and private – are used most effectively and efficiently to create better health, better care, and better value. The overarching goals of this effort are to ensure that services are evidence-based and effective or are appropriately tested as promising or emerging best practices; they are person/family-centered; care is coordinated across systems; services promote healthy living; and, they are safe, accessible, and affordable.

SAMHSA is currently working to harmonize data collection efforts across discretionary programs and match relevant NBHQF and National Quality Strategy (NQS) measures that are already endorsed by the National Quality Forum (NQF) wherever possible. SAMHSA is also working to align these measures with other efforts within HHS and relevant health and social programs and to reflect a mix of outcomes, processes, and costs of services. Finally, consistent with the Affordable Care Act and other HHS priorities, these efforts will seek to understand the impact that disparities have on outcomes.

For the FY 2016-2017 Block Grant Application, SAMHSA has begun a transition to a common substance abuse and mental health client-level data (CLD) system. SAMHSA proposes to build upon existing data systems, namely TEDS and the mental health CLD system developed as part of the Uniform Reporting System. The short-term goal is to coordinate these two systems in a way that focuses on essential data elements and minimizes data collection disruptions. The long-term goal is to develop a more efficient and robust program of data collection about behavioral health services that can be used to evaluate the impact of the block grant program on prevention and treatment services performance and to inform behavioral health services research and policy. This will include some level of direct reporting on client-level data from states on unique prevention and treatment services purchased under the MHBG and SABG and how these services contribute to overall outcomes. It should be noted that SAMHSA itself does not intend to collect or maintain any personal identifying information on individuals served with block grant funding.

This effort will also include some facility-level data collection to understand the overall financing and service delivery process on client-level and systems-level outcomes as individuals receiving services become eligible for services that are covered under fee-for-service or capitation systems, which results in encounter reporting. SAMHSA will continue to work with its partners to look at current facility collection efforts and explore innovative strategies, including survey methods, to gather facility and client level data.

The initial draft set of measures developed for the block grant programs can be found at http://www.samhsa.gov/data/quality-metrics/block-grant-measures. These measures are being discussed with states and other stakeholders. To help SAMHSA determine how best to move forward with our partners, each state must identify its current and future capacity to report these measures or measures like them, types of adjustments to current and future state-level data collection efforts necessary to submit the new streamlined performance measures, technical assistance needed to make those adjustments, and perceived or actual barriers to such data collection and reporting.

The key to SAMHSA’s success in accomplishing tasks associated with data collection for the block grant will be the collaboration with SAMHSA’s centers and offices, the National Association of State Mental Health Program Directors (NASMHPD), the National Association of State Alcohol Drug Abuse Directors (NASADAD), and other state and community partners. SAMHSA recognizes the significant implications of this undertaking for states and for local service providers, and anticipates that the development and implementation process will take several years and will evolve over time.

For the FY 2016-2017 Block Grant Application reporting, achieving these goals will result in a more coordinated behavioral health data collection program that complements other existing systems (e.g., Medicaid administrative and billing data systems; and state mental health and substance abuse data systems), ensures consistency in the use of measures that are aligned across various agencies and reporting systems, and provides a more complete understanding of the delivery of mental health and substance abuse services. Both goals can only be achieved through continuous collaboration with and feedback from SAMHSA’s state, provider, and practitioner partners.

SAMHSA anticipates this movement is consistent with the current state authorities’ movement toward system integration and will minimize challenges associated with changing operational logistics of data collection and reporting. SAMHSA understands modifications to data collection systems may be necessary to achieve these goals and will work with the states to minimize the impact of these changes.

States must answer the questions below to help assess readiness for CLD collection described above:

1. Briefly describe the state’s data collection and reporting system and what level of data is able to be reported currently (e.g., at the client, program, provider, and/or other levels).

2. Is the state’s current data collection and reporting system specific to substance abuse and/or mental health services clients, or is it part of a larger data system? If the latter, please identify what other types of data are collected and for what populations (e.g., Medicaid, child welfare, etc.).

3. Is the state currently able to collect and report measures at the individual client level (that is, by client served, but not with client-
4. If not, what changes will the state need to make to be able to collect and report on these measures?

*Please indicate areas of technical assistance needed related to this section.*

**Footnotes:**
Planning Steps
Quality and Data Collection Readiness

Narrative Question:

1. Briefly describe the state’s data collection and reporting system and what level of data is able to be reported currently (e.g., at the client program, provider, and/or other levels).

The Alabama Substance Abuse Information System (ASAIS) went live in June of 2008. The web-based hosted management information system captures information on all clients who receive substance abuse services from the 74 ADMH contract providers of substance abuse prevention and treatment services in the state of Alabama. This system captures provider characteristics, including levels of care and services delivered, addresses, points of contact, etc. It also collects client enrollments, demographics and characteristics as relevant to both treatment and prevention services.

The Treatment Episode Data Set (TEDS), National Outcome Measures, and ADMH specific performance improvement measures are collected at the time of client assessment, admission and discharge. This occurs through direct entry into the web-based system or through a secure web-based upload, depending upon the sophistication of the provider’s management information system. To facilitate this process, each client is assigned a unique ID at the time of screening that follows their care throughout the system regardless of provider. Provider NPI numbers, as well as, unique vendor numbers assigned by ASAIS enable the system to track service delivery by program. System modifications are currently in process to enable client level data to be tracked at the individual practitioner level.

Client-level data is collected that includes information on the date of service, type of service, and service quantity through a standard 837 that can be submitted into ASAIS at any time during the fiscal year by the service providers. ASAIS serves as the payment system for State, SABG, and Medicaid substance abuse treatment services. All claims submitted to the system are then validated against system edits to determine Medicaid eligibility. If the provider, client and service are all eligible for Medicaid payment, ASAIS sends that claim automatically to Alabama Medicaid’s MMIS system. If the claim is denied by Medicaid for a reason that would still allow for payment from other sources, than the claims automatically roll to the State or SABG grant funds upon receipt of the Medicaid determination.

ASAIS also captures data on each CSAP primary prevention strategy implemented by ADMH contract providers. This information includes:

- Date of Service
- Service Location
- Service Start Time
- Service End Time
- Service Contact Hours
- Session Capacity
- Service Code:
H0024 Information Dissemination
H0025 Environmental Approaches
H0026 Community-Based Processes
H0027 Education
H0028 Problem Identification and Referral
H0029 Alternatives

- Service Description/Topic/Activity Specific to the Strategy Implemented
- Name of Prevention Specialist Providing the Service
- IOM Group:
  - Indicated
  - Selective
  - Universal
- Domain:
  - Individual
  - Family
  - Peer
  - School
  - Community
  - Society/Environmental
- Primary Risk Factor Addressed
- Community Type:
  - Rural
  - Urban
- Community Size:
  - 0 – 5,000
  - 5,001 – 10,000
  - 10,001 – 20,000
  - 20,001 – 30,000
  - 30,001 – 40,000
  - 40,001 – 50,000
  - 50,001 or more

For each prevention program/group implemented, providers must enter into ASAIS the number of service recipients participating in a particular prevention strategy by age, gender, race and ethnicity, hearing status, targeted substances, and SABG prevention service priority. In addition, the number of individuals served who are LGBTQ, homeless, students in college, military families, underserved racial and ethnic minorities, high risk youth, and youth in tribal communities must also be recorded.

For all data enter into ASAIS summary reports can be generated by both ADMH and contract providers to support quality assurance and planning activities.

2. Is the state’s current data collection and reporting system specific to substance abuse and/or mental health services clients, or is it part of a larger data system? If the latter, please identify what other types of data are collected and for what populations (e.g., Medicaid, child welfare, etc.).

ASAIS is specific to substance abuse services provided by the Alabama Department of Mental Health.
3. Is the state currently able to collect and report measures at the individual client level (that is, by client served, but not with client identifying information)?

   Yes.

4. If not, what changes will the state need to make to be able to collect and report on these measures?

   Please indicate areas of technical assistance needed related to this section.
## Planning Tables

### Table 1 Priority Areas and Annual Performance Indicators

<table>
<thead>
<tr>
<th>Priority #</th>
<th>1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority Area</td>
<td>Underage Drinking</td>
</tr>
<tr>
<td>Priority Type</td>
<td>SAP</td>
</tr>
<tr>
<td>Population(s)</td>
<td>PP</td>
</tr>
</tbody>
</table>

**Goal of the priority area:**

To promote the prevention of underage drinking throughout the state.

**Objective:**

To implement a comprehensive approach across prevention strategies to prevent the onset of and reduce underage drinking.

**Strategies to attain the objective:**

1. Disseminate information to ADMH funded providers and community partners on evidence-based practices specific to prevention of underage drinking.
2. Develop process for incentivizing ADMH funded provider efforts to promote underage drinking.
3. Provide enhanced funding support for ADMH's community providers that incorporate the following strategies in their annual prevention plans to promote underage drinking:
   a. Participation in community health/wellness fairs;
   b. Media campaigns;
   c. Merchant education programs;
   d. Establishment of city/county ordinances.
   e. Problem identification and referral of underage drinkers.
4. Monitor the impact of promotional activities on underage drinking consumption patterns and consequences through review of provider reports and epidemiological surveillance

### Annual Performance Indicators to measure goal success

<table>
<thead>
<tr>
<th>Indicator #</th>
<th>1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indicator:</td>
<td>The number of counties the prevention provider network services utilizing the Problem Identification and Referral (PIDR) strategy as reflected in prevention plans.</td>
</tr>
<tr>
<td>Baseline Measurement:</td>
<td>In SFY 2017, ADMH funded prevention providers identified the PIDR strategy to address underage drinking as a priority in their annual prevention plans in eleven (11) or approximately 16% of counties within the state.</td>
</tr>
<tr>
<td>First-year target/outcome measurement:</td>
<td>By the end of SFY 2018, an increase of 3% of Alabama counties will be identified in prevention plans to include the PIDR strategy.</td>
</tr>
<tr>
<td>Second-year target/outcome measurement:</td>
<td>By the end of SFY 2019, an additional increase of 3% of Alabama counties will be identified in prevention plans to include the PIDR strategy.</td>
</tr>
</tbody>
</table>

**Data Source:**
Provider prevention plans submitted to ADMH; and back-up data reported from ASAIS, ADMH’s management information system.

**Description of Data:**
The strategy designation within the prevention plan will indicate if PIDR is being utilized within the identified county to address underage drinking as a priority. Strategies utilized to address this priority will also be identified within each provider’s plan. Data from the prevention plan is also keyed into ASAIS, including priority selections and county.

**Data issues/caveats that affect outcome measures:**
No issues are currently foreseen that will affect the outcome measure.
Indicator #: 2  
Indicator: The number of successful provider initiated policies that enhance youth alcohol prevention efforts.

Baseline Measurement: In SFY17, ADMH funded providers with underage drinking as a prevention plan priority while utilizing the environmental strategy reported one (1) or 6% provider successful policy initiation that enhanced youth alcohol prevention efforts.

First-year target/outcome measurement: By the end of SFY18, ADMH funded providers with underage drinking as a prevention plan priority while utilizing the environmental strategy will report a 7% provider increase in successful policy initiation that enhanced youth alcohol prevention efforts.

Second-year target/outcome measurement: By the end of SFY19, ADMH funded providers with underage drinking as a prevention plan priority while utilizing the environmental strategy will report an additional 6% provider successful policy initiation that enhanced youth alcohol prevention efforts.

Data Source: Provider prevention plans submitted to ADMH; Provider monthly reports and legislative watch reports.

Description of Data: The environmental strategy designation within the prevention plan will indicate provider policy initiation. Updates from the provider monthly reports and legislative watch reports will indicate policy initiation status.

Data issues/caveats that affect outcome measures: Due to the legislative process regarding Bill Drafting, Introduction, First and Second Reads, Committees, Passage Vote for Engrossment, Rinse and Repeat, Passage Vote for Enrollment and Sent to Governor, the current status of the policy and the block grant reporting timeframe may affect reporting targets. Staff will continue to monitor legislative watch reports and assess the successful policy initiations throughout the year.

Indicator #: 3  
Indicator: The number of ADMH funded prevention providers having an agreement and process in place with treatment providers to facilitate referrals for underage drinkers when a need for such is identified through implementation of a prevention strategy.

Baseline Measurement: In SFY’17, 63% of ADMH funded prevention providers indicated an agreement and formal process with treatment providers to facilitate referrals for underage drinkers when a need for such is identified through implementation of a prevention strategy within their prevention policy.

First-year target/outcome measurement: By the end of SFY’18, 75% of ADMH funded prevention providers will indicate an agreement and formal process with treatment providers to facilitate referrals for underage drinkers when a need for such is identified through implementation of a prevention strategy within their prevention policy.

Second-year target/outcome measurement: By the end of SFY’19, 100% of ADMH funded prevention providers will indicate an agreement and formal process with treatment providers to facilitate referrals for underage drinkers when a need for such is identified through implementation of a prevention strategy within their prevention policy.

Data Source: Provider prevention policies submitted to ADMH.

Description of Data: The agreement/process designation within the prevention policy will indicate provider protocol regarding the facilitation of referrals for underage drinkers.

Data issues/caveats that affect outcome measures: No issues are currently foreseen that will affect the outcome measure.
Priority #: 2
Priority Area: Ready Access to Care for PWID
Priority Type: SAT
Population(s): PWID

Goal of the priority area:
Increase the number of individuals receiving interim services by providers providing substance abuse treatment to IVDUs in accordance with the specifications of 45 CFR 96.126 and their current ADMH contracts

Objective:
Document full implementation with interim services provision for IVDUs as per 45 CFR 96.126

Strategies to attain the objective:
1) Develop reporting requirements regarding the provision of interim services to IVDUs.
2) Conduct provider training on interim services requirements and reporting procedures.
3) Monitor providers as part of contract compliance monitoring visits.
4) Develop a policy and procedure regarding non-compliant implementation of interim services by providers.

Annual Performance Indicators to measure goal success

Indicator #: 1
Indicator: The percentage of ADMH treatment services contractors who are providing interim services for IVDUs.
Baseline Measurement: a) Baseline measurement: The baseline measurement for this indicator will be 0% as agencies do not currently report interim services and ASAIS (Alabama Substance Abuse Information System) does not currently have the means to collect this data.
First-year target/outcome measurement: First-year target/outcome measurement (Progress to end of SFY 2018): 50% of ADMH SABG funded providers will provide interim services to IVDUs who are waiting on admission to treatment.
Second-year target/outcome measurement: Second-year target/outcome measurement (Final to end of SFY 2019): 100% of ADMH SABG funded providers will provide interim services to IVDUs who are waiting on admission to treatment.
Data Source:
Interim services reports submitted to ADMH’s substance program managers on a quarterly basis.

Description of Data:
Description of data: Interim service reports will contain the following information:
1) The name of the provider
2) The number of individuals receiving interim services during the reporting period
3) The content of the interim services being provided
4) How the interim services were provided

Data issues/caveats that affect outcome measures:
No issues are currently foreseen that will affect the outcome measures.

Priority #: 3
Priority Area: Improved Access to Care for Pregnant and Parenting Women
Priority Type: SAT
Population(s): PWWDC

Goal of the priority area:
1. Expand existing pregnant and parenting women’s programs to include outpatient detox services
2. Increase access to opioid treatment for parenting women

**Objective:**

The number pregnant and parenting women receiving detox services and treatment for opioid use disorders will increase over the number served in 2016.

**Strategies to attain the objective:**

1. Identify providers who are interested in providing outpatient detox for parenting women.
2. Increase the number of parenting women entering treatment for opioid use.
3. Continue to collaborate with local and state stakeholders to identify and eliminate barriers to care

**Annual Performance Indicators to measure goal success**

<table>
<thead>
<tr>
<th>Indicator #</th>
<th>1</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Indicator:</strong></td>
<td>Increased # of parenting women receiving outpatient detox services and opioid treatment services</td>
</tr>
<tr>
<td><strong>Baseline Measurement:</strong></td>
<td>The number served in 2016</td>
</tr>
<tr>
<td><strong>First-year target/outcome measurement:</strong></td>
<td>a). Increase # of parenting women receiving outpatient detox services and opioid treatment services by 2% in year 1</td>
</tr>
<tr>
<td><strong>Second-year target/outcome measurement:</strong></td>
<td>). Increase # of parenting women receiving outpatient detox services and opioid treatment services by 5% in year 2</td>
</tr>
</tbody>
</table>

**Data Source:**

# of parenting women receiving either outpatient detox or opioid treatment services will be tracked by ASAIS, Alabama Substance Abuse Information System

**Description of Data:**

Admission, discharge and level of care

**Data issues/caveats that affect outcome measures:**

No issues are currently foreseen that will affect the outcome measures.

---

**Priority #:** 4

**Priority Area:** Persons at Risk of Contracting TB

**Priority Type:** SAT

**Population(s):** TB

**Goal of the priority area:**

Ensure that education is provided on the procedures to take in the event that a client test positive for tb, for clients that are admitted into an ADMH funded Substance Abuse program.

**Objective:**

All providers will be trained to make appropriate referrals for individual testing positive for tuberculosis

**Strategies to attain the objective:**

a) Provide training materials to all contract Certified Treatment providers.
b) Develop qualifications needed to train and perform the required steps needed for those who test positive for tb.
c) Ensure providers incorporate the appropriate steps to their policies and procedures.
d) Develop procedures to appropriately follow-up and document referrals for tb treatment.

**Annual Performance Indicators to measure goal success**

<table>
<thead>
<tr>
<th>Indicator #</th>
<th>1</th>
</tr>
</thead>
</table>
### Indicator: The number of providers trained

**Baseline Measurement:** The number of training events taking place in 2016: 0

**First-year target/outcome measurement:** At least 50% of the ADMH contract substance abuse treatment providers will participate in the required training.

**Second-year target/outcome measurement:** The remaining 50% of providers will receive the required training.

**Data Source:**

- Training records submitted to ADMH

**Description of Data:**

- Training date, trainer, location, topics covered.

**Data issues/caveats that affect outcome measures:**

- No issues are currently foreseen that will affect the outcome measures.

### Priority #: 5

**Priority Area:** Workforce Development

**Priority Type:** SAT

**Population(s):** PWWDC, PWID, TB, Other (LGBTQ, Rural, Military Families, Criminal/Juvenile Justice, Underserved Racial and Ethnic Minorities)

**Goal of the priority area:** Complete infrastructure development to support widespread use of peers in the workforce.

**Objective:** Increase the number of certified peer support specialists working in a peer role with SABG priority populations.

**Strategies to attain the objective:**

- a) Develop qualification requirements for peer services.
- b) Make changes to the Alabama Administrative Code and Billing Manual to include the newly developed peer service requirements.
- c) Provide training on the benefits of utilizing peer services in our current system of care.
- d) Promote the utilization of peers by providers.
- e) Monitor the utilization of peer workers.
- f) Continue to certify and train substance abuse peer support specialists.
- g) Continue to develop payment mechanisms to support the utilization of peer workers within ADMH’s provider community.
- 1. Fund a peer run organization in each region
- 2. Develop other funding sources for peer services
- h) Develop standards for substance abuse peer specialist services in Alabama.

---

### Annual Performance Indicators to measure goal success

**Indicator #:** 1

**Indicator:** The number of peers providing services for SABG priority populations.

**Baseline Measurement:** 18 contract providers have 45 of the 128 ADMH certified peers working in a peer role.

**First-year target/outcome measurement:** By September 30, 2018, increase the number of ADMH certified peer support specialist working as a peer in a community based agency by 50% in Alabama

**Second-year target/outcome measurement:** By September 30, 2019, increase the number of ADMH certified peer support specialist working as a peer in a community based agency by 75% in Alabama.

**Data Source:**

1. Alabama’s Administrative Code
2. ASAIS
3. ADMH peer certification records

**Description of Data:**

- Annual Performance Indicators to measure goal success.
1. Administrative regulations will document infrastructure development.
2. ASAIS service codes and client level data will link patients with services provided by peers.
3. Peer certification records will document service delivery by a qualified workforce.

**Data issues/caveats that affect outcome measures:**

No issues are currently foreseen that will affect the outcome measures.

---

**Priority #:** 6

**Priority Area:** Identification and Implementation of Evidence-Based Interventions

**Priority Type:** SAT

**Population(s):** PWWDC, PWID, Other (Adolescents w/SA and/or MH, Students in College, Rural, Military Families, Criminal/Juvenile Justice, Persons with Disabilities, Children/Youth at Risk for BH Disorder, Underserved Racial and Ethnic Minorities)

**Goal of the priority area:**

Increase the use of evidence-based treatment strategies for all categories of substance use disorders.

**Objective:**

All ADMH funded providers will identify in policy and practice the ability to appropriately provide evidence-based treatment for the specific substance use disorders treated by the entity.

**Strategies to attain the objective:**

1. The NTN will identify and document best practice strategies for treatment of alcohol, cocaine, opioids, methamphetamines, and marijuana.
2. Program managers will assess the current status of the use of evidence–based practices and identify barriers to implementation.
3. Training and Technical Assistance Resources will be identified.
4. Provider training will be scheduled and delivered.
5. Patient satisfaction and retention will be monitored.

---

**Annual Performance Indicators to measure goal success**

**Indicator #:** 1

**Indicator:** A report of identified specific best practices for the varying classes of drugs will be developed.

**Baseline Measurement:** There has not been a system-wide assessment of evidence-based practices conducted specific to drug use.

**First-year target/outcome measurement:** Best practice review of lease two of the drugs will be completed.

**Second-year target/outcome measurement:** A report of all five drugs will be completed.

**Data Source:** Completed reports

**Description of Data:** Drug name, category, evidence based-practices specific to the drug.

**Data issues/caveats that affect outcome measures:**

No issues are currently foreseen that will affect the outcome measures.

---

**Indicator #:** 2

**Indicator:** Development of a systemwide evidence-based practice implementation plan

**Baseline Measurement:** There is no plan at the present time

**First-year target/outcome measurement:** Resources will be identified to assist in the plan’s development, implementation and monitoring by September 30, 2018

---

**Priority #:** 6

**Priority Area:** Identification and Implementation of Evidence-Based Interventions

**Priority Type:** SAT

**Population(s):** PWWDC, PWID, Other (Adolescents w/SA and/or MH, Students in College, Rural, Military Families, Criminal/Juvenile Justice, Persons with Disabilities, Children/Youth at Risk for BH Disorder, Underserved Racial and Ethnic Minorities)

**Goal of the priority area:**

Increase the use of evidence-based treatment strategies for all categories of substance use disorders.

**Objective:**

All ADMH funded providers will identify in policy and practice the ability to appropriately provide evidence-based treatment for the specific substance use disorders treated by the entity.

**Strategies to attain the objective:**

1. The NTN will identify and document best practice strategies for treatment of alcohol, cocaine, opioids, methamphetamines, and marijuana.
2. Program managers will assess the current status of the use of evidence–based practices and identify barriers to implementation.
3. Training and Technical Assistance Resources will be identified.
4. Provider training will be scheduled and delivered.
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---

**Annual Performance Indicators to measure goal success**

**Indicator #:** 1

**Indicator:** A report of identified specific best practices for the varying classes of drugs will be developed.

**Baseline Measurement:** There has not been a system-wide assessment of evidence-based practices conducted specific to drug use.

**First-year target/outcome measurement:** Best practice review of lease two of the drugs will be completed.

**Second-year target/outcome measurement:** A report of all five drugs will be completed.

**Data Source:** Completed reports

**Description of Data:** Drug name, category, evidence based-practices specific to the drug.

**Data issues/caveats that affect outcome measures:**

No issues are currently foreseen that will affect the outcome measures.

---

**Indicator #:** 2

**Indicator:** Development of a systemwide evidence-based practice implementation plan

**Baseline Measurement:** There is no plan at the present time

**First-year target/outcome measurement:** Resources will be identified to assist in the plan’s development, implementation and monitoring by September 30, 2018

---

**Priority #:** 6

**Priority Area:** Identification and Implementation of Evidence-Based Interventions

**Priority Type:** SAT

**Population(s):** PWWDC, PWID, Other (Adolescents w/SA and/or MH, Students in College, Rural, Military Families, Criminal/Juvenile Justice, Persons with Disabilities, Children/Youth at Risk for BH Disorder, Underserved Racial and Ethnic Minorities)

**Goal of the priority area:**

Increase the use of evidence-based treatment strategies for all categories of substance use disorders.

**Objective:**

All ADMH funded providers will identify in policy and practice the ability to appropriately provide evidence-based treatment for the specific substance use disorders treated by the entity.

**Strategies to attain the objective:**

1. The NTN will identify and document best practice strategies for treatment of alcohol, cocaine, opioids, methamphetamines, and marijuana.
2. Program managers will assess the current status of the use of evidence–based practices and identify barriers to implementation.
3. Training and Technical Assistance Resources will be identified.
4. Provider training will be scheduled and delivered.
5. Patient satisfaction and retention will be monitored.

---

**Annual Performance Indicators to measure goal success**

**Indicator #:** 1

**Indicator:** A report of identified specific best practices for the varying classes of drugs will be developed.

**Baseline Measurement:** There has not been a system-wide assessment of evidence-based practices conducted specific to drug use.

**First-year target/outcome measurement:** Best practice review of lease two of the drugs will be completed.

**Second-year target/outcome measurement:** A report of all five drugs will be completed.

**Data Source:** Completed reports

**Description of Data:** Drug name, category, evidence based-practices specific to the drug.

**Data issues/caveats that affect outcome measures:**

No issues are currently foreseen that will affect the outcome measures.

---

**Indicator #:** 2

**Indicator:** Development of a systemwide evidence-based practice implementation plan

**Baseline Measurement:** There is no plan at the present time

**First-year target/outcome measurement:** Resources will be identified to assist in the plan’s development, implementation and monitoring by September 30, 2018

---

**Priority #:** 6

**Priority Area:** Identification and Implementation of Evidence-Based Interventions

**Priority Type:** SAT

**Population(s):** PWWDC, PWID, Other (Adolescents w/SA and/or MH, Students in College, Rural, Military Families, Criminal/Juvenile Justice, Persons with Disabilities, Children/Youth at Risk for BH Disorder, Underserved Racial and Ethnic Minorities)

**Goal of the priority area:**

Increase the use of evidence-based treatment strategies for all categories of substance use disorders.

**Objective:**

All ADMH funded providers will identify in policy and practice the ability to appropriately provide evidence-based treatment for the specific substance use disorders treated by the entity.

**Strategies to attain the objective:**

1. The NTN will identify and document best practice strategies for treatment of alcohol, cocaine, opioids, methamphetamines, and marijuana.
2. Program managers will assess the current status of the use of evidence–based practices and identify barriers to implementation.
3. Training and Technical Assistance Resources will be identified.
4. Provider training will be scheduled and delivered.
5. Patient satisfaction and retention will be monitored.

---

**Annual Performance Indicators to measure goal success**

**Indicator #:** 1

**Indicator:** A report of identified specific best practices for the varying classes of drugs will be developed.

**Baseline Measurement:** There has not been a system-wide assessment of evidence-based practices conducted specific to drug use.

**First-year target/outcome measurement:** Best practice review of lease two of the drugs will be completed.

**Second-year target/outcome measurement:** A report of all five drugs will be completed.

**Data Source:** Completed reports

**Description of Data:** Drug name, category, evidence based-practices specific to the drug.

**Data issues/caveats that affect outcome measures:**

No issues are currently foreseen that will affect the outcome measures.
**Second-year target/outcome measurement:** A minimum of two trainings will be conducted on the evidence-based practices identified.

**Data Source:**
- The availability of an implementation plan.
- Training records.

**Description of Data:**
- Goals, objectives, strategies, expected outcomes and methods of evaluating effectiveness of best practice implantation.
- Training records.

**Data issues/caveats that affect outcome measures:**
- No issues are currently foreseen that will affect the outcome measures.

<table>
<thead>
<tr>
<th>Priority #</th>
<th>7</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority Area</td>
<td>Minority and Rural Population Outreach</td>
</tr>
<tr>
<td>Priority Type</td>
<td>SAT</td>
</tr>
<tr>
<td>Population(s)</td>
<td>Other (Rural, Underserved Racial and Ethnic Minorities)</td>
</tr>
</tbody>
</table>

**Goal of the priority area:**
Increase participation of minorities and rural residents in the public funded substance abuse treatment system.

**Objective:**
Implement at least one ASAM level of care in the seven rural counties in Alabama in which no public funded services now exist.

**Strategies to attain the objective:**
1. Conduct focus groups in the respective counties to identify specific service needs.
2. Develop an RFP for the respective service areas reflective of the service needs.
3. Develop contracts for successful RFP responders
4. Conduct community outreach to inform recipients of available services.
5. Monitor service delivery data
6. Implement the CLAS standards across the continuum of care funded by the ADMH.

**Annual Performance Indicators to measure goal success**

| Indicator # | 1 |
| Indicator | The number of people served from the specified counties will increase. |
| Baseline Measurement | The number of individuals served from the respective counties in FY 2017 |
| First-year target/outcome measurement | The number of individuals served in FY 2018 will increase by 25% |
| Second-year target/outcome measurement | The number of individuals served in FY 2018 will increase by 25% over the number served in 2017 |

**Data Source:**
ASAIS

**Description of Data:**
Treatment enrollment and claims data.

**Data issues/caveats that affect outcome measures:**
No issues are currently foreseen that will affect the outcome measures.

**Indicator #:** 2
**Indicator:** ADMH staff will be prepared to require provider implementation of the CLAS standards
**Baseline Measurement:** No prior preparation for implementation of the CLAS standards now exist.
**First-year target/outcome measurement:** ADMH Office of Substance Abuse Services Staff receive training on the CLAS Standards
**Second-year target/outcome measurement:** Policies and procedures will be developed, along with regulatory requirements for implementation of the CLAS standards.

**Data Source:**
Training Records
ADMH administrative Code
ADMH program monitoring policies and procedures.

**Description of Data:**
Training content and the number of ADMH staff trained
Modified regulations
Modified policies and procedures

**Data issues/caveats that affect outcome measures:**
No issues are currently foreseen that will affect the outcome measures.

---

**Priority #:** 8
**Priority Area:** Workforce Development
**Priority Type:** SAT
**Population(s):** PWWDC, PWID, Other (Adolescents w/SA and/or MH, Students in College, Rural, Criminal/Juvenile Justice, Underserved Racial and Ethnic Minorities)

**Goal of the priority area:**
Improve access to care for high priority populations.

**Objective:**
Increase the number of entities working in collaboration with SABG funded treatment providers.

**Strategies to attain the objective:**
1. Engage in outreach to OBOTs, the Alabama Primary Care Association, Community and Federally Qualified Health Centers, etc. to identify potential partnerships for integrated service delivery
2. Develop provider incentives to promote collaborative relationships.
3. Develop operational guidelines for integrated service delivery.
4. Secure additional funding to support integrated service delivery.

---

**Annual Performance Indicators to measure goal success**

**Indicator #:** 1
**Indicator:** The number of MOUs and/or contracts established between ADMH funded programs and other primary care, OBOT and related entities.
**Baseline Measurement:** The number of MOUs and contracts in place as of September 30, 2017.
**First-year target/outcome measurement:** There will be a 25% increase above the baseline in the number of collaborative relationships established by ADMH funded entities
**Second-year target/outcome measurement:** There will be a 25% increase above the 2018 level of collaborative relationships established by ADMH funded entities.
**Data Source:**
Provider reports  
Program monitoring review reports  
ASAIS

**Description of Data:**
Services provided  
Number of patients served

**Data issues/caveats that affect outcome measures:**
No issues are currently foreseen that will affect the outcome measures.

**Footnotes:**
### Planning Tables

#### Table 2 State Agency Planned Expenditures

Planning Period Start Date: 7/1/2017    Planning Period End Date: 6/30/2019

<table>
<thead>
<tr>
<th>Activity (See instructions for using Row 1.)</th>
<th>A. Substance Abuse Block Grant</th>
<th>B. Mental Health Block Grant</th>
<th>C. Medicaid (Federal, State, and Local)</th>
<th>D. Other Federal Funds (e.g., ACF (TANF), CDC, CMS (Medicare) SAMHSA, etc.)</th>
<th>E. State Funds</th>
<th>F. Local Funds (excluding local Medicaid)</th>
<th>G. Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Substance Abuse Prevention* and Treatment</td>
<td>$34,568,186</td>
<td>$18,000,000</td>
<td>$16,501,606</td>
<td>$23,384,614</td>
<td>$0</td>
<td>$1,472,916</td>
<td></td>
</tr>
<tr>
<td>a. Pregnant Women and Women with Dependent Children**</td>
<td>$4,063,644</td>
<td>$1,000,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>b. All Other</td>
<td>$30,504,542</td>
<td>$17,000,000</td>
<td>$16,501,606</td>
<td>$23,384,614</td>
<td>$0</td>
<td>$1,472,916</td>
<td></td>
</tr>
<tr>
<td>2. Primary Prevention</td>
<td>$9,218,184</td>
<td>$0</td>
<td>$4,455,296</td>
<td>$1,037,076</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>3. Tuberculosis Services</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>4. Early Intervention Services for HIV</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>5. State Hospital</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6. Other 24 Hour Care</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7. Ambulatory/Community Non-24 Hour Care</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8. Mental Health Primary Prevention</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>9. Evidenced Based Practices for First Episode Psychosis (10% of the state's total MHBG award)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10. Administration (Excluding Program and Provider Level)</td>
<td>$2,304,546</td>
<td>$0</td>
<td>$991,598</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>11. SABG Total (Row 1, 2, 3, 4 and 10)</td>
<td>$46,090,916</td>
<td>$0</td>
<td>$18,000,000</td>
<td>$21,948,500</td>
<td>$0</td>
<td>$1,472,916</td>
<td></td>
</tr>
</tbody>
</table>

* Prevention other than primary prevention

** The 20 percent set-aside funds in the SABG must be used for activities designed to prevent substance misuse.

---

**Footnotes:**
Please provide an explanation for any data cells for which the stats does not have a data source.
The aggregate number in treatment represents all patients served by ADMH funded programs in 2016 in the stated categories. The number for those with co-occurring disorders is most likely greatly understated due to the tendency for providers to submit only one diagnosis on claims. The estimated number in need is, indeed, an estimate. No sources of data to provide Alabama numbers in the stated categories could be found. ADMH traditionally serves less than 10% of those needing but not receiving substance use disorders treatment utilizing NSDUH’S ESTIMATE of that need for Alabama. The number of individuals served in 2016 represents 7..3% of NSDUH’s 2013-2014 estimate of those needing treatment for alcohol and drug use disorders in Alabama. Dividing the aggregate number in treatment by 7.3% provided the estimate of need specified.

Footnotes:
# Table 4 SABG Planned Expenditures

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>FFY 2018 SA Block Grant Award</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Substance Abuse Prevention and Treatment</td>
<td>$17,284,093</td>
</tr>
<tr>
<td>2. Primary Substance Abuse Prevention</td>
<td>$4,609,092</td>
</tr>
<tr>
<td>3. Tuberculosis Services</td>
<td></td>
</tr>
<tr>
<td>4. Early Intervention Services for HIV*</td>
<td></td>
</tr>
<tr>
<td>5. Administration (SSA Level Only)</td>
<td>$1,152,273</td>
</tr>
<tr>
<td><strong>6. Total</strong></td>
<td><strong>$23,045,458</strong></td>
</tr>
</tbody>
</table>

* For the purpose of determining the states and jurisdictions that are considered “designated states” as described in section 1924(b)(2) of Title XIX, Part B, Subpart II of the Public Health Service Act (42 U.S.C. § 300x-24(b)(2)) and section 45 CFR § 96.128(b) of the Substance Abuse Prevention and Treatment Block Grant; Interim Final Rule (45 CFR 96.120-137), SAMHSA relies on the HIV Surveillance Report produced by the Centers for Disease Control and Prevention (CDC), National Center for HIV/AIDS, Viral Hepatitis, STD and TB Prevention. The most recent HIV Surveillance Report will be published on or before October 1 of the federal fiscal year for which a state is applying for a grant is used to determine the states and jurisdictions that will be required to set-aside 5 percent of their respective SABG allotments to establish one or more projects to provide early intervention services for regarding the human immunodeficiency virus (EIS/HIV) at the sites at which individuals are receiving SUD treatment services. In FY 2012, SAMHSA developed and disseminated a policy change applicable to the EIS/HIV which provided any state that was a “designated state” in any of the three years prior to the year for which a state is applying for SABG funds with the flexibility to obligate and expend SABG funds for EIS/HIV even though the state’s AIDS case rate does not meet the AIDS case rate threshold for the fiscal year involved for which a state is applying for SABG funds. Therefore, any state with an AIDS case rate below 10 or more such cases per 100,000 that meets the criteria described in the 2012 policy guidance would be allowed to obligate and expend SABG funds for EIS/HIV if they chose to do so.
### Table 5a SABG Primary Prevention Planned Expenditures

Planning Period Start Date: 10/1/2017   Planning Period End Date: 9/30/2019

<table>
<thead>
<tr>
<th>Strategy</th>
<th>IOM Target</th>
<th>FY 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td><strong>SA Block Grant Award</strong></td>
</tr>
<tr>
<td><strong>Information Dissemination</strong></td>
<td>Universal</td>
<td>$481,457</td>
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<tr>
<td></td>
<td>Selective</td>
<td>$22,749</td>
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<tr>
<td></td>
<td>Indicated</td>
<td>$0</td>
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<tr>
<td></td>
<td>Unspecified</td>
<td>$0</td>
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<tr>
<td></td>
<td><strong>Total</strong></td>
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<tr>
<td><strong>Education</strong></td>
<td>Universal</td>
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<td>Selective</td>
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<tr>
<td></td>
<td><strong>Total</strong></td>
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<tr>
<td><strong>Alternatives</strong></td>
<td>Universal</td>
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<tr>
<td></td>
<td>Selective</td>
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<td></td>
<td><strong>Total</strong></td>
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<tr>
<td><strong>Problem Identification and Referral</strong></td>
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<td></td>
<td>Selective</td>
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<td></td>
<td>Indicated</td>
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<td></td>
<td><strong>Total</strong></td>
<td>$183,028</td>
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<tr>
<td></td>
<td>Universal</td>
<td>Selective</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>-----------</td>
<td>-----------</td>
</tr>
<tr>
<td><strong>Community-Based Process</strong></td>
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<td></td>
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<tr>
<td>Universal</td>
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<td>$642,867</td>
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<tr>
<td>Unspecified</td>
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<tr>
<td><strong>Total</strong></td>
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<td></td>
</tr>
<tr>
<td><strong>Environmental</strong></td>
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<tr>
<td>Universal</td>
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<td>Selective</td>
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<tr>
<td>Indicated</td>
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<tr>
<td>Unspecified</td>
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<tr>
<td><strong>Total</strong></td>
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<tr>
<td><strong>Section 1926 Tobacco</strong></td>
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<tr>
<td>Indicated</td>
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<tr>
<td><strong>Total</strong></td>
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</tr>
<tr>
<td><strong>Other</strong></td>
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<td></td>
</tr>
<tr>
<td>Universal</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Selective</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Indicated</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unspecified</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Prevention Expenditures</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total SABG Award</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Total SABG Award is populated from Table 4 - SABG Planned Expenditures

**Footnotes:**
Table 5b SABG Primary Prevention Planned Expenditures by IOM Category

Planning Period Start Date: 10/1/2017    Planning Period End Date: 9/30/2019

<table>
<thead>
<tr>
<th>Activity</th>
<th>FY 2018 SA Block Grant Award</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universal Direct</td>
<td>$1,558,867</td>
</tr>
<tr>
<td>Universal Indirect</td>
<td>$2,544,225</td>
</tr>
<tr>
<td>Selective</td>
<td>$474,888</td>
</tr>
<tr>
<td>Indicated</td>
<td>$183,028</td>
</tr>
<tr>
<td><strong>Column Total</strong></td>
<td><strong>$4,761,008</strong></td>
</tr>
<tr>
<td><strong>Total SABG Award</strong>*</td>
<td><strong>$23,045,458</strong></td>
</tr>
<tr>
<td><strong>Planned Primary Prevention Percentage</strong></td>
<td><strong>20.66 %</strong></td>
</tr>
</tbody>
</table>

*Total SABG Award is populated from Table 4 - SABG Planned Expenditures

Footnotes:
## Planning Tables

### Table 5c SABG Planned Primary Prevention Targeted Priorities

Planning Period Start Date: 10/1/2017       Planning Period End Date: 9/30/2019

<table>
<thead>
<tr>
<th>Targeted Substances</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Alcohol</td>
<td>✓</td>
</tr>
<tr>
<td>Tobacco</td>
<td>✓</td>
</tr>
<tr>
<td>Marijuana</td>
<td>✓</td>
</tr>
<tr>
<td>Prescription Drugs</td>
<td>✓</td>
</tr>
<tr>
<td>Cocaine</td>
<td>✓</td>
</tr>
<tr>
<td>Heroin</td>
<td>✓</td>
</tr>
<tr>
<td>Inhalants</td>
<td>✓</td>
</tr>
<tr>
<td>Methamphetamine</td>
<td>✓</td>
</tr>
<tr>
<td>Synthetic Drugs (i.e. Bath salts, Spice, K2)</td>
<td>✓</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Targeted Populations</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Students in College</td>
<td>✓</td>
</tr>
<tr>
<td>Military Families</td>
<td>✓</td>
</tr>
<tr>
<td>LGBT</td>
<td>✓</td>
</tr>
<tr>
<td>American Indians/Alaska Natives</td>
<td>✓</td>
</tr>
<tr>
<td>African American</td>
<td>✓</td>
</tr>
<tr>
<td>Hispanic</td>
<td>✓</td>
</tr>
<tr>
<td>Homeless</td>
<td>✓</td>
</tr>
<tr>
<td>Native Hawaiian/Other Pacific Islanders</td>
<td>✓</td>
</tr>
<tr>
<td>Asian</td>
<td>✓</td>
</tr>
<tr>
<td>Rural</td>
<td>✓</td>
</tr>
<tr>
<td>Underserved Racial and Ethnic Minorities</td>
<td>✓</td>
</tr>
</tbody>
</table>
### Table 6 Categories for Expenditures for System Development/Non-Direct-Service Activities

Planning Period Start Date: 10/1/2017   Planning Period End Date: 9/30/2019

<table>
<thead>
<tr>
<th>Activity</th>
<th>A. MHBG</th>
<th>B. SABG Treatment</th>
<th>C. SABG Prevention</th>
<th>D. SABG Combined*</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Information Systems</td>
<td></td>
<td>$250,000</td>
<td>$150,000</td>
<td></td>
</tr>
<tr>
<td>2. Infrastructure Support</td>
<td></td>
<td>$50,000</td>
<td>$50,000</td>
<td></td>
</tr>
<tr>
<td>3. Partnerships, community outreach, and needs assessment</td>
<td></td>
<td>$50,000</td>
<td>$50,000</td>
<td></td>
</tr>
<tr>
<td>4. Planning Council Activities (MHBG required, SABG optional)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5. Quality Assurance and Improvement</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6. Research and Evaluation</td>
<td></td>
<td>$75,000</td>
<td>$10,000</td>
<td></td>
</tr>
<tr>
<td>7. Training and Education</td>
<td></td>
<td>$25,000</td>
<td>$25,000</td>
<td></td>
</tr>
<tr>
<td><strong>8. Total</strong></td>
<td><strong>$0</strong></td>
<td><strong>$450,000</strong></td>
<td><strong>$285,000</strong></td>
<td><strong>$0</strong></td>
</tr>
</tbody>
</table>

*Combined refers to non-direct service/system development expenditures that support both treatment and prevention systems.

**Footnotes:**
Environmental Factors and Plan

1. The Health Care System, Parity and Integration - Question 1 and 2 are Required

Narrative Question

1. The Health Care System, Parity and Integration

Persons with mental illness and persons with substance use disorders are likely to die earlier than those who do not have these conditions. Early mortality is associated with broader health disparities and health equity issues such as socioeconomic status but “health system factors” such as access to care also play an important role in morbidity and mortality among these populations. Persons with mental illness and substance use disorders may benefit from strategies to control weight, encourage exercise, and properly treat such chronic health conditions as diabetes and cardiovascular disease. It has been acknowledged that there is a high rate of co-occurring M/SUD, with appropriate treatment required for both conditions.

Currently, 50 states have organizationally consolidated their mental and substance use disorder authorities in one fashion or another with additional organizational changes under consideration. More broadly, SAMHSA and its federal partners understand that such factors as education, housing, and nutrition strongly affect the overall health and well-being of persons with mental illness and substance use disorders. SMHAs and SSAs may wish to develop and support partnerships and programs to help address social determinants of health and advance overall health equity. For instance, some organizations have established medical-legal partnerships to assist persons with mental and substance use disorders in meeting their housing, employment, and education needs.

Health care professionals and persons who access M/SUD treatment services recognize the need for improved coordination of care and integration of physical and behavioral health with other health care in primary, specialty, emergency and rehabilitative care settings in the community. For instance, the National Alliance for Mental Illness has published materials for members to assist them in coordinating pediatric mental health and primary care. SAMHSA and its partners support integrated care for persons with mental illness and substance use disorders. The state should illustrate movement towards integrated systems of care for individuals and families with co-occurring mental and substance use disorders. The plan should describe attention to management, funding, payment strategies that foster co-occurring capability for services to individuals and families with co-occurring mental and substance use disorders. Strategies supported by SAMHSA to foster integration of physical and behavioral health include: developing models for inclusion of behavioral health treatment in primary care; supporting innovative payment and financing strategies and delivery system reforms such as ACOs, health homes, pay for performance, etc.; promoting workforce recruitment, retention and training efforts; improving understanding of financial sustainability and billing requirements; encouraging collaboration between M/SUD providers, prevention of teen pregnancy, youth violence, Medicaid programs, and primary care providers such as Federally Qualified Health Centers; and sharing with consumers information about the full range of health and wellness programs.

Health information technology, including EHRs and telehealth are examples of important strategies to promote integrated care. Use of EHRs - in full compliance with applicable legal requirements? may allow providers to share information, coordinate care, and improve billing practices. Telehealth is another important tool that may allow behavioral health prevention, treatment, and recovery to be conveniently provided in a variety of settings, helping to expand access, improve efficiency, save time, and reduce costs. Development and use of models for coordinated, integrated care such as those found in health homes and ACOs may be important strategies used by SMHAs and SSAs to foster integrated care.

Training and assisting behavioral health providers to redesign or implement new provider billing practices, build capacity for third-party contract negotiations, collaborate with health clinics and other organizations and provider networks, and coordinate benefits among multiple funding sources may be important ways to foster integrated care. SAMHSA encourages SMHAs and SSAs to communicate frequently with consumers, about efforts to foster health care coverage, access and integrate care to ensure beneficial outcomes. SMHAs and SSAs also may work with state Medicaid agencies, state insurance commissioners, and professional organizations to encourage development of innovative demonstration projects, alternative payment methodologies, and waivers/state plan amendments that test approaches to providing integrated care for persons with M/SUD and other vulnerable populations. Ensuring both Medicaid and private insurers provide required preventive benefits also may be an area for collaboration.

One key population of concern is persons who are dually eligible for Medicare and Medicaid. Roughly, 30 percent of persons who are dually eligible have been diagnosed with a mental illness, more than three times the rate among those who are not dually eligible. SMHAs and SSAs also should collaborate with state Medicaid agencies and state insurance commissioners to develop policies to assist those individuals who...
experience health insurance coverage eligibility changes due to shifts in income and employment. Moreover, even with expanded health coverage available through the Marketplace and Medicaid and efforts to ensure parity in health care coverage, persons with behavioral health conditions still may experience challenges in some areas in obtaining care for a particular condition or in finding a provider. SMHAs and SSAs should remain cognizant that health disparities may affect access, health care coverage and integrated care of behavioral health conditions and work with partners to mitigate regional and local variations in services that detrimentally affect access to care and integration.

SMHAs and SSAs should work with partners to ensure recruitment of diverse, well-trained staff and promote workforce development and ability to function in an integrated care environment. Psychiatrists, psychologists, social workers, addiction counselors, preventionists, therapists, technicians, peer support specialists, and others will need to understand integrated care models, concepts, and practices.

Parity is vital to ensuring persons with mental health conditions and substance use disorders receive continuous, coordinated, care. Increasing public awareness about MHPAEA could increase access to behavioral health services, provide financial benefits to individuals and families, and lead to reduced confusion and discrimination associated with mental illness and substance use disorders. Block grant recipients should continue to monitor federal parity regulations and guidance and collaborate with state Medicaid authorities, insurance regulators, insurers, employers, providers, consumers and policymakers to ensure effective parity implementation and comprehensive, consistent communication with stakeholders. The SSAs, SMHAs and their partners may wish to pursue strategies to provide information, education, and technical assistance on parity-related issues. Medicaid programs will be a key partner for recipients of MHBG and SABG funds and providers supported by these funds. The SSAs and SMHAs should collaborate with their states? Medicaid authority in ensuring parity within Medicaid programs.

SAMHSA encourages states to take proactive steps to improve consumer knowledge about parity. As one plan of action, states can develop communication plans to provide and address key issues. Another key part of integration will be defining performance and outcome measures. The Department of Health and Human Services (HHS) and partners have developed the National Quality Strategy, which includes information and resources to help promote health, good outcomes, and patient engagement. SAMHSA’s National Behavioral Health Quality Framework includes core measures that may be used by providers and payers. SAMHSA recognizes that certain jurisdictions receiving block grant funds ? including U.S. Territories, tribal entities and those jurisdictions that have signed a Compact of Free Association with the United States and are uniquely impacted by certain Medicaid provisions or are ineligible to participate in certain programs. However, these jurisdictions should collaborate with federal agencies and their governmental and non-governmental partners to expand access and coverage. Furthermore, the jurisdiction should ensure integration of prevention, treatment, and recovery support for persons with, or at risk of, mental and substance use disorders.

SMHAs and SSAs should work with partners to ensure recruitment of diverse, well-trained staff and promote workforce development and ability to function in an integrated care environment. Psychiatrists, psychologists, social workers, addiction counselors, preventionists, therapists, technicians, peer support specialists, and others will need to understand integrated care models, concepts, and practices.

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29 http://www.samhsa.gov/health-disparities/strategic-initiatives


Describe how the state integrates mental health and primary health care, including services for individuals with co-occurring mental and substance use disorders, in primary care settings or arrangements to provide primary and specialty care services in community-based mental and substance use disorder settings.

Personnel of the ADMH Office of Substance Abuse Treatment Services (OSATS) participate in several initiatives with goals for integration of mental health and primary care with service delivery for substance use disorders. At the present time, the systems remain quite siloed, however. Funding has been a major barrier in the service integration process, along with communication deficits between the now separate systems. The president of the Alabama ASAM, reported he had no idea of the services provided by state funded program relative to substance abuse treatment, although he provides office-based opioid treatment services in a County with a very high opioid overdose rate. He has not reached out to the state-funded programs and they have not reached out him.

OSATS is an active participant on the Governor's Council on Opioid Overdose and Addiction which has provided an excellent platform for discussion of integrated care. The Treatment and Recovery Support Services Committee of the Council is chaired by the ADMH’s NTN and has identified full implementation of the Mental Health and Addiction Parity Act as a strategy worthy of the Committee’s pursuit. In addition to parity, this multidisciplinary, public/private, and consumer/family-based collaborative has identified and is working on goal development to support implementation of the following initiatives:

1. Engaging hospitals in cost saving strategies.
2. Promoting SBIRT.
3. Implementing Chronic Disease Model of Addiction.
6. Increase the system’s treatment capacity.
7. Increase funding for the treatment and recovery support services system.
8. Increase visibility of the system.
10. Does the state have any activities related to this section that you would like to highlight?

9. Encourage more physicians to obtain DATA waivers.

11. Work with state boards to encourage mid-level practitioners to become buprenorphine prescribers.

12. Examine the private community corrections treatment impact.

13. Increase alternative settings/access for substance use disorders treatment, especially primary care access.


15. Bolster support for families.

These strategies are indicative of a renewed effort in the state to integrate service delivery for individuals who have substance use disorders. The committee’s goals will be reviewed by the Governor’s Council and, if approved, incorporated in the Governor’s strategic plan.

2. Describe how the state provides services and supports towards integrated systems of care for individuals and families with co-occurring mental and substance use disorders, including management, funding, payment strategies that foster co-occurring capability.

OSATS has been at the forefront of ADMH’s efforts to provide services and supports for co-occurring substance use and mental health disorders for at least ten years. OSATS develops and maintains the Alabama Administrative Code for certification of the state’s substance abuse treatment provider agencies. These rules reflect the ASAM criteria and include treatment standards for individuals who have co-occurring mental health and substance use disorders within each ASAM level of care. The regulations require all programs to be “co-occurring capable” but may establish a higher level of proficiency and obtain certification as a “co-occurring enhanced” program.

OSATS utilizes service code modifiers to reimburse for co-occurring enhanced service delivery at a higher fee-for-service rate. The modifiers may be added to the majority of the substance abuse service codes.

OSATS has strongly promoted the acquisition of electronic health records (EHRs) by its provider community and has set a deadline of October 2019 for this goal to be accomplished. Criteria for EHR acquisition includes HIPAA certification and the ability to establish linkage with the One Health Record, Alabama’s Health Information Exchange. OSATS has also made funds available to assist providers in purchasing EHRs.

OSATS has also funded co-location of a substance abuse treatment professional in a community health center to enable integrated physical and behavioral health services. In addition, ADMH will soon begin development of an 1115 Waiver Application in collaboration with the Alabama Medicaid agency. This joint agency effort will seek to establish a health home model of care for the state’s public substance abuse service delivery system.

3. Is there a plan for monitoring whether individuals and families have access to M/SUD services offered through QHPs? ○ Yes ○ No

Who is responsible for monitoring access to M/SUD services by the QHP? ○ Yes ○ No

Responsibility for such has not been articulated in the state.

5. Is the SSA/SMHA involved in any coordinated care initiatives in the state? ○ Yes ○ No

6. Do the behavioral health providers screen and refer for:

a) Prevention and wellness education ○ Yes ○ No

b) Health risks such as

i) heart disease ○ Yes ○ No

ii) hypertension ○ Yes ○ No

viii) high cholesterol ○ Yes ○ No

ix) diabetes ○ Yes ○ No

c) Recovery supports ○ Yes ○ No

7. Is the SSA/SMHA involved in the development of alternative payment methodologies, including risk-based contractual relationships that advance coordination of care? ○ Yes ○ No

8. Is the SSA and SMHA involved in the implementation and enforcement of parity protections for mental and substance use disorder services? ○ Yes ○ No

9. What are the issues or problems that your state is facing related to the implementation and enforcement of parity provisions?

10. What are the issues or problems that your state is facing related to the implementation and enforcement of parity provisions?
Environmental Factors and Plan

2. Health Disparities - Requested

In accordance with the HHS Action Plan to Reduce Racial and Ethnic Health Disparities\(^{45}\), Healthy People, 2020\(^{46}\), National Stakeholder Strategy for Achieving Health Equity\(^{47}\), and other HHS and federal policy recommendations, SAMHSA expects block grant dollars to support equity in access, services provided, and behavioral health outcomes among individuals of all cultures, sexual/gender minorities, orientation and ethnicities. Accordingly, grantees should collect and use data to: (1) identify subpopulations (i.e., racial, ethnic, limited English speaking, tribal, sexual/gender minority groups, etc.) vulnerable to health disparities and (2) implement strategies to decrease the disparities in access, service use, and outcomes both within those subpopulations and in comparison to the general population. One strategy for addressing health disparities is use of the recently revised National Standards for Culturally and Linguistically Appropriate Services in Health and Health Care (CLAS)\(^{48}\).

The Action Plan to Reduce Racial and Ethnic Health Disparities, which the HHS Secretary released in April 2011, outlines goals and actions that HHS agencies, including SAMHSA, will take to reduce health disparities among racial and ethnic minorities. Agencies are required to assess the impact of their policies and programs on health disparities.

The HHS Secretary’s top priority in the Action Plan is to “assess and heighten the impact of all HHS policies, programs, processes, and resource decisions to reduce health disparities. HHS leadership will assure that program grantees, as applicable, will be required to submit health disparity impact statements as part of their grant applications. Such statements can inform future HHS investments and policy goals, and in some instances, could be used to score grant applications if underlying program authority permits.”\(^{49}\)

Collecting appropriate data is a critical part of efforts to reduce health disparities and promote equity. In October 2011, HHS issued final standards on the collection of race, ethnicity, primary language, and disability status\(^{50}\). This guidance conforms to the existing Office of Management and Budget (OMB) directive on racial/ethnic categories with the expansion of intra-group, detailed data for the Latino and the Asian-American/Pacific Islander populations\(^{51}\). In addition, SAMHSA and all other HHS agencies have updated their limited English proficiency plans and, accordingly, will expect block grant dollars to support a reduction in disparities related to access, service use, and outcomes that are associated with limited English proficiency. These three departmental initiatives, along with SAMHSA’s and HHS’s attention to special service needs and disparities within tribal populations, LGBT populations, and women and girls, provide the foundation for addressing health disparities in the service delivery system. States provide behavioral health services to these individuals with state block grant dollars. While the block grant generally requires the use of evidence-based and promising practices, it is important to note that many of these practices have not been normed on various diverse racial and ethnic populations. States should strive to implement evidence-based and promising practices in a manner that meets the needs of the populations they serve.

In the block grant application, states define the populations they intend to serve. Within these populations of focus are subpopulations that may have disparate access to, use of, or outcomes from provided services. These disparities may be the result of differences in insurance coverage, language, beliefs, norms, values, and/or socioeconomic factors specific to that subpopulation. For instance, lack of Spanish primary care services may contribute to a heightened risk for metabolic disorders among Latino adults with SMI; and American Indian/Alaska Native youth may have an increased incidence of underage binge drinking due to coping patterns related to historical trauma within the American Indian/Alaska Native community. While these factors might not be pervasive among the general population served by the block grant, they may be predominant among subpopulations or groups vulnerable to disparities.

To address and ultimately reduce disparities, it is important for states to have a detailed understanding of who is and is not being served within the community, including in what languages, in order to implement appropriate outreach and engagement strategies for diverse populations. The types of services provided, retention in services, and outcomes are critical measures of quality and outcomes of care for diverse groups. For states to address the potentially disparate impact of their block grant funded efforts, they will address access, use, and outcomes for subpopulations.

\(^{48}\) [http://www.thinkculturalhealth.hhs.gov](http://www.thinkculturalhealth.hhs.gov)
Please respond to the following items:

1. Does the state track access or enrollment in services, types of services received and outcomes of these services by: race, ethnicity, gender, LGBT, and age?
   a) Race  
   b) Ethnicity  
   c) Gender  
   d) Sexual orientation  
   e) Gender identity  
   f) Age

2. Does the state have a data-driven plan to address and reduce disparities in access, service use and outcomes for the above sub-population?

3. Does the state have a plan to identify, address and monitor linguistic disparities/language barriers?

4. Does the state have a workforce-training plan to build the capacity of behavioral health providers to identify disparities in access, services received, and outcomes and provide support for improved culturally and linguistically competent outreach, engagement, prevention, treatment, and recovery services for diverse populations?

5. If yes, does this plan include the Culturally and Linguistically Appropriate Services (CLAS) standard?

6. Does the state have a budget item allocated to identifying and remedialing disparities in behavioral health care?

7. Does the state have any activities related to this section that you would like to highlight?
   Please indicate areas of technical assistance needed related to this section

Footnotes:
Environmental Factors and Plan

3. Innovation in Purchasing Decisions - Requested

Narrative Question

While there are different ways to define value-based purchasing, the purpose is to identify services, payment arrangements, incentives, and players that can be included in directed strategies using purchasing practices that are aimed at improving the value of health care services. In short, health care value is a function of both cost and quality:

Health Care Value = Quality / Cost, (V = Q / C)

SAMHSA anticipates that the movement toward value based purchasing will continue as delivery system reforms continue to shape states systems. The identification and replication of such value-based strategies and structures will be important to the development of behavioral health systems and services.

There is increased interest in having a better understanding of the evidence that supports the delivery of medical and specialty care including M/SUD services. Over the past several years, SAMHSA has collaborated with CMS, HRSA, SMAs, state behavioral health authorities, legislators, and others regarding the evidence of various mental and substance misuse prevention, treatment, and recovery support services. States and other purchasers are requesting information on evidence-based practices or other procedures that result in better health outcomes for individuals and the general population. While the emphasis on evidence-based practices will continue, there is a need to develop and create new interventions and technologies and in turn, to establish the evidence. SAMHSA supports states' use of the block grants for this purpose. The NQF and the IOM recommend that evidence play a critical role in designing health benefits for individuals enrolled in commercial insurance, Medicaid, and Medicare.

To respond to these inquiries and recommendations, SAMHSA has undertaken several activities. NREPP assesses the research evaluating an intervention’s impact on outcomes and provides information on available resources to facilitate the effective dissemination and implementation of the program. NREPP ratings take into account the methodological rigor of evaluation studies, the size of a program’s impact on an outcome, the degree to which a program was implemented as designed, and the strength of a program’s conceptual framework. For each intervention reviewed, NREPP publishes a report called a program profile on this website. You will find research on the effectiveness of programs as reviewed and rated by NREPP certified reviewers. Each profile contains easily understandable ratings for individual outcomes based on solid evidence that indicates whether a program achieved its goals. NREPP is not intended to be an exhaustive listing of all evidence-based practices in existence.

SAMHSA reviewed and analyzed the current evidence for a wide range of interventions for individuals with mental illness and substance use disorders, including youth and adults with chronic addiction disorders, adults with SMI, and children and youth with SED. The evidence builds on the evidence and consensus standards that have been developed in many national reports over the last decade or more. These include reports by the Surgeon General, The New Freedom Commission on Mental Health, the IOM, and the NQF. The activity included a systematic assessment of the current research findings for the effectiveness of the services using a strict set of evidentiary standards. This series of assessments was published in “Psychiatry Online.” SAMHSA and other federal partners, the HHS’ Administration for Children and Families, Office for Civil Rights, and CMS, have used this information to sponsor technical expert panels that provide specific recommendations to the behavioral health field regarding what the evidence indicates works and for whom, to identify specific strategies for embedding these practices in provider organizations, and to recommend additional service research.

In addition to evidence-based practices, there are also many promising practices in various stages of development. Anecdotal evidence and program data indicate effectiveness for these services. As these practices continue to be evaluated, the evidence is collected to establish their efficacy and to advance the knowledge of the field.

SAMHSA’s Treatment Improvement Protocol Series (TIPS) are best practice guidelines for the SUD treatment. The CSAT draws on the experience and knowledge of clinical, research, and administrative experts to produce the TIPS, which are distributed to a growing number of facilities and individuals across the country. The audience for the TIPS is expanding beyond public and private SUD treatment facilities as alcohol and other drug disorders are increasingly recognized as a major health problem.

SAMHSA’s Evidence-Based Practice Knowledge Informing Transformation (KIT) was developed to help move the latest information available on effective behavioral health practices into community-based service delivery. States, communities, administrators, practitioners, consumers of mental health care, and their family members can use KIT to design and implement behavioral health practices that work. KIT, part of SAMHSA’s priority initiative on Behavioral Health Workforce in Primary and Specialty Care Settings, covers getting started, building the program, training frontline staff, and evaluating the program. The KITs contain information sheets, introductory videos, practice demonstration videos, and
Please respond to the following items:

1. Is information used regarding evidence-based or promising practices in your purchasing or policy decisions?  
   - Yes  
   - No

2. Which value-based purchasing strategies do you use in your state (check all that apply):
   a) [ ] Leadership support, including investment of human and financial resources.
   b) [ ] Use of available and credible data to identify better quality and monitored the impact of quality improvement interventions.
   c) [ ] Use of financial and non-financial incentives for providers or consumers.
   d) [ ] Provider involvement in planning value-based purchasing.
   e) [ ] Use of accurate and reliable measures of quality in payment arrangements.
   f) [ ] Quality measures focus on consumer outcomes rather than care processes.
   g) [ ] Involvement in CMS or commercial insurance value based purchasing programs (health homes, ACO, all payer/global payments, pay for performance (P4P)).
   h) [ ] The state has an evaluation plan to assess the impact of its purchasing decisions.

Does the state have any activities related to this section that you would like to highlight?

Please indicate areas of technical assistance needed related to this section.

Footnotes:

56 http://psychiatryonline.org/
57 http://store.samhsa.gov
58 http://store.samhsa.gov/shin/content//SMA08-4367/HowtoUseEBPKITS-ITC.pdf
Environmental Factors and Plan

6. Self-Direction - Requested

Narrative Question

In self-direction - also known as self-directed care - a service user or “participant” controls a flexible budget, purchasing goods and services to achieve personal recovery goals developed through a person-centered planning process. While this is not an allowable use of Block Grant Funds, the practice has shown to provide flexible supports for an individual’s service. The self-direction budget may comprise the service dollars that would have been used to reimburse an individual’s traditional mental health care, or it may be a smaller fixed amount that supplements a mental health benefit. In self-direction, the participant allocates the budget in a manner of his or her choosing within program guidelines. The participant is encouraged to think creatively about setting goals and is given a significant amount of freedom to work toward those goals. Purchases can range from computers and bicycles to dental care and outpatient mental health treatment.

Typically, a specially trained coach or broker supports the participant to identify resources, chart progress, and think creatively about the planning and budgeting processes. Often a peer specialist who has received additional training in self-direction performs the broker role. The broker or a separate agency assists the participant with financial management details such as budget tracking, holding and disbursing funds, and hiring and payroll logistics. Self-direction arrangements take different forms throughout the United States and are housed and administered in a variety of entities, including county and state behavioral health authorities, managed care companies, social service agencies, and advocacy organizations.

Self-direction is based on the premise that people with disabilities can and should make their own decisions about the supports and services they receive. Hallmarks of self-direction include voluntary participation, individual articulation of preferences and choices, and participant responsibility. In recent years, physical and mental health service systems have placed increasing emphasis on person-centered approaches to service delivery and organization. In this context, self-direction has emerged as a promising practice to support recovery and well-being for persons with mental health conditions. A small but growing evidence base has documented self-direction’s impact on quality of life, community tenure, and psychological well-being.

Please respond to the following items:

1. Does your state have policies related to self-direction?  
   - Yes  
   - No

2. Are there any concretely planned initiatives in our state specific to self-direction?  
   - Yes  
   - No

   If yes, describe the currently planned initiatives in our state specific to self-direction:

   a) How is this initiative financed?

   b) What are the eligibility criteria?

   c) How are budgets set, and what is the scope of the budget?

   d) What role, if any, do peers with lived experience of the mental health system play in the initiative?

   e) What, if any, research and evaluation activities are connected to the initiative?

   f) If no, describe any action steps planned by the state in developing self-direction initiatives in the future.

   Does the state have any activities related to this section that you would like to highlight?

   Please indicate areas of technical assistance needed to this section.

Footnotes:
Environmental Factors and Plan

7. Program Integrity - Required

Narrative Question

SAMHSA has placed a strong emphasis on ensuring that block grant funds are expended in a manner consistent with the statutory and regulatory framework. This requires that SAMHSA and the states have a strong approach to assuring program integrity. Currently, the primary goals of SAMHSA program integrity efforts are to promote the proper expenditure of block grant funds, improve block grant program compliance nationally, and demonstrate the effective use of block grant funds. While some states have indicated an interest in using block grant funds for individual co-pays deductibles and other types of co-insurance for behavioral health services, SAMHSA reminds states of restrictions on the use of block grant funds outlined in 42 U.S.C. §§ 300x-5 and 300x-31, including cash payments to intended recipients of health services and providing financial assistance to any entity other than a public or nonprofit private entity. Under 42 U.S.C. § 300x-55(g), SAMHSA periodically conducts site visits to MHBG and SABG grantees to evaluate program and fiscal management. States will need to develop specific policies and procedures for assuring compliance with the funding requirements. Since MHBG funds can only be used for authorized services made available to adults with SMI and children with SED and SABG funds can only be used for individuals with or at risk for SUD. SAMHSA guidance on the use of block grant funding for co-pays, deductibles, and premiums can be found at: [http://www.samhsa.gov/sites/default/files/grants/guidance-for-block-grant-funds-for-cost-sharing-assistance-for-private-health-insurance.pdf](http://www.samhsa.gov/sites/default/files/grants/guidance-for-block-grant-funds-for-cost-sharing-assistance-for-private-health-insurance.pdf). States are encouraged to review the guidance and request any needed technical assistance to assure the appropriate use of such funds.

The MHBG and SABG resources are to be used to support, not supplant, services that will be covered through the private and public insurance. In addition, SAMHSA will work with CMS and states to identify strategies for sharing data, protocols, and information to assist our program integrity efforts. Data collection, analysis, and reporting will help to ensure that MHBG and SABG funds are allocated to support evidence-based, culturally competent programs, substance use disorder prevention, treatment and recovery programs, and activities for adults with SMI and children with SED.

States traditionally have employed a variety of strategies to procure and pay for behavioral health services funded by the MHBG and SABG. State systems for procurement, contract management, financial reporting, and audit vary significantly. These strategies may include: (1) appropriately directing complaints and appeals requests to ensure that QHPs and Medicaid programs are including essential health benefits (EHBs) as per the state benchmark plan; (2) ensuring that individuals are aware of the covered M/SUD benefits; (3) ensuring that consumers of M/SUD services have full confidence in the confidentiality of their medical information; and (4) monitoring the use of behavioral health benefits in light of utilization review, medical necessity, etc. Consequently, states may have to become more proactive in ensuring that state-funded providers are enrolled in the Medicaid program and have the ability to determine if clients are enrolled or eligible to enroll in Medicaid. Additionally, compliance review and audit protocols may need to be revised to provide for increased tests of client eligibility and enrollment.

Please respond to the following items:

1. Does the state have a specific policy and/or procedure for assuring that the federal program requirements are conveyed to interediaries and providers?  ☑ Yes  ☐ No

2. Does the state provide technical assistance to providers in adopting practices that promote compliance with programs requirements, including quality and safety standard?  ☑ Yes  ☐ No

Does the state have any activities related to this section that you would like to highlight?

N/A

Please indicate areas of technical assistance needed to this section

N/A

Footnotes:  

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Environmental Factors and Plan

8. Tribes - Requested

Narrative Question

The federal government has a unique obligation to help improve the health of American Indians and Alaska Natives through the various health and human services programs administered by HHS. Treaties, federal legislation, regulations, executive orders, and Presidential memoranda support and define the relationship of the federal government with federally recognized tribes, which is derived from the political and legal relationship that Indian tribes have with the federal government and is not based upon race. SAMHSA is required by the 2009 Memorandum on Tribal Consultation\(^{59}\) to submit plans on how it will engage in regular and meaningful consultation and collaboration with tribal officials in the development of federal policies that have tribal implications.

Improving the health and well-being of tribal nations is contingent upon understanding their specific needs. Tribal consultation is an essential tool in achieving that understanding. Consultation is an enhanced form of communication, which emphasizes trust, respect, and shared responsibility. It is an open and free exchange of information and opinion among parties, which leads to mutual understanding and comprehension. Consultation is integral to a deliberative process that results in effective collaboration and informed decision-making with the ultimate goal of reaching consensus on issues.

In the context of the block grant funds awarded to tribes, SAMHSA views consultation as a government-to-government interaction and should be distinguished from input provided by individual tribal members or services provided for tribal members whether on or off tribal lands. Therefore, the interaction should be attended by elected officials of the tribe or their designees and by the highest possible state officials. As states administer health and human services programs that are supported with federal funding, it is imperative that they consult with tribes to ensure the programs meet the needs of the tribes in the state. In addition to general stakeholder consultation, states should establish, implement, and document a process for consultation with the federally recognized tribal governments located within or governing tribal lands within their borders to solicit their input during the block grant planning process. Evidence that these actions have been performed by the state should be reflected throughout the state’s plan. Additionally, it is important to note that approximately 70 percent of American Indians and Alaska Natives do not live on tribal lands. The SMHAs, SSAs and tribes should collaborate to ensure access and culturally competent care for all American Indians and Alaska Natives in the states.

States shall not require any tribe to waive its sovereign immunity in order to receive funds or for services to be provided for tribal members on tribal lands. If a state does not have any federally recognized tribal governments or tribal lands within its borders, the state should make a declarative statement to that effect.

\(^{59}\) http://www.whitehouse.gov/the-press-office/memorandum-tribal-consultation-signed-president

Please respond to the following items:

1. How many consultation sessions has the state conducted with federally recognized tribes?
   None

2. What specific concerns were raised during the consultation session(s) noted above?
   Does the state have any activities related to this section that you would like to highlight?

   Please indicate areas of technical assistance needed to this section

Footnotes:

Environmental Factors and Plan

9. Primary Prevention - Required SABG

Narrative Question
SABG statute requires states to spend not less than 20 percent of their SABG allotment on primary prevention strategies directed at individuals not identified to be in need of treatment. While primary prevention set-aside funds must be used to fund strategies that have a positive impact on the prevention of substance use, it is important to note that many evidence-based substance use disorder prevention strategies also have a positive impact on other health and social outcomes such as education, juvenile justice involvement, violence prevention, and mental health. The SABG statute requires states to develop a comprehensive primary prevention program that includes activities and services provided in a variety of settings. The program must target both the general population and sub-groups that are at high risk for substance misuse. The program must include, but is not limited to, the following strategies:

- **Information Dissemination** providing awareness and knowledge of the nature, extent, and effects of alcohol, tobacco, and drug use, abuse, and addiction on individuals, families, and communities;

- **Education** aimed at affecting critical life and social skills, such as decision making, refusal skills, critical analysis, and systematic judgment abilities;

- **Alternative programs** that provide for the participation of target populations in activities that exclude alcohol, tobacco, and other drug use;

- **Problem Identification** and referral that aims at identification of those who have indulged in illegal/age inappropriate use of tobacco or alcohol, and those individuals who have indulged in first use of illicit drugs, in order to assess if the behavior can be reversed by education to prevent further use;

- **Community-based Process** that include organizing, planning, and enhancing effectiveness of program, policy, and practice implementation, interagency collaboration, coalition building, and networking; and

- **Environmental Strategies** that establish or change written and unwritten community standards, codes, and attitudes, thereby influencing incidence and prevalence of the abuse of alcohol, tobacco, and other drugs used in the general population.

In implementing the comprehensive primary prevention program, states should use a variety of strategies that target populations with different levels of risk, including the IOM classified universal, selective, and indicated strategies.

Please respond to the following items

**Assessment**

1. Does your state have an active State Epidemiological and Outcomes Workgroup (SEOW)?
   - Yes
   - No

2. Does your state collect the following types of data as part of its primary prevention needs assessment process? (check all that apply)
   - Data on consequences of substance using behaviors
   - Substance-using behaviors
   - Intervening variables (including risk and protective factors)
   - Others (please list)

3. Does your state collect needs assessment data that include analysis of primary prevention needs for the following population groups? (check all that apply)
   - Children (under age 12)
   - Youth (ages 12-17)
   - Young adults/college age (ages 18-26)
   - Adults (ages 27-54)
   - Older adults (age 55 and above)
   - Cultural/ethnic minorities
   - Sexual/gender minorities
   - Rural communities
   - Others (please list)
4. Does your state use data from the following sources in its Primary prevention needs assessment? (check all that apply)
   - Archival indicators (Please list)
   - Fatality Analysis Reporting System (FARS)
   - Treatment Episode Data Set (TEDS)
   - Uniform Crime Reports (UCR)
   - National survey on Drug Use and Health (NSDUH)
   - Behavioral Risk Factor Surveillance System (BRFSS)
   - Youth Risk Behavioral Surveillance System (YRBS)
   - Monitoring the Future
   - Communities that Care
   - State - developed survey instrument
   - Others (please list)

U.S. Census
Graduation Rates, Poverty Rates

5. Does your state use needs assessment data to make decisions about the allocation SABG primary prevention funds?
   - Yes
   - No

If yes, (please explain)
Prevention uses a combination of population and need in order to allocate SABG primary prevention funds. The first component used in the allocation of funding was population. Population statistics are often used in determining federal and state program funding allocations. For Alabama’s funding allocation process, the total population estimates from the United States Census Bureau was used. The second component used in the allocation of funding was need. The first step of assessing the counties in Alabama was to determine the criteria for inclusion for need. To help determine need in relation to substance abuse the OP looked at substance abuse indicators as well as social and economic indicators within a county. The process for choosing indicators was determined by: availability of indicators on the county level; relative importance; current and updated periodically.

If no, (please explain) how SABG funds are allocated:

Does the state have any activities related to this section that you would like to highlight?
Prevention is examining developing a statewide student survey which data will be used to assess substance needs in the state. Also, the data will be used for evaluation of substance abuse strategies/interventions implemented in the communities within the state.

Please indicate areas of technical assistance needed related to this section
Technical assistance on best practices for conducting needs assessments and developing epidemiological profiles for special populations such as military, sexual/gender minorities, and rural communities.
SABG statute requires states to spend not less than 20 percent of their SABG allotment on primary prevention strategies directed at individuals not identified to be in need of treatment. While primary prevention set-aside funds must be used to fund strategies that have a positive impact on the prevention of substance use, it is important to note that many evidence-based substance use disorder prevention strategies also have a positive impact on other health and social outcomes such as education, juvenile justice involvement, violence prevention, and mental health. The SABG statute requires states to develop a comprehensive primary prevention program that includes activities and services provided in a variety of settings. The program must target both the general population and sub-groups that are at high risk for substance misuse. The program must include, but is not limited to, the following strategies:

- **Information Dissemination**: Providing awareness and knowledge of the nature, extent, and effects of alcohol, tobacco, and drug use, abuse, and addiction on individuals, families, and communities;
- **Education**: Aimed at affecting critical life and social skills, such as decision making, refusal skills, critical analysis, and systematic judgment abilities;
- **Alternative programs**: That provide for the participation of target populations in activities that exclude alcohol, tobacco, and other drug use;
- **Problem Identification**: And referral that aims at identification of those who have indulged in illegal/age inappropriate use of tobacco or alcohol, and those individuals who have indulged in first use of illicit drugs, in order to assess if the behavior can be reversed by education to prevent further use;
- **Community-based Process**: That include organizing, planning, and enhancing effectiveness of program, policy, and practice implementation, interagency collaboration, coalition building, and networking; and
- **Environmental Strategies**: That establish or change written and unwritten community standards, codes, and attitudes, thereby influencing incidence and prevalence of the abuse of alcohol, tobacco and other drugs used in the general population.

In implementing the comprehensive primary prevention program, states should use a variety of strategies that target populations with different levels of risk, including the IOM classified universal, selective, and indicated strategies.

### Capacity Building

1. Does your state have a statewide licensing or certification program for the substance use disorder prevention workforce?  
   - Yes  
   - No
   
   If yes, please describe
   
   Department of Mental Health, Substance Abuse Services Division, Administrative Code, Chapter 580-9-47, Prevention Standards establishes certification standards for Prevention Professionals and Prevention Agencies. In addition, the Alabama Alcohol and Drug Abuse Association is a non-profit organization that certifies Alcohol & Drug Counselors, Prevention Specialists, Criminal Justice Professionals and Clinical Supervisors.

2. Does your state have a formal mechanism to provide training and technical assistance to the substance use disorder prevention workforce?  
   - Yes  
   - No
   
   If yes, please describe mechanism used
   
   Trainings are consistently provided to the substance use disorder workforce through two major annual statewide substance abuse conferences: Alabama Alcohol and Drug Abuse Prevention Conference (Fall) and the Alabama School of Alcohol and Other Drug Studies (Spring). In addition, there are various other trainings provided to the prevention workforce through quarterly trainings provided by ADMH Prevention Consultants (Certified Prevention Manager/Certified Prevention Specialists). The Prevention Workforce also takes advantage of webinar offerings from the Center for the Application of Prevention Technologies (CAPT) and two annual national conferences - Community Anti-Drug Coalitions of America (CADCA) and the National Prevention Network Conference (NPN). Additional training opportunities are reviewed and explored as it relates to the substance use disorder prevention professional.

3. Does your state have a formal mechanism to assess community readiness to implement prevention strategies?  
   - Yes  
   - No
   
   If yes, please describe mechanism used
   
   Community readiness has been assessed using the Tri-ethnic Center model to allow communities to delve deeper into their readiness, level of knowledge, and current resources available to support the SPF process. The SPF Assessment is the first step of Alabama’s SPF process. The assessment step provides guidance questions to get a clearer understanding of the problems, needs, resources and readiness of Alabama’s communities to address community problems. During this process, community capacity and readiness is determined to utilize the necessary resources to address the problems in ways that can be sustained over time.

   Does the state have any activities related to this section that you would like to highlight?

   ADMH Office of Prevention is currently coordinating efforts with a four-year University (Auburn University at Montgomery) and the Alabama Alcohol and Drug Abuse Association to incorporate University curriculum that leads to Prevention Certification at the point of graduation. In addition, ADMH Office of Prevention partnered with the aforementioned and the Association of Addiction Network Conference (NPN). Additional training opportunities are reviewed and explored as it relates to the substance use disorder prevention professional.
Professionals (NAADAC) to host its inaugural Workforce Development Forum at Auburn University at Montgomery.

Please indicate areas of technical assistance needed related to this section

Technical assistance regarding workforce development initiatives and strategies employed by other states would be beneficial.
Information Dissemination providing awareness and knowledge of the nature, extent, and effects of alcohol, tobacco, and drug use, abuse, and addiction on individuals families and communities;

Education aimed at affecting critical life and social skills, such as decision making, refusal skills, critical analysis, and systematic judgment abilities;

Alternative programs that provide for the participation of target populations in activities that exclude alcohol, tobacco, and other drug use;

Problem Identification and referral that aims at identification of those who have indulged in illegal/age inappropriate use of tobacco or alcohol, and those individuals who have indulged in first use of illicit drugs, in order to assess if the behavior can be reversed by education to prevent further use;

Community-based Process that include organizing, planning, and enhancing effectiveness of program, policy, and practice implementation, interagency collaboration, coalition building, and networking; and

Environmental Strategies that establish or change written and unwritten community standards, codes, and attitudes, thereby influencing incidence and prevalence of the abuse of alcohol, tobacco and other drugs used in the general population.

In implementing the comprehensive primary prevention program, states should use a variety of strategies that target populations with different levels of risk, including the IOM classified universal, selective, and indicated strategies.

Planning

1. Does your state have a strategic plan that addresses substance use disorder prevention that was developed within the last five years?  
   Yes ☐ No ☐
   If yes, please attach the plan in BGAS by going to the Attachments Page and upload the plan.

2. Does your state use the strategic plan to make decisions about use of the primary prevention set-aside of the SABG? (N/A - no prevention strategic plan) ☐ Yes ☐ No ☐ N/A

3. Does your state’s prevention strategic plan include the following components? (check all that apply):
   a) ☐ Based on needs assessment datasets the priorities that guide the allocation of SABG primary prevention funds
   b) ☐ Timelines
   c) ☐ Roles and responsibilities
   d) ☐ Process indicators
   e) ☐ Outcome indicators
   f) ☐ Cultural competence component
   g) ☐ Sustainability component
   h) ☐ Other (please list): ☐ Not applicable/no prevention strategic plan

4. Does your state have an Advisory Council that provides input into decisions about the use of SABG primary prevention funds? ☐ Yes ☐ No

5. Does your state have an active Evidence-Based Workgroup that makes decisions about appropriate strategies to be implemented with SABG primary prevention funds? ☐ Yes ☐ No
   If yes, please describe the criteria the Evidence-Based Workgroup uses to determine which programs, policies, and strategies are evidence based.
   As a requirement, all the interventions provided must be considered “evidence based.” To truly meet the varying needs of the individual communities, SAMHSA released a publication that outlined the guidelines for deeming an intervention as evidence based. The EBP Workgroup follows these guidelines. EBP Workgroup membership was also provided with Smash’s “Identifying and Selecting Evidence-Based Interventions”. If an organization wants to ensure their program is recognized as evidence based, this guiding document serves as the basis of the approval process. The EBP follows the guidance of the Six Components of Good
Fit; (1) Evidence of Effectiveness – Has the EBP shown effectiveness in the past?; (2) Conceptual Fit with the County’s Prevention Priorities – Is the EBP relevant to the intervening variables; (3) Practical Fit with the County’s Readiness and Capacity – Is the EBP appropriate for the intervening variables?; (4) Ability to Implement with Fidelity – Can the EBP be implemented as intended?; (5) Cultural Fit within the County – Is the EBP culturally appropriate for your population?; and (6) High Likelihood of Sustainability within the County – Is the EBP sustainable in your county? The EBP Workgroup, along with the State Evaluator, will continue to ensure adequate trainings and training needs are identified and met to meet the needs of Alabama’s prevention system. The role of the EBP Workgroup, as well as trainings, will be ongoing to ensure interventions are evidence-based.

Although the EBP was initiated as a result of discretionary funding, SPF processes are interwoven into SABG and as needs are identified, the EBP will be instrumental throughout all prevention processes and service provision.

Does the state have any activities related to this section that you would like to highlight?

NA

Please indicate areas of technical assistance needed related to this section.

Peer-Sharing Evidence-Based Workgroup roles and responsibilities would be beneficial.
SABG statute requires states to spend not less than 20 percent of their SABG allotment on primary prevention strategies directed at individuals not identified to be in need of treatment. While primary prevention set-aside funds must be used to fund strategies that have a positive impact on the prevention of substance use, it is important to note that many evidence-based substance use disorder prevention strategies also have a positive impact on other health and social outcomes such as education, juvenile justice involvement, violence prevention, and mental health. The SABG statute requires states to develop a comprehensive primary prevention program that includes activities and services provided in a variety of settings. The program must target both the general population and sub-groups that are at high risk for substance misuse. The program must include, but is not limited to, the following strategies:

• **Information Dissemination** providing awareness and knowledge of the nature, extent, and effects of alcohol, tobacco, and drug use, abuse, and addiction on individuals families and communities;

• **Education** aimed at affecting critical life and social skills, such as decision making, refusal skills, critical analysis, and systematic judgment abilities;

• **Alternative programs** that provide for the participation of target populations in activities that exclude alcohol, tobacco, and other drug use;

• **Problem Identification** and referral that aims at identification of those who have indulged in illegal/age inappropriate use of tobacco or alcohol, and those individuals who have indulged in first use of illicit drugs, in order to assess if the behavior can be reversed by education to prevent further use;

• **Community-based Process** that include organizing, planning, and enhancing effectiveness of program, policy, and practice implementation, interagency collaboration, coalition building, and networking; and

• **Environmental Strategies** that establish or change written and unwritten community standards, codes, and attitudes, thereby influencing incidence and prevalence of the abuse of alcohol, tobacco and other drugs used in the general population.

In implementing the comprehensive primary prevention program, states should use a variety of strategies that target populations with different levels of risk, including the IOM classified universal, selective, and indicated strategies.

**Implementation**

1. States distribute SABG primary prevention funds in a variety of different ways. Please check all that apply to your state:

   a) SSA staff directly implements primary prevention programs and strategies.
   b) The SSA has statewide contracts (e.g. statewide needs assessment contract, statewide workforce training contract, statewide media campaign contract).
   c) The SSA funds regional entities that are autonomous in that they issue and manage their own sub-contracts.
   d) The SSA funds regional entities that provide training and technical assistance.
   e) The SSA funds regional entities to provide prevention services.
   f) The SSA funds county, city, or tribal governments to provide prevention services.
   g) The SSA funds community coalitions to provide prevention services.
   h) The SSA funds individual programs that are not part of a larger community effort.
   i) The SSA directly funds other state agency prevention programs.
   j) **Other (please describe)**

   ADMH currently distributes SABG funds to sixteen (16) substance abuse prevention providers reflecting prevention services in all 67 counties of the state. Funding is distributed by catchment area based on 22 catchments within the state. The basic prevention system is based on Community Mental Health Centers in 22 catchment areas (currently revised to 20 catchment areas due to Community Health Center mergers, but the point of funding reflects the previous 22 catchment areas), each with its own local “310 Board” named after the Regional Mental Health Boards. Within the “310” catchment area all sixty-seven (67) counties and four (4) regions of the state are included. Some prevention providers offer prevention services in multiple catchments.

2. Please list the specific primary prevention programs, practices, and strategies that are funded with SABG primary prevention dollars in each of the six prevention strategies. Please see the introduction above for definitions of the six strategies:

   a) **Information Dissemination:**
      Brochures, pamphlets, posters, & flyers
      Community resource directories
      Health fairs and other health promotion
      Information through websites
      Newspaper and newsletter articles
      Radio and TV public service announcements
      Speaking engagements
Information-based media campaigns
Media Campaigns
Clearinghouse/information resource centers
Information lines/Hot lines
Developing and utilizing a twitter account to disseminate information
School assemblies
Billboard

b) Education:
Education programs for youth groups
Life skills
Ongoing classroom and/or small group sessions
Interactive technologies
Community and volunteer workshops
Peer leader/peer helper programs

c) Alternatives:
Community service activities
Drug free dances and parties
Leadership activities
Mentoring programs
Recognition events that celebrate individual or group accomplishments
Social & recreation activities
Youth centers & community drop-in centers
Culturally-based activities
Intergenerational events and celebrations
Job shadowing, internships, work place experiences

d) Problem Identification and Referral:
Alcohol information schools
Student Assistance Programs
Support groups
Summer referral program

e) Community-Based Processes:
Efforts to decrease barriers to services
Youth-Adult partnerships addressing community issues
Needs assessments & community readiness surveys
Community and volunteer training
Multi-agency coordination and collaboration / coalition
Community team building activities
Coalitions, collaborations and/or wellness teams
Cross-systems planning

f) Environmental:
Changing norms or attitudes about ATOD
Changing public perceptions and norms about youth and their capabilities
Changing school norms and attitudes to increase a positive school climate
Media strategies to assure balanced responsible reporting about you
Vendor education or business practices that promote health
Guidance and technical assistance on monitoring enforcement governing availability and distribution of alcohol, tobacco and other drugs.
Modifying the establishments or review of alcohol, tobacco, and drug use policies in schools.
Modifying alcohol and tobacco advertising practices

3. Does your state have a process in place to ensure that SABG dollars are used only to fund primary prevention services not funded through other means?  

   ![Yes or No options]

   If yes, please describe
   Prevention providers are required to submit a SABG-specific Prevention Plan outlining strategies that are specifically related to the primary prevention funding received through SABG. The Prevention Plans are reviewed by contracted Prevention Consultants and ADMH Office of Prevention staff to ensure requirements and specifications are met. In addition to the Prevention Plan, prevention providers submit a detailed budget outlining expenditures relative to the strategy(ies) of implementation. Any additional ADMH Office of Prevention funding sources require specific budgets and itemization related specifically to the designated funding source. Furthermore, ADMH Office of Prevention conducts monitoring and compliance visits, in addition to Certification Site Visits, to ensure compliance and prevent service duplication.

   Does the state have any activities related to this section that you would like to highlight?
SFY17 yielded the coordination of efforts with the Alabama Community College Initiative targeting 18-25 year olds to address ATOD.

Please indicate areas of technical assistance needed related to this section.

Technical assistance relative to media strategies and tracking would be beneficial.
SABG statute requires states to spend not less than 20 percent of their SABG allotment on primary prevention strategies directed at individuals not identified to be in need of treatment. While primary prevention set-aside funds must be used to fund strategies that have a positive impact on the prevention of substance use, it is important to note that many evidence-based substance use disorder prevention strategies also have a positive impact on other health and social outcomes such as education, juvenile justice involvement, violence prevention, and mental health. The SABG statute requires states to develop a comprehensive primary prevention program that includes activities and services provided in a variety of settings. The program must target both the general population and sub-groups that are at high risk for substance misuse. The program must include, but is not limited to, the following strategies:

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- **Education** aimed at affecting critical life and social skills, such as decision making, refusal skills, critical analysis, and systematic judgment abilities;

- **Alternative programs** that provide for the participation of target populations in activities that exclude alcohol, tobacco, and other drug use;

- **Problem Identification** and referral that aims at identification of those who have indulged in illegal/age inappropriate use of tobacco or alcohol, and those individuals who have indulged in first use of illicit drugs, in order to assess if the behavior can be reversed by education to prevent further use;

- **Community-based Process** that include organizing, planning, and enhancing effectiveness of program, policy, and practice implementation, interagency collaboration, coalition building, and networking; and

- **Environmental Strategies** that establish or change written and unwritten community standards, codes, and attitudes, thereby influencing incidence and prevalence of the abuse of alcohol, tobacco, and other drugs used in the general population.

In implementing the comprehensive primary prevention program, states should use a variety of strategies that target populations with different levels of risk, including the IOM classified universal, selective, and indicated strategies.

### Evaluation

1. Does your state have an evaluation plan for substance use disorder prevention that was developed within the last five years? ☐ Yes ☐ No

   If yes, please attach the plan in BGAS by going to the **Attachments Page** and upload the plan.

2. Does your state’s prevention evaluation plan include the following components? (check all that apply):

   a) Establishes methods for monitoring progress towards outcomes, such as targeted benchmarks
   b) Includes evaluation information from sub-recipients
   c) Includes SAMHSA National Outcome Measurement (NOMs) requirements
   d) Establishes a process for providing timely evaluation information to stakeholders
   e) Formalizes processes for incorporating evaluation findings into resource allocation and decision-making
   f) Other (please list):
   g) Not applicable/no prevention evaluation plan

3. Please check those process measures listed below that your state collects on its SABG funded prevention services:

   a) Numbers served
   b) Implementation fidelity
   c) Participant satisfaction
   d) Number of evidence-based programs/practices/policies implemented
   e) Attendance
   f) Demographic information
   g) Other (please describe):

4. Please check those outcome measures listed below that your state collects on its SABG funded prevention services:

   a) 30-day use of alcohol, tobacco, prescription drugs, etc
   b) Heavy use
   c) Binge use
c) Perception of harm

Disapproval of use

d) Consequences of substance use (e.g. alcohol-related motor vehicle crashes, drug-related mortality)

e) Other (please describe):
### List of Acronyms

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>ABC</td>
<td>Alabama Alcoholic Beverage Control Board</td>
</tr>
<tr>
<td>ADMH</td>
<td>Alabama Department of Mental Health</td>
</tr>
<tr>
<td>ADPH</td>
<td>Alabama Department of Public Health</td>
</tr>
<tr>
<td>AEOW</td>
<td>Alabama Epidemiology Outcomes Workgroup</td>
</tr>
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<td>CSAP</td>
<td>Center for Substance Abuse Prevention</td>
</tr>
<tr>
<td>DMHSAS</td>
<td>Division of Mental Health and Substance Abuse Services</td>
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<tr>
<td>EBP</td>
<td>Evidence Based Practices</td>
</tr>
<tr>
<td>LGBT</td>
<td>Lesbian, gay, bisexual, transgender</td>
</tr>
<tr>
<td>LGBTQ</td>
<td>Lesbian, gay, bisexual, transgender, questioning</td>
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<tr>
<td>OOP</td>
<td>Office of Prevention</td>
</tr>
<tr>
<td>RFP</td>
<td>Request for Proposal</td>
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<td>SAMHSA</td>
<td>Substance Abuse and Mental Health Services Administration</td>
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<td>SABG</td>
<td>Substance Abuse Prevention and Treatment Block Grant</td>
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<tr>
<td>SIG</td>
<td>State Incentive Grant</td>
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<td>State Prevention Advisory Board</td>
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<td>Strategic Prevention Framework</td>
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<tr>
<td>SPF-SIG</td>
<td>Strategic Prevention Framework-State Incentive Grant</td>
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<tr>
<td>UD</td>
<td>Underage Drinking</td>
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Section 1: Strategic Planning

The Office of Prevention (OOP) developed a strategic planning process that enables it to carry out its mission, vision, and achieve its goals. The process is aligned closely with the office goals and deliverables process and results in a three year strategic plan that is updated annually. Beyond the annual planning process, a formal review is conducted quarterly for leadership and staff to provide status updates on the goals, objectives, and actions undertaken to accomplish the plan. Recommendations and revisions are made as needed.

This statewide strategic prevention plan was created as a need and in response to a Center for Substance Abuse Prevention (CSAP) Core Technical Review potential enhancement recommendation. Specifically the state was ‘encouraged to continue to develop the infrastructure plan’ and to ”create a comprehensive state strategic plan.” The purpose of the plan is to communicate goals, action steps, distinguish responsibility, targets and metrics to guide the prevention system. This plan seeks to assist the enhancement of the prevention system in its leadership, capacity and processes. The plan incorporates: system organization; workforce development and capacity building; implementation; evaluation; and Synar. This strategic plan was informed by planning initiatives already underway such as: Substance Abuse and Mental Health Block Grant (SABG) application; Substance Abuse Mental Health Services Administration (SAMSHA) Leading Change 2.0; Alabama Epidemiological Profile: State Prevention Advisory Board (SPAB); Alabama Epidemiological Outcomes Workgroup (AEOW); 2014; Substance Abuse Prevention Workforce survey results and more. The goals of this statewide strategic prevention plan are consistent with the aforementioned documents and from input from the referenced groups and OOP staff.

OOP Mission

*Encourage, support, and sustain culturally competent prevention prepared communities statewide for Alabamians to attain optimal health, wellness, and independence.*

OOP Vision

*Vision: Build emotional health, prevent or delay onset of, and mitigate symptoms and complications from substance abuse and mental illness through evidence based prevention strategies which promote healthier decisions and healthier lives for individuals and families to thrive in their communities.*

The plan seeks to support the mission and vision of the OOP, which are as follows:

This plan will allow enhancements in the prevention system organization and implementation, workforce development and capacity building, implementation, and evaluation. Through implementation of this plan, the OOP is striving to accomplish the OOP goals.
Section 2: 2012-2014 Accomplishments

In 2014, the OOP was proud to have several accomplishments that helped move forward in supporting its mission. Accomplishments include, but are not limited to:

**Promote a data driven Strategic Prevention Framework (SPF)**

- Embedded the SPF into the administrative code.
- Embedded the SPF into the provider prevention plan template.
- Educated the providers of the SPF.

**Build emotional health, prevent or delay onset of, and mitigate symptoms and complications from substance abuse and mental illness through coordinated services**

- Identified counties without prevention providers.
- Identified distribution of prevention strategies.
- Increased usage of Problem Identification and Referral, Community Based Processes, and Alternative strategies.
- Developed a statewide prevention services Request for Proposals (RFP).
- Participated in and coordinated statewide National Prevention Week efforts.

**Improve organizational business management systems at the state agency level**

- Developed and implemented a SABG/ADMH (Alabama Department of Mental Health) contract monitoring compliance tool.
- Identified performance indicators for CSAP strategies.
- Developed a Funding Allocation Model guided by the SPF.
- Ensured prevention planning correlated with national efforts, SABG goals, statewide needs assessment and epidemiological profile.
- Identified data gaps related to epidemiological profile and expanded data sources.
- Educated providers on data usage and needs assessment.
- Updated and disseminated an epidemiological profile.
- Created a web presence for the OOP.
Prevent or reduce consequences of underage drinking

- Collaborated with and supported the Alabama Alcoholic Beverage Control Board (ABC) in execution of compliance checks and the minor operative program.
- Identified Strategic Prevention Framework State Incentive Grant (SPF SIG) sub-recipients who implemented Underage Drinking (UD) initiatives.
- UD was a focus of effort in prevention planning.

Coordinated services across the lifespan with an emphasis on adolescents and baby boomers

- Prevention plans took a comprehensive approach to addressing prevention across the lifespan with an emphasis on children from birth through age 25 across strategies.

Prevent or reduce illicit or prescription drug misuse, use, and abuse

- Prescription drug misuse, use, and abuse was a focus of effort in prevention planning.
- Supported and expanded the Prescription Drug Take Back efforts.

Prevent or reduce tobacco use

- Collaborated with ABC, Alabama Department of Public Health (ADHP), and the Youth Access to Tobacco Advisory.
- Supported Synar efforts to ensure submission of ASR and compliance with Synar regulations.
- Promoted tobacco-free initiatives.
- Tobacco prevention was a focus of effort in prevention planning.

Prevent suicides and attempted suicides (Currently updated to reflect SAMHSA System Review Recommendations - 2016)

- Participated and collaborated with the Suicide Prevention Task Force.
- Educated providers on suicide risk factors, National Suicide Prevention Lifeline and Question Persuade Refer training.
- Suicide prevention was a focus of effort in prevention planning.

2015-2016 Accomplishments

In 2016, the OOP was proud to have several accomplishments that helped move forward in supporting its mission. Accomplishments include, but are not limited to:
Prevent or reduce consequences of underage drinking

- Collaborated with and supported the Alabama Alcoholic Beverage Control Board (ABC) in execution of compliance checks and the minor operative program.
- Identified Strategic Prevention Framework Partnerships for Success (PFS) sub-recipients who implemented Underage Drinking (UD) initiatives.
- UD was a focus of effort in prevention planning.

Prevent or reduce tobacco use

- Collaborated with ABC, Alabama Department of Public Health (ADPH), and the Youth Access to Tobacco Advisory.
- Supported Synar efforts to ensure submission of ASR and compliance with Synar regulations.
- Promoted tobacco-free initiatives.
- Participated with the National Council for Behavioral Health’s Tobacco & Cancer Control state planning team – collaboration with ADPH.
- Tobacco prevention was a focus of effort in prevention planning.

Prevent or reduce illicit or prescription drug misuse, use, and abuse

- Prescription drug misuse, use, and abuse was a focus of effort in prevention planning.
- Supported and expanded the Prescription Drug Take Back efforts.
- Obtained the Strategic Prevention Framework for Prescription Drugs (SPF Rx) discretionary grant opportunity – effective September 1, 2016.

Coordinated services across the lifespan with an emphasis on adolescents and baby boomers

- Prevention plans took a comprehensive approach to addressing prevention across the lifespan with an emphasis on children from birth through age 25 across strategies.

Prevent suicides and attempted suicides (Currently updated to reflect SAMHSA System Review Recommendations - 2016)

- Participated and collaborated with the Suicide Prevention Task Force.
- Educated providers on suicide risk factors, National Suicide Prevention Lifeline and Question Persuade Refer training.
- Presented at the ADPH Suicide Prevention Conference, September 2016.
- Participated and collaborated with the Department of Education’s Suicide Prevention Task Force.
- Participated in Mental Health First Aid trainings.
- Suicide prevention and its relationship with substance use was a focus of effort in prevention planning.
Build emotional health, prevent or delay onset of, and mitigate symptoms and complications from substance abuse and mental illness through coordinated services

- Prevention provider representation is within all 67 counties with the inclusion of additional prevention funding opportunities in 20 counties (SPF); 8 counties (PFS); SPF Rx (TBD).
- Identified distribution of prevention strategies.
- Increased usage of Problem Identification and Referral, Community Based Processes, and Alternative strategies.
- Participated in and coordinated statewide National Prevention Week efforts.

**FY’17 Office of Prevention Priorities**

- Promote emotional health and wellness, prevention or delay the onset of complications from substance abuse and mental illness and identify and respond to emerging behavioral health issues;
- Prevent and reduce underage drinking and young adult problem drinking, prescription drug and illicit opioid misuse and abuse;
- Prevent and reduce substance-related attempted suicides and deaths by suicide (emphasis on populations at high risk, especially military families, LGBTQ (lesbian, gay, bisexual, transgender, questioning) youth, and American Indians and Alaska Natives);

**Section 3: Vision for 2015-2018**

The OOP seeks to impact the alcohol and/or drug related motor vehicle crashes, substance abuse treatment admissions, graduation rates, poverty, and substance-related suicides through the implementation of the six CSAP strategies with focused efforts on high-risk populations, college students, transition-age youth, American Indian/Alaska Natives, ethnic minorities experiencing health and behavioral health disparities, service members i.e. veterans and their families, LGBT (lesbian, gay, bisexual and transgender) individuals, and other data driven populations through the priorities provided.

**Priority**

- Promote emotional health and wellness, prevention or delay the onset of complications from substance abuse and mental illness and identify and respond to emerging behavioral health issues;
- Prevent and reduce underage drinking and young adult problem drinking;
- Prevent and reduce substance-related attempted suicides and deaths by suicide (emphasis on populations at high risk, especially military families, LGBTQ (lesbian, gay, bisexual, transgender,
questioning) youth, and American Indians and Alaska Natives); and/or

- Prevent and reduce prescription drug and illicit opioid misuse and abuse.

Outcomes

More specifically, this plan would allow us to achieve population level outcomes in the State of Alabama in the following ways. Beginning FY2016 with and by 2019, we attempt to:

- reduce the percentage of past year use of _________(insert substance) by 3%;
- reduce the percentage of treatment admission rates by 3%;
- reduce the alcohol and/or drug related motor vehicle crashes by 3%;
- increase the graduation rates by 3%; and
- reduce the substance-related suicide completions by 3%.

The outcomes will be based on 22 catchment areas in the state representing 67 counties and the baseline are established by this configuration. See Appendix, County Level Indicators for the State of Alabama.

Section 4: Status of the OOP - Assessment

The SPAB assisted in the proposed priorities, outcomes, goals and deliverables through review, feedback, and identification of additions, deletions, and edits in the development of this strategic plan. The SPAB is well versed in the SPF model through training and continuous discussions about the SPF in meetings. The Prevention Director provided the draft Strategic Plan and Prevention Goals and Deliverables to the SPAB for input. Data and detail were provided from Leading Change 2.0 and the Epidemiological Profile.

The prioritization process involved a discussion of what funds and resources were already being utilized to address specific issues. In addition to that discussion, the group reviewed trends, time between implementing strategies and the impact on the issue, years of potential life loss, and readiness/political climate. OOP staff members participate regularly in the SPAB meetings and will share updates. At this point in time, the SPAB has had the opportunity to review the plan. There were no significant recommendations provided.

Alabama has identified an Evidence-based Practices (EBP) Workgroup, to use the SPF to identify needs and appropriate interventions for the communities. The EBP Workgroup is comprised of substance abuse prevention experts with backgrounds in community-level prevention, academic research, and governmental administration. The EBP Workgroup, along with sub recipients have been trained in understanding the core concepts related to selecting an EBP. The key elements are to understand the two main types of prevention strategies; Reinforce the understanding of contributing factors, intervening variables, and risk and protective factors; How to apply “good fit” components to EBPs and; Understand the Alabama SPF EBP Approval Process.
The Evidence-Based Practice Approval Process determines the legitimacy of selected EBPs. A step-by-step guide, to include an EBP Test Fit Form, has been provided to sub recipients to determine level of appropriateness. An actual flowchart has been developed to illustrate the EBP approval process.

At the State level, we require that all SPF SIG programming and interventions have a logic model that has been submitted and approved by the SPF SIG Management Team, EBP Workgroup and State Evaluator. These logic models are then used as tools to monitor and evaluate the programming. The State Evaluator provides continual training and technical assistance on logic modeling and ensure specific items and baselines are identified. If adjustments are needed, the State Evaluator communicates with sub recipients and their evaluators directly. All programmatic services provided through SPF SIG are evidence-based.

**Funding Allocation Model**

A hybrid funding allocation model combining population and highest need is utilized to support the prevention system in the state of Alabama. For Alabama’s funding allocation process, the total population estimates from the United States Census Bureau, 2013 Population Estimates were used. Alabama consists of sixty-seven counties. These counties are contained in 22 catchment areas.

The second component used in the allocation of funding was need. The first step of assessing the counties in Alabama was to determine the criteria for inclusion for need. To help determine need as in relation to substance abuse the OOP looked at substance abuse indicators as well as social and economic indicators within a county. The process for choosing indicators was determined by:

- Availability of indicators on the county level
- Relative Importance
- Current and Updated periodically (On at least an annual basis)

Based off the criteria, the following indicators were selected to assess Epidemiological Need:

- Alcohol and/or Drug Related Motor Vehicle Crashes
- Substance Abuse Treatment Admission
- Graduation Rates
- Poverty
- Suicides

To learn in-depth about this allocation model, please refer to the Prevention Funding Allocation Model Strategic Plan which is published on our website at: [http://mh.alabama.gov/Downloads/SAPV/PreventionFundingAllocationModelStrategicPlan.pdf](http://mh.alabama.gov/Downloads/SAPV/PreventionFundingAllocationModelStrategicPlan.pdf).

**Section 5: Capacity**
The OOP has seen tremendous growth since 2011 in personnel largely due in part to discretionary grants. Currently the office has nine full time staff, a CSAP Prevention Fellow, and contractual evaluation services for its system. (As of October 2016, due to the resignation of the Prevention Director and the SPF SIG Coordinator assuming the Prevention Director position, staff membership is currently at 8 full time staff. However, OOP has since received an additional discretionary grant – Strategic Prevention Framework for Prescription Drugs (SPF Rx), which will increase capacity. In addition, OOP is coordinating with two local universities – Auburn University and Auburn University at Montgomery to explore internship possibilities. The summer of 2015 initiated our first University internship opportunity. This summer opportunity established competencies that prepared the intern to apply and receive the 2016 CSAP Fellowship) (As of July 2017, OOP has filled two positions – Prevention Associate and SPF-Rx Consultant. The new hires currently contributes to a staff capacity of 10). The core SABG staff will have responsibility and oversight of ensuring the success of this strategic plan. Specific roles and responsibilities are outlined in personnel appraisals and within the prevention goals and deliverables. Capacity exists at the state level to engage this plan.

Community collaborative efforts will assist in ensuring adequate capacity at the community level. The prevention system RFP will facilitate a more collaborative process between historically funded agencies that will now see some mergers and contractual agreements between agencies. (January 2017 – ADMH Office of Prevention collaborated with Auburn University at Montgomery on the 2017 Alabama Substance Use and Mental Health Disorders Workforce Forum request for proposal co-sponsored by the Association for Addiction Professionals (NAADAC) and the Substance Abuse and Mental Health Services Administration (SAMHSA). The one-day forum proposed is designed to: 1) establish creative and innovative marketing opportunities to increase the state’s workforce with universities and substance abuse providers, 2) reach out to college/university students to build awareness and provide education about the benefits and opportunities available in the substance use and mental health disorder professions, 3) showcase the availability of opportunities in the behavioral health professions; 4) discuss the need behind the expansion of these opportunities; and 5) review the requirements necessary to join the workforce within each of the major disciplines.) (The Workforce Development Forum was held Monday, April 17, 2017 at Auburn University at Montgomery. More than 50 substance abuse professionals, university faculty and staff and students were in attendance.) (January 2017 – ADMH Office of Prevention coordinated with the Alabama Community College System to provide Prevention Services within the state. March 2017 – RFP issued. May 2017 – RFP closed. July 2017 – Regional awards.)

Fiscal capacity is an ongoing challenge at the state and community level. The state continues to pursue discretionary grants in an attempt to support and sustain the system beyond the SABG. At the community level the prevention system is dependent upon the SABG and despite continuous educational attempts to influence capacity building beyond this sole source, minimal efforts have been solidified. To further influence this, the OOP included a weighted scoring system within the prevention system RFP that rewards...
communities that have garnered funds outside of the SABG. *(ADMH Office of Prevention is partnering with the ADMH Office of Treatment to secure the Opioid State Targeted Response (STR) funding opportunity under the CURES Act to address opioid and opioid prevention. This opportunity will afford the State of Alabama approximately $8m/annually for two years, with the Office of Prevention receiving approximately $1.5m/annually for two years. The due date is February 17, 2017). (The STR Funding opportunity has been submitted and currently awaiting award notification.) (May 2017 – Opioid STR awarded. Prevention is allocated $1,121,014 per year for two years).*

**Section 6: Planning**

To effectively initiate this strategic plan, it was necessary to disseminate the prevention goals and deliverables prior to the onset of the fiscal year for review, additions, and edits. The plan is introduced and open to feedback from the prevention system as well as through the SPAB / AEOW. These introductions are facilitated through the quarterly meetings and through email exchange. After incorporation of those edits, the plan was finalized and OOP staff began working towards accomplishments of their roles and responsibilities. To ensure consistent engagement with the plan, the OOP on a quarterly basis updates the progress towards accomplishment of the plan. The quarterly updates are reviewed by the Prevention Director and when necessary suggestions are made toward progress. As appropriate, the progress is also aligned with SABG reporting.

**Section 7: Implementation**

To accomplish the OOP Strategic Plan the following are the intended implementation activities.

<table>
<thead>
<tr>
<th>Implementation Activity</th>
<th>Responsible</th>
<th>Timeline</th>
</tr>
</thead>
<tbody>
<tr>
<td>Disseminate – Strategic Plan</td>
<td>Office of Prevention, AEOW,</td>
<td>October 2014</td>
</tr>
<tr>
<td>disseminated to OOP staff,</td>
<td>SPAB</td>
<td></td>
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<tr>
<td>AEW, SPAB, and posted to OOP</td>
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<tr>
<td>website.</td>
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<td>Goals and Deliverables –</td>
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<td>quarterly progress updates.</td>
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<td>&amp; ADMH Monitoring Visit and</td>
<td></td>
<td></td>
</tr>
<tr>
<td>tools</td>
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</table>

**Section 8: Evaluation**

Evaluation of this plan will include assessment of the process, the outcomes, and the long-term impacts of implementation at both the state and community levels. The Prevention System Evaluator will design the state evaluation plan and develop an evaluation plan. *(Evaluation plans have been secured for the Block Grant and PFS Discretionary Grant. The RFP for the SPF-Rx Evaluator has been released and it is anticipated that the SPF-Rx Evaluator will be in position by March 2017). (The SPF-Rx Evaluator has been*}
determined and began implementation April 1, 2017. In addition, the Block Grant Evaluation Services went through the necessary RFP process and award notification will be made in the Summer of 2017 to begin implementation October 1, 2017. Evaluation capacity will allow a uniformed survey instrument to capture the necessary data for reporting purposes. (May 2017 – SABG Block Grant Evaluation Services secured. As a result of planning and strategizing needs as it relates to community outcomes, it was determined to implement Evaluation services in the Summer of 2017 to adequately prepare and launch the necessary deliverables and instruments in the Fall of 2017.)

Section 9: Sustainability

The OOP has been working on ways to sustain the entire prevention system. We recognize that the current system is not prepared to handle any significant reductions in SABG funding as it comprises 93% of the funding for this office. As we continue to navigate financial changes and uncertainty, the OOP has repeatedly engaged the local communities in the SPF model, specifically addressing sustainability. Thus, the SPF model is the foundation for community ownership and collaboration. Collaborations are being established in communities with city, county officials, and various entities that should contribute to sustainability through local government allocations, existing grants, and additional grant opportunities of stakeholders. Our office apprises the prevention system of funding opportunities and support response to these opportunities through letters of support and collaboration. Further, the collection of annual data through the Annual Prevention Plan Monitoring form will allow agencies to communicate successful efforts to key groups and individuals, particularly decision makers who can allocate funding. (Based on FY’18 projections, increased state dollars contributes to 11% of prevention funding. The state contribution increase expands prevention service capacity within the state, however, the SABG still supports approximately 90% of prevention’s total allocations).

Section 10: 2015-2018 Strategic Goals

To achieve the OOP’s vision and mission, we will strive to achieve the following strategic goals during FY2015-2018.

OOP Goals

1. With primary prevention as the focus, build emotional health, prevent or delay onset of, and mitigate symptoms and complications from substance abuse and mental illness through coordinated services;
2. Improve organizational business management systems at the state agency level;
3. Increase the capacity for workforce to address population needs;
4. Promote emotional health and wellness, prevent or delay the onset of and complications from substance abuse and mental illness, and identify and respond to emerging behavioral health issues;
5. Prevent and reduce underage drinking and young adult problem drinking;
6. Prevent and reduce prescription drug and illicit opioid misuse and abuse;
7. Prevent and reduce tobacco use;
8. Prevent and reduce substance-related attempted suicides and deaths by suicide among populations at high risk;
9. Develop a comprehensive evaluation system; and
10. Implement Synar\(^1\) in the State of Alabama.

These goals are fully illustrated in the table that follows.

\(^1\) Synar refers to the Synar amendment, which requires states to have laws in place prohibiting the sale and distribution of tobacco products to persons under the age of 18 and to enforce those laws effectively.
## Population Level Indicators for the State of Alabama

<table>
<thead>
<tr>
<th>Indicators</th>
<th>Alabama</th>
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<td>% of Illicit Drug Use in the Past Month ages 12 and older (2012-2013)</td>
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<td>% of Alcohol Use in the Past Month ages 12 and older (2012-2013)</td>
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<td>No. of Treatment Admissions</td>
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<td>No. of Alcohol and/or Drug Related Motor Vehicle Crashes</td>
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<td>Graduation Rates (%, 2013)</td>
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<tr>
<td>No. of Suicides (2012)</td>
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### County Level Indicators for the State of Alabama

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<tr>
<th>310 Board</th>
<th>County</th>
<th>% of Treatment Admissions 2013</th>
<th>Alcohol and/or Drug Related Motor Vehicle Crashes 2011</th>
<th>Graduation Rate 2013</th>
<th>Suicides 2012</th>
<th>Poverty Rate 2012</th>
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FY15-18 Prevention Goals and Deliverables

**Prevention System Organization and Implementation**

**Goal 1** With primary prevention as the focus, build emotional health, prevent or delay onset of, and mitigate symptoms and complications from substance abuse and mental illness through coordinated services.

Objective: Build and develop prevention prepared communities.

<table>
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<th>Secondary</th>
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<th>Total # of Days</th>
<th>Target Date</th>
<th>Metrics</th>
<th>Progress</th>
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<tbody>
<tr>
<td>1. Establish sufficient distribution of prevention strategies throughout the state.</td>
<td></td>
<td>Brandon</td>
<td>Karen</td>
<td></td>
<td></td>
<td></td>
<td>FY16</td>
<td>Percentage distribution should be 50% Environmental followed by CBP, Alternatives, and other strategies.</td>
<td></td>
</tr>
<tr>
<td>2. Increase PIDR, community-based strategies and alternative activities.</td>
<td></td>
<td>Brandon</td>
<td>Karen</td>
<td></td>
<td></td>
<td></td>
<td>FY15-FY18</td>
<td>Increase the FY16 strategy distribution over the FY15 distribution.</td>
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<tr>
<td>3. Issue RFP to ensure prevention services and strategies are represented throughout the state.</td>
<td></td>
<td>Maranda</td>
<td>Brandon</td>
<td></td>
<td></td>
<td></td>
<td>FY15</td>
<td>Statewide RFP issued in FY15.</td>
<td></td>
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</table>
4. Promote collaborative relationships between prevention providers, coalitions, drug free communities, tribes, and multiple community sectors, including education, business, justice, housing, healthcare, and other relevant fields that are culturally representative and inclusive of the LGBTQ community, military members/veterans and their families, rural and underserved populations.

<table>
<thead>
<tr>
<th>Team</th>
<th></th>
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</thead>
<tbody>
<tr>
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5. Apply for and secure additional funding through grants such as PFS.

<table>
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<tr>
<th>Beverly</th>
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<th></th>
<th>FY15-16</th>
<th>Make successful application for PFS in FY15.</th>
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</thead>
<tbody>
<tr>
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6. Increase services in underserved

<table>
<thead>
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<th>Statewide RFP issued in FY15.</th>
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<tr>
<td>7. Expand the reach of prevention funds.</td>
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<td>FY16</td>
</tr>
<tr>
<td>8. Implement funding allocation model to assist in the distribution of SABG.</td>
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<td>Team</td>
<td>FY15</td>
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### Goal 2 Improve organizational business management systems at the state agency level.

Objective: Develop sound management practices within the Office of Prevention.

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<th>Target Date</th>
<th>Metrics</th>
<th>Progress</th>
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<tr>
<td>1. Ensure prevention planning correlates with national efforts, SABG goals, results of statewide needs assessment, and epidemiological profile.</td>
<td></td>
<td>Maranda</td>
<td>Team</td>
<td>FY15-18</td>
<td></td>
<td></td>
<td></td>
<td>Prevention goals correlate with national efforts, SABG goals, results of statewide needs assessment, and epidemiological profile.</td>
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<td>2. Develop Continuity practical guidelines.</td>
<td></td>
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<td>FY15-16</td>
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<td></td>
<td>Each quarter of the FY, develop at least 1 Continuity practical guideline per Office of Prevention staff member.</td>
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Objective: Increase collaborative role of the AEOV and SPAB

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<td>1. Ensure prevention planning correlates with national efforts, SABG goals, results of statewide needs assessment, and epidemiological profile.</td>
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<td></td>
<td>Prevention goals correlate with national efforts, SABG goals, results of statewide needs assessment, and epidemiological profile.</td>
<td></td>
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</table>
1. Promote engagement between AEOW, SPAB and their role in the prevention system.

Objective: Produce and disseminate data/information to appropriate audiences (e.g., community prevention planners, state and local officials, policy makers and the general public).

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<th>Target Date</th>
<th>Metrics</th>
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<td>1. Perform a comprehensive update of the epidemiological profile to include state and county level data. (Every two years)</td>
<td></td>
<td>Catina</td>
<td>AEOW</td>
<td></td>
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<td></td>
<td>FY16</td>
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<tr>
<td>2. Develop topic-specific fact sheets using Epidemiological profile.</td>
<td></td>
<td>Catina</td>
<td>AEOW</td>
<td></td>
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Workforce Development and Capacity Building

Goal 1 Increase the capacity for workforce to address population needs.

Objective: Develop prevention workforce.

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<td>1. Conduct workforce development</td>
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<td>Maranda</td>
<td>Brandon</td>
<td></td>
<td></td>
<td></td>
<td>FY15-18</td>
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</table>
opportunities.

2. Promote/provide prevention theory study groups for certification prep.  

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<th>Metrics</th>
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<tr>
<td>1. Educate providers on emotional health and wellness integration.</td>
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<td>Consultants</td>
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<td></td>
<td></td>
<td></td>
<td>FY15-18</td>
<td>Deliver 2 education sessions each FY.</td>
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<tr>
<td>2. Ensure prevention plans take a comprehensive approach to addressing emotional health and wellness across strategies.</td>
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<td>Consultants</td>
<td>Brandon, Karen</td>
<td></td>
<td></td>
<td></td>
<td>FY15-18</td>
<td>Increase the FY16 focus of effort distribution over the FY15 distribution.</td>
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<tr>
<td>3. Prevent or delay the onset of complications of substance abuse and mental illness.</td>
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<td>Team</td>
<td>System</td>
<td></td>
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<td>FY15-18</td>
<td>Reduce the percentage of persons reporting substance use in the past 30 days and reporting major depressive episodes in the year.</td>
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## Goal 2 Prevent and reduce underage drinking and young adult problem drinking.

### Objective: Promote the prevention of underage drinking and young adult problem drinking.

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<tbody>
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<td>1. Ensure prevention plans take a comprehensive approach to addressing underage drinking across strategies to include mobilizing communities through town hall meetings.</td>
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<td>Brandon, Karen</td>
<td></td>
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<td>FY15-18</td>
<td>FY15-18</td>
<td>Increase the FY16 focus of effort distribution over the FY15 distribution.</td>
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<tr>
<td>2. Collaborate and support the ABC compliance checks and the minor operative program.</td>
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<td>Maranda</td>
<td>Team</td>
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<td>FY15-18</td>
<td>FY15-18</td>
<td>FY15-18 funding to ABC.</td>
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<td>3. Educate the prevention system on underage drinking and young adult problem drinking.</td>
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<td>Consultants</td>
<td>ABC</td>
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<td>FY15-18</td>
<td>FY15-18</td>
<td>Deliver 2 education sessions each FY.</td>
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<tr>
<td>1. Ensure prevention plans address illicit and prescription drug misuse, use, and abuse across strategies.</td>
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<td>Increase the FY16 focus of effort distribution over the FY15 distribution.</td>
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<tr>
<td>2. Support planning and implementation of prescription drug take-back program.</td>
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<td>Sustain the # of participating agencies and/or the # of pounds collected statewide.</td>
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</tr>
<tr>
<td>3. Expand participation in prescription drug take-back program.</td>
<td></td>
<td>Karen</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>April of each fiscal year</td>
<td>Increase the # of participants in FY15 over FY14.</td>
<td></td>
</tr>
</tbody>
</table>
4. Educate the prevention system on prescription drug and illicit opioid misuse and abuse.

<table>
<thead>
<tr>
<th>Consultants</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY15-18</td>
</tr>
<tr>
<td>Deliver 2 education sessions each FY.</td>
</tr>
</tbody>
</table>

5. Prevent and reduce prescription drug and illicit opioid misuse and abuse.

<table>
<thead>
<tr>
<th>Team</th>
<th>System</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY15-18</td>
<td></td>
</tr>
<tr>
<td>Reduce the number of opioid overdoses, overdoses-related deaths, and prevalence of opioid dependence.</td>
<td></td>
</tr>
</tbody>
</table>

---

**Goal 4 Prevent and reduce tobacco use.**

Objective: Promote the prevention of tobacco use among youth and persons with mental and substance use disorders.

<table>
<thead>
<tr>
<th>Action Step</th>
<th>Status</th>
<th>Primary POC</th>
<th>Secondary</th>
<th>Start Date</th>
<th>End Date</th>
<th>Total # of Days</th>
<th>Target Date</th>
<th>Metrics</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Collaborate with ABC, ADPH, and the Youth Access to Tobacco Advisory Board.</td>
<td></td>
<td>Maranda</td>
<td>Team</td>
<td></td>
<td></td>
<td></td>
<td>FY15-18</td>
<td>FY15-18 funding to ABC &amp; ADPH and attendance at YATAB.</td>
<td></td>
</tr>
<tr>
<td>3. Promote tobacco-free initiatives in mental health, substance abuse treatment, and community-based</td>
<td></td>
<td>Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>FY15-18</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Goal 5 Prevent and reduce substance-related attempted suicides and deaths by suicide among populations at high risk.

Objective: Promote the prevention of attempted suicides and deaths by suicide among those at high risk (white non-Hispanic males, elderly-70+, American Indian, military, etc.) for suicide.

<table>
<thead>
<tr>
<th>Action Step</th>
<th>Status</th>
<th>Primary POC</th>
<th>Secondary</th>
<th>Start Date</th>
<th>End Date</th>
<th>Total # of Days</th>
<th>Target Date</th>
<th>Metrics</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Participate and collaborate with the Suicide Prevention Task Force.</td>
<td></td>
<td>Maranda</td>
<td>Brandon</td>
<td></td>
<td></td>
<td></td>
<td>FY15-18</td>
<td>Attendance at ASPARC meetings.</td>
<td></td>
</tr>
<tr>
<td>2. Educate the prevention system on suicide and effective practices and resources for the prevention of suicide as it relates to substance abuse.</td>
<td></td>
<td>Maranda</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>FY15-18</td>
<td>Participation in 2 Information Dissemination or Education sessions each FY.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Action Step</th>
<th>Status</th>
<th>Primary POC</th>
<th>Secondary</th>
<th>Start Date</th>
<th>End Date</th>
<th>Total # of Days</th>
<th>Target Date</th>
<th>Metrics</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Secure evaluation services.</td>
<td></td>
<td>Maranda</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>FY15</td>
<td>Contracted Evaluator Services</td>
<td></td>
</tr>
<tr>
<td>2. Develop a plan for evaluation.</td>
<td></td>
<td>Evaluator</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>FY15</td>
<td>Evaluation plan</td>
<td></td>
</tr>
<tr>
<td>3. Collaborate with Evaluator and IT staff to improve collection of prevention information to include performance indicators to measure and document success.</td>
<td></td>
<td>Evaluator</td>
<td>IT, Maranda</td>
<td></td>
<td></td>
<td></td>
<td>FY15-16</td>
<td>Evaluator secured in FY15. Ensure performance measures established in FY15 RFP are sufficient.</td>
<td></td>
</tr>
</tbody>
</table>

4. Prevent and reduce substance-related suicides among populations at high risk.

<table>
<thead>
<tr>
<th>Action Step</th>
<th>Status</th>
<th>Primary POC</th>
<th>Secondary</th>
<th>Start Date</th>
<th>End Date</th>
<th>Total # of Days</th>
<th>Target Date</th>
<th>Metrics</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase the FY16 focus of effort distribution over the FY15 distribution.</td>
<td></td>
<td></td>
<td></td>
<td>FY15-16</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Reduce the number of suicide attempts and deaths by suicide.

**Evaluation**

**Goal 1 Develop a comprehensive evaluation system.**

Objective: Utilize evaluation to inform decision making in the prevention system of Alabama.
## State Synar Program Compliance

### Goal 1 Implement Synar in the State of Alabama.

Objective: Achieve compliance in accordance with federal standards.

<table>
<thead>
<tr>
<th>Action Step</th>
<th>Status</th>
<th>Primary POC</th>
<th>Secondary</th>
<th>Start Date</th>
<th>End Date</th>
<th>Total # of Days</th>
<th>Target Date</th>
<th>Metrics</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Collaborate with ADPH and ABC.</td>
<td></td>
<td>Maranda</td>
<td>ADPH, ABC</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Contract with ADPH &amp; ABC.</td>
<td></td>
</tr>
<tr>
<td>2. Support provider efforts around compliance checks.</td>
<td></td>
<td>Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td># of providers with compliance checks within strategy.</td>
<td></td>
</tr>
<tr>
<td>4. Develop Annual Synar Report</td>
<td></td>
<td>ADPH</td>
<td>Maranda</td>
<td>FY15-18</td>
<td></td>
<td></td>
<td></td>
<td>Submitted ASR to SAMSHA.</td>
<td></td>
</tr>
</tbody>
</table>
Alabama Prevention Services Evaluation Contract

Evaluation Plan

I. Introduction

The Pacific Institute for Research and Evaluation (PIRE) is pleased to have been selected by the Alabama Department of Mental Health, Division of Mental Health and Substance Abuse Services (DMHSAS) to develop a comprehensive evaluation system for its statewide substance abuse prevention services. The contract under which this work will be performed was effective February 1, 2015 and will continue through September 30, 2016. The purpose of this document is to describe the activities planned over the course of this 20-month project that will effectively guide the project to a successful conclusion in September 2016. This evaluation plan reflects the input of the AL DMHSAS and represents our mutual understanding of the scope of work, our plan for implementing this work, and the resultant products envisioned.

PIRE’s long-term vision for a comprehensive and sustainable data infrastructure to support the state’s substance abuse prevention system includes two key components:

- an efficient program activities reporting system designed to facilitate and track both statewide and grantee-level implementation objectives for its Block Grant (BG) funded prevention service providers
- the use of standardized surveys to be used across the state for generating population-based measures of targeted substance abuse outcomes and key intervening variables at either the regional or county level

In addition, it is desirable that both data infrastructure components be compatible with the requirements of other initiatives that fund local substance abuse prevention services in Alabama (e.g., Partnerships for Success [PFS]).

The activities detailed in this evaluation plan will generate a set of recommendations, including a discussion of the options available and the advantages and disadvantages of each, to develop the two infrastructure components described above. These activities, organized by component, are detailed in the following sections. By proceeding carefully, taking time to assess the current situation and then building the necessary data infrastructure (i.e., building evaluation capacity), our plan is designed to ensure that a coherent and sustainable evaluation system will be in place for FY (Fiscal Year) 2017 and many years to follow.

II. Prevention System Activities Monitoring and Implementation Assessment

Alabama’s new allocation model for prevention Block Grant funds, and the related RFP for community-based prevention services beginning with FY 2016, introduced a number of changes in the state’s prevention service system. The ability to monitor program activities and track whether implementation goals and objectives are achieved are important for any public service program, but especially so when major changes in the structure or component features and areas of emphasis of a program are introduced. In
this section we describe our plan for reviewing and recommending modifications in the
data collection tools currently used by DMHSAS to document BG-funded grantees’
activities. This plan will help ensure the state’s ability to assess whether the goals and
objectives of its revised grants program are being met.

PIRE will assess the utility of the information currently collected to track the activities
and achievements of its BG-funded grantees, starting with the cohort of grantees
funded for FY 2106. This assessment will include recommendations for enhancements
to these information systems, and will include consideration for their compatibility with
information requirements for other programs such as the PFS and SPF-SIG. Because
grantee implementation reports (e.g., their annual prevention plan monitoring reports)
include elements that correspond directly to the grantees’ prevention plans, the
prevention plan template will also be reviewed as part of this assessment. The
recommended changes to the grantee reporting requirements will be designed such that
they will lend themselves to an annual summary report that tracks key DMHSAS
objectives for the BG program, such as:

- expansion of prevention services to all 67 counties
- widespread use of environmental strategies
- increased focus on reducing behavioral health disparities

In the process of conducting our assessment of the monitoring and reporting tools used,
we will necessarily become intimately familiar with the structure of the grants program,
including its goals and objectives and also DMHSAS’s expectations and requirements
regarding grantees’ plans and activities. Consequently, in addition to the data systems
used to track grantee activities, we will be in a position to comment on other attributes of
the grants program and suggest potential revisions that could enhance its overall
effectiveness. Our assessment will consider internal consistency across program
elements (e.g., stated goals and objectives, programmatic requirements, reporting
requirements, availability of training and technical assistance, etc.), and will also be
based on input from the grantees as obtained through focus groups or in-depth
interviews, and our experience working with other states on their implementation of the
Strategic Prevention Framework (SPF). Because the findings and recommendations
from this effort have implications for the data collection systems, we will share them with
DMHSAS as our work proceeds, and incorporate DMHSAS feedback into whatever
revisions we subsequently suggest for the grantee reporting requirements.

The inclusion of an annual report based on grantee-submitted data that summarizes
grantee activities and accomplishments with respect to DMHSAS’s overall objectives for
its statewide BG-funded prevention services would be an ideal addition to our
evaluation plan. Indeed, our recommendations for reporting system revisions will be
made with such a report in mind. However, the most important data source for this
summary report appears to be the grantees’ annual prevention plan monitoring report
(possibly complemented with other routinely collected performance data, such as
ASAIS), which will not be submitted until the end of FY 2016. As this will also mark the
end of the current PIRE evaluation contract, we will not be in a position to develop such
a report under the current contract. However, we do see this report as an important
component of DMHSAS’s long-term evaluation strategy, and will develop our recommendations for grantee data collection requirements with this capability in mind.

A summary and proposed timeline for our activities related to prevention system assessment are provided in Table 1 below. We will not recommend enhancements to the grantees’ prevention plan template for FY 2016, as we understand that the grantees are already working on their FY 2016 plans and will be submitting them throughout the spring and summer of 2015. Because these are 2-year plans, we also recognize that our recommendations for any significant changes in the prevention plan template, and to the grantee requirements reflected in the template, will likely be applied to prevention activities beginning with those to be implemented in FY 2018. Recommendations for the reporting system that are linked to those changes will likewise not be applicable until FY 2018. In addition to those changes, however, we will also identify possible modifications to the reporting system that could be made in the interim (i.e., for FYs 2016 and 2017).

Table 1. Steps and target dates for prevention activities monitoring and implementation assessment

<table>
<thead>
<tr>
<th>Step</th>
<th>Description</th>
<th>Target date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Review and clarify as needed our understanding of the recently revamped (for FY 2016) BG-funded prevention services system, including its goals, objectives, and grantee requirements, and the information systems used to track grantee activities.</td>
<td>07/30/15</td>
</tr>
<tr>
<td>2.</td>
<td>Identify features of the BG program planning and implementation requirements and accompanying prevention reporting system that could be difficult to implement, inconsistent, or worthy of reconsideration for other reasons. (We will consider developing a state logic model to help conduct this assessment.) Summarize our assessment in a report to DMHSAS, along with recommendations for possible revisions to the grants program and reporting system. Recommendations will be developed both for FY 2018 and beyond, as well as a separate set of presumably more modest revisions to the reporting system that could be made in the interim.</td>
<td>09/30/15</td>
</tr>
<tr>
<td>3.</td>
<td>Based on DMHSAS feedback to the summary from step 2, consolidate the list of potential revisions still under consideration.</td>
<td>10/31/15</td>
</tr>
<tr>
<td>4.</td>
<td>Plan and conduct interviews or focus groups with selected grantees to explore grantee experiences in planning and implementing their BG-funded services including services provided to communities and reporting of outcomes. Identify challenges and barriers, as well as what has worked well with the new funding plan and requirements. Also discuss the potential changes to the program developed in step 3, and any additional suggestions from the grantees regarding either the program requirements or the data collection tools.</td>
<td>11/30/15 - 12/30/15</td>
</tr>
<tr>
<td>5.</td>
<td>Submit final set of recommendations for program revisions, including those based on input from the grantees, to DMHSAS.</td>
<td>02/29/16</td>
</tr>
<tr>
<td>6.</td>
<td>Receive DMHSAS comments/decisions on those recommendations.</td>
<td>03/31/16</td>
</tr>
<tr>
<td>9.</td>
<td>Finalize recommended revisions to the interim (i.e., FY 2016 and FY 2017) grantee reporting system.</td>
<td>05/15/16</td>
</tr>
<tr>
<td>10.</td>
<td>Finalize recommended revisions to be applied to the program requirements, prevention plan template, and data collection system for FY 2018 and beyond. (This includes the FY 2018 prevention plans to be to be submitted by the grantees in 2017).</td>
<td>07/31/16</td>
</tr>
</tbody>
</table>
III. Sustainable Data Infrastructure for Community Outcomes Measures

As the substance abuse prevention field has moved towards a public health approach, which emphasizes population-based outcomes and use of environmental strategies, it is becoming increasingly important to identify or develop sources of data that will provide population-based outcome measures at the local (e.g., regional, county, or community) level. We recognize this is a high priority goal for DMHSAS’s prevention system. Not only would such data sources provide a way to track grantees’ progress in addressing targeted behavioral outcomes, but grantee-level outcome measures are now required for community-based grantees (i.e., “subrecipients”) funded through CSAP’s SPF-SIG and PFS initiatives. We expect that whatever sources are used will provide population-based estimates at the region level, and preferably at the county level. Because both levels nest under the service areas of the BG-funded grantees (and also will be presumably applicable to SPF-SIG and PFS grantees as well), we will simply refer to these sources as providing “grantee-level” estimates for the time being.

As indicated in the state’s RFP for the evaluation services contract, DMHSAS envisions the use of a standardized statewide survey as a source of grantee-level outcome data. We agree that a survey would be the best source of outcome data for the various behavioral outcomes that grantees are targeting. Given the prominence of prevention efforts targeting youth, we also agree that students of middle school or high school age, as opposed to adults, is the highest priority target population for a statewide survey. Student surveys also can be efficiently administered in schools and can be conducted for relatively low costs. At the same time, we are aware of (and are working with) states that have also been successful in conducting community-level surveys of adults (or young adults), and therefore will develop options and recommendations for adult surveys as well.

Although developing, selecting, or adapting the survey to be used is an essential task for the evaluation services contract, such decisions (or recommendations) cannot be made in isolation of numerous other considerations. Both student and adult surveys are open to a variety of methodological and logistical variations. Considerations regarding the administration of student surveys include:

- choice of grade levels to include
- sampling strategies
- level of involvement by school and grantee personnel
- administration protocols
- human subjects’ protocols
- time it takes to conduct the survey
- mode of administration (forms requiring data entry, scannable forms, online)

In addition, the costs of coordinating and administering the surveys, and processing the data, must also be considered, in conjunction with the expected availability of funds to support them. The availability of state-level benchmark data is another consideration.
The two leading candidates in selecting an existing survey to use or adapt, at this point, are the YRBS and the PRIDE survey, but other possibilities will also be explored.

PIRE’s approach to this task will be to identify options, including information on the many considerations listed above, for DMHSAS to review in order to narrow down what is both feasible and most advantageous to the state. This will likely be an iterative process as options are further narrowed, with the goal of having selected or developed/adapted a specific survey by the end of the contract, including a plan for how it will be administered and how the data will be processed and used.

A similar process will be followed with respect to developing plans for a statewide survey of adults. Although considerations regarding administration will be necessarily different for this population, there is a range of options available. We plan to assemble sufficient information regarding adult survey options for DMHSAS to consider. However, because we expect this survey to be a lower priority for DMHSAS, a final decision may not be made by the end of this contract.

A timeline for the activities involved in developing sources of community outcome measures is provided in Table 2.

### Table 2. Steps and target dates for planning a statewide survey capable of tracking key behavioral outcomes at the grantee level

<table>
<thead>
<tr>
<th>Step</th>
<th>Target date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Develop and submit to DMHSAS a broad overview of options available for student surveys that could be used to track grantees-level outcome measures.</td>
<td>10/31/15</td>
</tr>
<tr>
<td>2. Discuss with DMHSAS their preferred options, which we will then continue to explore and develop in more detail.</td>
<td>12/15/15</td>
</tr>
<tr>
<td>3. Develop and submit to DMHSAS more detailed information on the narrowed range of options identified in step 2.</td>
<td>01/31/16</td>
</tr>
<tr>
<td>4. Discuss with DMHSAS their final choice (or choices) for a survey.</td>
<td>02/28/16</td>
</tr>
<tr>
<td>5. Develop draft student survey administration plans and procedures. If feasible and deemed to be helpful, obtain reviews of these materials from selected grantees and/or schools.</td>
<td>04/30/16</td>
</tr>
<tr>
<td>6. Finalize the recommended content of the survey and recommended procedures for implementation.</td>
<td>05/31/16</td>
</tr>
<tr>
<td>7. Starting in Feb 2016, repeat steps 1 through 5 for planning an adult survey.</td>
<td>07/31/16</td>
</tr>
</tbody>
</table>

One additional task related to community outcome measures that we will pursue is an exploration of potential archival data sources. Various archival indicators have been used for this purpose, especially as pertaining to consequences of substance use (e.g., alcohol-related motor vehicle crashes, alcohol-related and drug-related emergency room visits). If such data are reliably collected in a standardized manner, and available from a statewide agency (disaggregated to the county level), they may provide useful additional population-based outcome measures. We expect Alabama’s SEOW will be aware of, and may have access to these data already. If so, we will work with the AL DMHSAS SEOW Chair to review the availability and appropriateness of such data.
sources for evaluation purposes, and develop a strategy for using these data to support DMHSAS’s evaluation needs. We do not have a specific timeline in mind for this activity, but as our work proceeds we will identify an appropriate opportunity to engage with the SEOW. Recommendations for the use of archival data as a source of community outcome indicators will be included in the contract final report.

IV. Final Report

A final draft report for the contract will be submitted by Aug 31, 2016. It will include:

- a summary of the assessment and recommendations regarding features of the state’s BG-funded prevention services program and DMHSAS’s decisions regarding those recommendations (Table 1, items 5 and 6)
- recommendations for revisions to the data collection tools used to track grantee activities and accomplishments grantee (Table 1, item 9)
- recommendations for a student survey (Table 2, item 5)
- recommendations for an adult survey (Table 2, item 6)
- recommendations for archival indicators (see preceding paragraph)

As indicated in the timeline tables above, numerous interim products will be submitted and/or discussed with DMHSAS throughout the contract period. We also expect that DHMSAS will share additional relevant materials with us as they become available (e.g., the prevention planning templates to be submitted by the grantees over the course of the summer for FY 2016). Discussions will be facilitated through regularly scheduled (biweekly or monthly) conference calls, in person visits to Montgomery by PIRE staff (dates TBD), and other phone and email communications whenever needed. A final report will be submitted in response to DMHSAS comments on the draft, with a submission target date of Sept 30.
Environmental Factors and Plan

11. Substance Use Disorder Treatment - Required SABG

Narrative Question
Criterion 1: Prevention and Treatment Services - Improving Access and Maintaining a Continuum of Services to Meet State Needs

Criterion 1

Improving access to treatment services

1. Does your state provide:
   
a) A full continuum of services
      i) Screening
      ii) Education
      iii) Brief Intervention
      iv) Assessment
      v) Detox (inpatient/social)
      vi) Outpatient
      vii) Intensive Outpatient
      viii) Inpatient/Residential
      ix) Aftercare; Recovery support

   b) Are you considering any of the following:
      Targeted services for veterans
      Expansion of services for:
      (1) Adolescents
      (2) Other Adults
      (3) Medication-Assisted Treatment (MAT)
Criterion 2
## Criterion 3

1. Does your state meet the performance requirement to establish and/or maintain new programs or expand programs to ensure treatment availability?  
   - Yes  
   - No

2. Either directly or through and arrangement with public or private non-profit entities make pernatal care available to PWWDC receiving services?  
   - Yes  
   - No

3. Have an agreement to ensure pregnant women are given preference in admission to treatment facilities or make available interim services within 48 hours, including prenatal care?  
   - Yes  
   - No

4. Does your state have an arrangement for ensuring the provision of required supportive services?  
   - Yes  
   - No

5. Are you considering any of the following:  
   a) Open assessment and intake scheduling  
   - Yes  
   - No
   b) Establishment of an electronic system to identify available treatment slots  
   - Yes  
   - No
   c) Expanded community network for supportive services and healthcare  
   - Yes  
   - No
   d) Inclusion of recovery support services  
   - Yes  
   - No
   e) Health navigators to assist clients with community linkages  
   - Yes  
   - No
   f) Expanded capability for family services, relationship restoration, custody issue  
   - Yes  
   - No
   g) Providing employment assistance  
   - Yes  
   - No
   h) Providing transportation to and from services  
   - Yes  
   - No
   i) Educational assistance  
   - Yes  
   - No

6. States are required to monitor program compliance related to activities and services for PWWDC. Please provide a detailed description of the specific strategies used by the state to identify compliance issues and corrective actions required to address identified problems.  
   SABG monitoring procedures are attached.
Criterion 4, 5 and 6: Persons Who inject Drugs (PWID), Tuberculosis (TB), Human Immunodeficiency Virus (HIV), Hypodermic Needle Prohibition, and Syringe Services Program

Syringe Service Programs

1. Does your state have in place an agreement to ensure that SABG funds are not expended to provide individuals with hypodermic needles or syringes (42 U.S.C. § 300x-31(a)(1)(F)?
   - Yes ☑ No

2. Do any of the programs serving PWID have an existing relationship with a Syringe Services (Needle Exchange) Program?
   - Yes ☑ No
3. Do any of the programs use SABG funds to support elements of a Syringe Services Program?  
   □ Yes  □ No
   If yes, please provide a brief description of the elements and the arrangement
Criterion 8, 9 & 10

Syringe System Needs

1. Does your state have in place an agreement to ensure that the state has conducted a statewide assessment of need, which defines prevention and treatment authorized services available, identified gaps in service, and outlines the state's approach for improvement?

   Yes  No

2. Are you considering any of the following:

   a) Workforce development efforts to expand service access
   b) Establishment of a statewide council to address gaps and formulate a strategic plan to coordinate services
   c) Establish a peer recovery support network to assist in filling the gaps
   d) Incorporate input from special populations (military families, service memebers, veterans, tribal entities, older adults, sexual and gender minorities)
   e) Formulate formal business agreements with other involved entities to coordinate services to fill gaps in the system, i.e. primary healthcare, public health, VA, community organizations
   f) Explore expansion of service for:
      i) MAT
      ii) Tele-Health
      iii) Social Media Outreach

   Yes  No

Service Coordination

1. Does your state have a current system of coordination and collaboration related to the provision of person-centered and person-directed care?

   Yes  No

2. Are you considering any of the following:

   a) Identify MOUs/Business Agreements related to coordinate care for persons receiving SUD treatment and/or recovery services
   b) Establish a program to provide trauma-informed care
   c) Identify current and perspective partners to be included in building a system of care, e.g. FQHCs, primary healthcare, recovery community organizations, juvenile justice systems, adult criminal justice systems, and education

   Yes  No

Charitable Choice

1. Does your state have in place an agreement to ensure the system can comply with the services provided by nongovernment organizations (42 U.S.C.§ 300x-65, 42 CF Part 54 (§54.8(b) and §54.8(c)(4)) and 68 FR 56430-56449)

   Yes  No

2. Are you considering any of the following:

   a) Notice to Program Beneficiaries
   b) Develop an organized referral system to identify alternative providers
   a) Develop a system to maintain a list of referrals made by religious organizations

   Yes  No

Referrals

1. Does your state have an agreement to improve the process for referring individuals to the treatment modality that is most appropriate for their needs?

   Yes  No

2. Are you considering any of the following:

   a) Review and update of screening and assessment instruments
   b) Review of current levels of care to determine changes or additions
   c) Identify workforce needs to expand service capabilities

   Yes  No
d) Conduct cultural awareness training to ensure staff sensitivity to client cultural orientation, environment, and background  ☑ Yes  ☐ No

Patient Records
1. Does your state have an agreement to ensure the protection of client records?  ☑ Yes  ☒ No

2. Are you considering any of the following:
   a) Training staff and community partners on confidentiality requirements  ☑ Yes  ☒ No
   b) Training on responding to requests asking for acknowledgement of the presence of clients  ☑ Yes  ☒ No
   c) Updating written procedures which regulate and control access to records  ☑ Yes  ☒ No
   d) Review and update of the procedure by which clients are notified of the confidentiality of their records include the exceptions for disclosure  ☑ Yes  ☒ No

Independent Peer Review
1. Does your state have an agreement to assess and improve, through independent peer review, the quality and appropriateness of treatment services delivered by providers?  ☑ Yes  ☒ No

2. Section 1943(a) of Title XIX, Part B, Subpart III of the Public Health Service Act (42 U.S.C.§ 300x-52(a)) and 45 § CFR 96.136 require states to conduct independent peer review of not fewer than 5 percent of the block grant sub-recipients providing services under the program involved.

   Please provide an estimate of the number of block grant sub-recipients identified to undergo such a review during the fiscal year(s) involved.

   Six

3. Are you considering any of the following:
   a) Development of a quality improvement plan  ☑ Yes  ☒ No
   b) Establishment of policies and procedures related to independent peer review  ☑ Yes  ☒ No
   c) Develop long-term planning for service revision and expansion to meet the needs of specific populations  ☑ Yes  ☒ No

4. Does your state require a block grant sub-recipient to apply for and receive accreditation from an independent accreditation organization, e.g., Commission on the Accreditation of Rehabilitation Facilities (CARF), The Joint Commission, or similar organization as an eligibility criterion for block grant funds?  ☑ Yes  ☒ No

   If YES, please identify the accreditation organization(s)
   i) ☐ Commission on the Accreditation of Rehabilitation Facilities
   ii) ☒ The Joint Commission
   iii) ☐ Other (please specify)
Criterion 7&11

Group Homes
1. Does your state have an agreement to provide for and encourage the development of group homes for persons in recovery through a revolving loan program? □ Yes □ No

2. Are you considering any of the following:
   a) Implementing or expanding the revolving loan fund to support recovery home development as part of the expansion of recovery support service □ Yes □ No
   b) Implementing MOUs to facilitate communication between block grant service providers and group homes to assist in placing clients in need of housing □ Yes □ No

Professional Development
1. Does your state have an agreement to ensure that prevention, treatment and recovery personnel operating in the state’s substance use disorder prevention, treatment and recovery systems have an opportunity to receive training on an ongoing basis, concerning:
   a) Recent trends in substance use disorders in the state □ Yes □ No
   b) Improved methods and evidence-based practices for providing substance use disorder prevention and treatment services □ Yes □ No
   c) Performance-based accountability □ Yes □ No
   d) Data collection and reporting requirements □ Yes □ No

2. Are you considering any of the following:
   a) A comprehensive review of the current training schedule and identification of additional training needs □ Yes □ No
   b) Addition of training sessions designed to increase employee understanding of recovery support services □ Yes □ No
   c) Collaborative training sessions for employees and community agencies’ staff to coordinate and increase integrated services □ Yes □ No
   d) State office staff training across departments and divisions to increase staff knowledge of programs and initiatives, which contribute to increased collaboration and decreased duplication of effort □ Yes □ No

Waivers
Upon the request of a state, the Secretary may waive the requirements of all or part of the sections 1922(c), 1923, 1924 and 1928 (42 U.S.C § 300x-32 (f)).

1. Is your state considering requesting a waiver of any requirements related to:
   a) Allocations regarding women □ Yes □ No

2. Requirements Regarding Tuberculosis Services and Human Immunodeficiency Virus:
   a) Tuberculosis □ Yes □ No
   b) Early Intervention Services Regarding HIV □ Yes □ No

3. Additional Agreements
   a) Improvement of Process for Appropriate Referrals for Treatment □ Yes □ No
   b) Professional Development □ Yes □ No
   c) Coordination of Various Activities and Services □ Yes □ No

Please provide a link to the state administrative regulations, which govern the Mental Health and Substance Use Disorder Programs.

Footnotes:
Alabama’s SABG treatment program monitoring documents are attached.
I. **OSATS POLICY**

These guidelines establish reasonable and minimum rules for community substance abuse treatment organizations/agencies under contract with the Alabama Department of Mental Health (ADMH). The Office of Substance Abuse Treatment Services (OSATS), under the authority of the Associate Commissioner for Mental Health and Substance Abuse Services (MHSA) as the Single-State Authority (SSA), has responsibility for appropriately monitoring contract compliance by ADMH’s substance abuse treatment contractors. This monitoring process functions to ensure operational conformity with the language spelled out in Title 45 C.F.R., Part 96 of the Substance Abuse Prevention and Treatment Federal Block Grant (SAPTBG), as well as, with all binding language as written in contracts issued annually by the SSA to purchase treatment services for individuals who have substance use disorders.

II. **GLOSSARY OF TERMS**

**Block Grant:** Refers to the Substance Abuse and Prevention Block Grant (SABG), Title 45, Part 96 U.S.C. 300x-21 to 300x-35 and 300x-51 to 300x-64.

**Compliance Renewal Dates:** As per the OSATS current guidance, all monitoring renewal survey visits will occur within 30 days of the anniversary month of the previous monitoring survey visit at a minimal of every two (2) years.

**Data:** Facts collected or assembled in a computer database, or a compilation of aggregate statistics or trends.

**Early Intervention Services Relating to HIV:**
1. Appropriate pretest counseling for the detection of HIV and AIDS;

2. Testing individuals with respect to such disease, including:
   a. Tests to confirm the presence of the disease.
   b. Tests to diagnose the extent of the deficiency in the immune system.
   c. Tests to provide information on appropriate therapeutic measures for preventing and treating the deterioration of the immune system and for preventing and treating conditions arising from the disease;

3. Appropriate post-test HIV and AIDS counseling and education to include:
   a. Risks of needle sharing
   b. Risks of transmission to sexual partners and infants; and
   c. Steps that can be taken to ensure that HIV transmission does not occur.

4. Provide the therapeutic measures described in (2) of this definition.
Evidence-Based: Based on empirical outcome and supported by clinical, scientific, or professional practices that are recognized by a majority of professionals in a particular field.

Financial Charge-Back: Contract dollars reimbursed to ADMH for paid services that cannot be validated through reliable documentation.

Interim Substance Abuse Services: Temporary services provided for an individual in need of substance abuse treatment who has been denied admission to a program of such treatment on the basis of the lack of capacity of the program to serve the individual. Interim services for pregnant women also include counseling on the effects of alcohol and drug use on the fetus, as well as referral for prenatal care.

Monitoring Visits: Unannounced or announced visits by the staff of the ADMH/OSATS to ensure total provider compliance with the Federal Block Grant guidelines and State contract guidelines.

Corrective Compliance Strategy Plan: A plan detailing the action(s) that an agency/organization will take to become compliant with the Federal Block Grant and State contract requirements.

Program Compliance Monitoring Survey: The formal program assessment tool, complete with items to be checked, comments, and findings, used by the OSATS staff to conduct State contract compliance and SAPTBG monitoring activities.

Partial Compliance Status: The agency is not in compliance with 5% to 25% of the SABG and other contract stipulations, or any of the contract stipulations involving special populations as identified in SABG regulations.

Substance Use Disorder: The use of alcohol, illicit drugs or medications with repeated results of adverse consequences as specified in the DSM V.

Substantial Noncompliance Status: The agency is not in compliance with 26% or more of the SABG and other contract stipulations

Tuberculosis Services:
1. Counseling and educating the individual with respect to tuberculosis; including:
   2. Risks of transmission to family.
   3. Steps that can be taken to ensure tuberculosis transmission does not occur.
   4. Testing to determine whether the individual has been infected with mycobacterium tuberculosis in order to determine the appropriate form of treatment for the individual; and
   5. Providing for or referring the individual infected by mycobacterium tuberculosis appropriate medical evaluation and treatment.

III. Frequency of Compliance Review
Provider compliance monitoring of the Substance Abuse Block Treatment Regulations and the ADMH contract will be conducted by OSATS program managers on a scheduled basis, no less than every two (2) years. Fifty percent of the providers are reviewed each year.

IV. Compliance Review
A monitoring review is initiated with a telephone call from the assigned OSATS program manager notifying the executive director of the month in which the review will occur. The manager then recommends dates for the review with input from the executive director. A letter of intent, confirming the time and date of the monitoring visit, follows the call and is sent no later than ten (10) days in advance of the survey. The letter lists the documents to be made available for the survey such as policies and procedures, program descriptions, clinical records, sliding fee scale information, etc. All subsequent routine reviews occur every two years, to the extent possible within the month of the initial review.

The OSATS Program Compliance Monitoring Survey serves as the guide for examination of contract compliance. In addition, OSATS staff reviews a representative sample of the agency’s clinical records. The review of records will include both open and closed case files with the bulk of the records belonging to patients meeting the special populations criteria.

V. Unannounced Visits
ADMH and/or its agents have the authority to periodically make unannounced visits to contract provider agencies to assess continuing compliance with Federal Block Grant and ADMH contract requirements.

VI. Compliance Review Reports
1. Within fifteen (15) days of the compliance visit, a Contract Monitoring Survey Report is sent to the agency’s executive director or designee and, as applicable, a copy sent to the agency’s Board of Directors.

2. The Contract Monitoring Survey Report lists each Federal Block Grant requirement not met by the agency/organization. The report may also include comments regarding quality improvement suggestions. Consistent failure to meet contract requirements and/or correct deficiencies may result in a financial charge-back to the agency, suspension of program admissions, and/or cancellation of the contract.

VII. Response to Monitoring Survey Findings
If as a result of a monitoring survey the agency:

1. Is cited for being noncompliant with less than 5% of the contract’s requirements in areas that don’t involve SABG special populations: A Corrective Action Plan must be submitted to OSATS within thirty (30) days of the agency’s receipt of the Compliance Monitoring Survey Report.

If the corrective plan assures compliance with the cited compliance deficiencies, the review is considered complete. A letter in that regard is sent to the agency’s executive director by the OSATS program manager.
If the agency is unable to resolve the findings, OSATS remote or onsite technical assistance is provided. Resolution of the issue must occur within ninety (90) days of the agency’s receipt of the Compliance Monitoring Survey Report or the agency is elevated to Partial Compliance Status.

2. Is cited for being noncompliant with 5%-25% of the SABG or other contract requirements, or any level of noncompliance with the SABG special population requirements: The agency is placed in Partial Compliance Status and must submit to OSATS a Corrective Action Plan within thirty (30) days of the agency’s receipt of the Compliance Monitoring Survey Report.

If the corrective plan assures compliance with the cited compliance deficiencies, the review is considered complete. A letter in that regard is sent to the agency’s executive director by the OSATS program manager. Otherwise, OSATS may take one or more of the following actions:

a. Request additional documentation or a supplemental corrective action plan.
b. Provide technical assistance in deficient area(s).
c. Conduct a follow-up monitoring visit within sixty (60) days following the initial visit in which the deficiencies were identified.

Resolution of the issue must occur within ninety (90) days of the agency’s receipt of the Compliance Monitoring Survey Report or the agency is elevated to Partial Compliance Status.

3. Is cited for being noncompliant with more than 25% of the SABG or other contract requirements: The agency is placed in Substantial Noncompliance Status and must submit to OSATS a Corrective Action Plan within thirty (30) days of the agency’s receipt of the Compliance Monitoring Survey Report.

If the corrective plan assures compliance with the cited compliance deficiencies, the review is considered complete. A letter in that regard is sent to the agency’s executive director by the OSATS program manager. Otherwise, OSATS may take one or more of the following actions:

a. Request additional documentation or a supplemental corrective action plan.
b. Provide technical assistance in deficient area(s).
c. Conduct a follow-up monitoring visit within sixty (60) days following the initial visit in which the deficiencies were identified.
d. Suspend admission of new patients to the program.
e. Suspend payments to the provider until the deficiencies have been corrected.

Resolution of the issue must occur within ninety (90) days of the agency’s receipt of the Compliance Monitoring Survey Report or a recommendation will be made to the office of Certification to place the agency in provisional certification status.

Programs placed in Substantial Noncompliance Status will be automatically scheduled for a return monitoring review in one-year.
VIII. **Loss of Contract Funding**

1. If the agency/organization does not comply with SABG and/or ADMH Contract requirements for within the specified timeframes, or if it is found to have consistently failed to meet requirements, a recommendation for loss of contract funding may be submitted by the OSATS Treatment Director to the MHSA Associate Commissioner. A copy of this recommendation will be sent to the Executive Director of the agency.

2. The Associate Commissioner will notify the ADMH Commissioner of this recommendation. If a determination is made that efforts to obtain agency compliance have failed, the Commissioner will send notification of the ADMH’s intent to terminate funding. Notification will be made via certified mail to the Executive Director of the agency and to its Board of Directors. The agency may appeal the decision or it may request that the Commissioner grant a sixty day extension of funding due to extenuating circumstances. Such circumstances must be clearly delineated in the request. It remains solely within the discretion of the ADMH Commissioner to approve such an extension. If approved, the Commissioner will notify the agency of the period of time within which it must be in full compliance with the contract requirements.

3. If the agency/organization does not appeal the decision for contract termination, or does not request a delay to comply with requirements, the agency’s contract will terminate on the date specified by the ADMH Commissioner.

IX. **Appeal Procedures within ADMH**

Loss of contract funding may be appealed to the ADMH Commissioner within fifteen (15) working days of the agency’s receipt of notification of such. The appeal by the organization must specify the precise reason(s) for the appeal and provide documentation to support modification of the monitoring compliance report findings which resulted in termination of the contract.

Any final decision to rescind contract funding of an organization will be made by the ADMH Commissioner after the affected agency is afforded the opportunity for an administrative hearing on the matter. Such hearings will be conducted in accordance with the Alabama Administrative Procedures Act.
Certain Allocations: **45 CFR 96.124** Required Services for Programs Receiving SAPTBG funds set aside for pregnant women and women with dependent children:

<table>
<thead>
<tr>
<th></th>
<th>Written policy and procedure</th>
<th>Evidence of Compliance and Implementation</th>
<th>Comments (Including examples of implementation)</th>
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</thead>
<tbody>
<tr>
<td>1</td>
<td>The program provides services to pregnant women and women with dependent children, including women who are attempting to regain custody of their children.</td>
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<td>2</td>
<td>The program treats the family as a unit and therefore admits both women and their children into treatment services, if appropriate.</td>
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<td>3</td>
<td>The program provides or arranges for:</td>
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<td>a</td>
<td>Primary medical care for women, including prenatal care.</td>
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<td>b</td>
<td>Childcare while the women are receiving services.</td>
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<td>c</td>
<td>Primary pediatric care for the women's children, including immunizations.</td>
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<td>d</td>
<td>Gender specific treatment and other therapeutic interventions for women which may address issues of relationships, sexual and physical abuse, and parenting.</td>
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<tr>
<td>e</td>
<td>Therapeutic interventions for children in custody of women in treatment which may address developmental needs, sexual/physical abuse, and neglect.</td>
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<td>f</td>
<td>Sufficient case management and transportation to ensure that women and their children have access to services needed during the course of treatment.</td>
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</table>

**Corrective Action Required:**

**Technical Assistance Recommended:**

**Findings/Corrective Action:**

- [Details of findings and corrective actions]
- [Additional comments and implementation examples]
<table>
<thead>
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<tbody>
<tr>
<td>1</td>
<td>The program provides treatment and related therapeutic services to individuals who are IV substance abusers.</td>
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<tr>
<td>2</td>
<td>No later than 7 days after reaching 90% of its capacity to admit individuals, the program notifies the Substance Abuse Services Division of that fact.</td>
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<td>3</td>
<td>Each individual who requests and is in need of treatment for IV drug use is admitted not later than:</td>
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<td>a. 14 days after making the request for admission; or</td>
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<td>b. 120 days after the date of the request for admission if no such program has the capacity to admit at the time of the initial request, and</td>
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<td>c. Interim services are made available no later than 48 hours after the initial request for admission.</td>
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<td>4</td>
<td>At a minimum, interim services provided by the program include:</td>
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<td>a. Counseling and education about HIV and Tuberculosis;</td>
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<td>b. Risks of needle sharing;</td>
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<td></td>
<td>c. Risks of transmission to sexual partners and infants;</td>
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<td>d. Steps that can be taken to ensure that HIV and Tuberculosis transmission does not occur; and</td>
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<td>e. Referral for HIV or Tuberculosis treatment services if necessary.</td>
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<td></td>
<td>In addition, interim services for pregnant substance abusers shall include:</td>
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<td>f. Counseling on the effects of alcohol and drug use on the fetus; and</td>
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<td></td>
<td>g. Referral for pre-natal care.</td>
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<td>5</td>
<td>The program has established a formal waiting list process that includes:</td>
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<td>a. A unique identifier for each injecting drug abuser seeking treatment;</td>
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<td></td>
<td>b. A unique identifier for each injecting drug abuser receiving interim services while awaiting admission to treatment; and</td>
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<td></td>
<td>c. Procedures for maintaining contact with individuals awaiting admission for IV drug treatment.</td>
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<td>6</td>
<td>The program consults the capacity management system (ASAIS) so that patients on waiting lists are admitted at the earliest possible time to a program providing treatment within a reasonable geographic area.</td>
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<td>7</td>
<td>The program ensures that individuals actively awaiting treatment admission remain on the program’s waiting list unless:</td>
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<td>a. The person cannot be located for admission.</td>
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<td>b. The person refuses treatment.</td>
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<td>c. The person requests to be removed from the waiting list.</td>
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continuation of 45 CFR 96.126  Capacity of treatment for intravenous substance abusers:

<table>
<thead>
<tr>
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<td>8</td>
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<tr>
<td>The program carries out formal activities to encourage individuals in need of IV drug use treatment to undergo such treatment that consists of:</td>
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<td>a. Scientifically sound outreach models; or</td>
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<td>b. An approach which reasonably can be expected to be an effective outreach model.</td>
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<td>All models shall require that outreach efforts include the following:</td>
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<tr>
<td>a. Selecting, training, and supervising outreach workers.</td>
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<td>b. Contacting, communicating and following up with high-risk substance abusers, their associates, and neighborhood residents within the constraints of Federal and State confidentiality and privacy requirements, including 42 CFR Part 2, and 45 CFR Parts 160 and 164.</td>
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<td>c. Promoting awareness among injecting drug abusers about the relationship between injecting drug abuse and communicable diseases such as HIV.</td>
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<td>d. Recommending steps that can be taken to ensure that HIV transmission does not occur.</td>
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<td>e. Encouraging entry into treatment.</td>
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<td>f. Completion of outreach log and quarterly reports to ADMH in the required time frame.</td>
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Corrective Action Required:

Technical Assistance Recommended:

Findings/Corrective Action:
### 45 CFR 96.127 Requirements regarding Tuberculosis:

<table>
<thead>
<tr>
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<tr>
<td><strong>1.</strong> The program, directly or through arrangements with other public or nonprofit entities, routinely makes available the following tuberculosis services to each individual receiving treatment for substance abuse:</td>
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<td>a. Counseling the individual with respect to tuberculosis.</td>
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<tr>
<td>b. Testing to determine whether the individual has been infected with mycobacteria tuberculosis to determine the appropriate form of treatment for the individual.</td>
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<tr>
<td>c. Providing for or referring the individuals infected by mycobacteria tuberculosis for appropriate medical evaluation and treatment.</td>
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<td><strong>2.</strong> The program has implemented infection control procedures that are consistent with standards established by the Alabama Department of Public Health to prevent the transmission of tuberculosis and include the following:</td>
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<tr>
<td>a. Screening all patients who are admitted to a certified substance use program using the approved ADMH Tuberculosis Risk Screening Questionnaire;</td>
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<td>b. Identification of those individuals who are at high risk of becoming infected;</td>
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<td>Meeting all State reporting requirements, while adhering to Federal and State confidentiality requirements, including 42 CFR Part 2, and 45 CFR parts 160 and 164 to include reporting individuals identified with active tuberculosis to the appropriate State official as required by law; and</td>
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<td>c. Case management activities to ensure that individuals receive all tuberculosis services described.</td>
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<td><strong>3.</strong> For individuals who are denied admission to treatment due to a lack of the program’s capacity, the program refers the individual to another provider of tuberculosis services.</td>
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<td><strong>4.</strong> The program will ensure that staff are trained in the use of the TB Risk Screening Questionnaire.</td>
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<td><strong>Corrective Action Required:</strong></td>
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<tr>
<td><strong>Technical Assistance Recommended:</strong></td>
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### Findings/Corrective Action:

- [List of findings or corrective actions]
  - [Detail of corrective actions]
  - [Additional comments on findings or actions]

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**Page 4**
### 45 CFR 96.128 Requirements regarding Human Immunodeficiency Virus:

<table>
<thead>
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<tbody>
<tr>
<td>1</td>
<td>The program makes available early intervention services for HIV disease to individuals undergoing treatment for substance abuse at the sites where individuals are undergoing such treatment including:</td>
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<tr>
<td>a.</td>
<td>HIV/AIDS and EIS education and information.</td>
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<td>b.</td>
<td>Appropriate pre-test counseling for HIV and AIDS.</td>
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<td>c.</td>
<td>Rapid HIV on site testing which must have a CLIA Waiver.</td>
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<td>d.</td>
<td>The provision of referral for:</td>
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<tr>
<td>i.</td>
<td>Laboratory testing to confirm the presence of the disease.</td>
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<td>ii.</td>
<td>Test to diagnose the extent of the deficiency in the immune system.</td>
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<td>iii.</td>
<td>Services to provide information on appropriate therapeutic measures for preventing and treating the deterioration of the immune system.</td>
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<td>iv.</td>
<td>Services for preventing and treating conditions arising from the disease; and</td>
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<td>v.</td>
<td>Appropriate post-test counseling.</td>
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<td>vi.</td>
<td>Case management to ensure the individuals receive all HIV services described in this section.</td>
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<tr>
<td>vii.</td>
<td>Peer support to facilitate patient engagement in and adherence to recommended HIV/AIDS prevention and treatment regimens.</td>
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<tr>
<td>2</td>
<td>The program has linkages with a comprehensive community resource network of HIV/AIDS related health and social services organizations to ensure a wide-based knowledge of the availability of the program’s HIV early intervention services and to facilitate referrals which are demonstrated though memoranda of understandings.</td>
<td></td>
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<tr>
<td>3</td>
<td>The program follows all procedures established by the Alabama Department of Mental Health, in cooperation with the Alabama Department of Public Health Communicable Disease Officer, in regard to the provision of HIV early intervention services.</td>
<td></td>
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<tr>
<td>4</td>
<td>The program will ensure and document that HIV early intervention services will be undertaken voluntarily by, and with the informed consent of the individual, and undergoing such services will not be required as a condition of receiving treatment services for substance abuse or any other services.</td>
<td></td>
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<tr>
<td>5</td>
<td>The program will formally notify all patients of the availability of HIV EIS and any terms and conditions for participation and document that such notification occurred.</td>
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<tr>
<td>6</td>
<td>The program will provide quarterly reports to ADMH on the following data and in the format specified by ADMH:</td>
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<td></td>
</tr>
<tr>
<td>a.</td>
<td>Total number of individuals tested through the HIV EIS program;</td>
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</tr>
<tr>
<td>b.</td>
<td>Total number of HIV tests conducted with HIV EIS funds;</td>
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</tbody>
</table>

Page 5
continuation of 45 CFR 96.128  Requirements regarding Human Immunodeficiency Virus:

<table>
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<tr>
<td>c. Total number of tests that were positive for HIV;</td>
<td></td>
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</tr>
<tr>
<td>d. Total number of individuals who were unaware of their HIV infection; and</td>
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<tr>
<td>e. Total number of HIV infected individuals who were diagnosed and referred to treatment and care.</td>
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</tbody>
</table>

7 The program will maintain and document the provision of a rigorous staff training process to assure safe and effective service delivery processes.

8 Documentation of service delivery will include the following:

- a. Progress notes for all services provided;
- b. Individualized service logs which contain patient signatures; and
- c. Service referrals documented in progress notes.

**Corrective Action Required:**

**Technical Assistance Recommended:**

**Findings/Corrective Action:**

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Page 6
### 45 CFR 96.131  Treatment services for pregnant women:

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<tbody>
<tr>
<td>1. The program gives preference in admission to individuals with substance use disorders in the following priority.</td>
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<tr>
<td>a. Pregnant individuals with intravenous (IV) substance use disorders.</td>
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<td>b. Pregnant individuals with substance use disorders.</td>
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<td>c. All other individuals with IV substance use disorders.</td>
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<td></td>
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<tr>
<td>d. Women with substance use disorders and dependent children.</td>
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<td></td>
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<tr>
<td>e. All other individuals with substance use disorders.</td>
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<tr>
<td>2. The program publicizes the availability of treatment services for women and the fact that pregnant women receive preference for admission which may be done by using a variety of the following mechanisms:</td>
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<tr>
<td>a. Street outreach programs (e.g., jail, homeless shelters, FQHCs).</td>
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<tr>
<td>b. Ongoing radio/television public service announcements.</td>
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<td>d. Regular advertisements in local/regional print media.</td>
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<tr>
<td>e. Posters placed in targeted areas.</td>
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<tr>
<td>f. Frequent notification of availability of such treatment distributed to a network of community-based organizations, healthcare providers, and social service agencies.</td>
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<tr>
<td>g. Other (e.g., website, brochures)</td>
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<tr>
<td>When the program has insufficient capacity to provide treatment services for a pregnant woman who seeks services from the facility, the program refers the woman to the Substance Abuse Services Division of the Alabama Department of Mental Health, Special Women’s Coordinator, for referral to another appropriate treatment facility.</td>
<td></td>
<td></td>
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<tr>
<td>3. When the State determines no treatment facility has the capacity to admit a pregnant woman, the program makes available interim services within forty-eight hours of the woman’s request for care.</td>
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<tr>
<td>4. The program submits data to and utilizes ASAIS (the state’s capacity management program) to ensure that pregnant women receive priority treatment and referral services as appropriate.</td>
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<td><strong>Corrective Action Required:</strong></td>
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<tr>
<td><strong>Technical Assistance Recommended:</strong></td>
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**Findings/Corrective Action:**

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### 45 CFR 96.132 Additional Agreements:

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<td>1</td>
<td>The program utilizes ADMH's Management Information System, ASAIS, for capacity/waiting list management.</td>
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<tr>
<td>2</td>
<td>The program follows all ADMH policies, procedures and timelines established in regards to the following:</td>
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<tr>
<td></td>
<td>a. Patients are enrolled in ASAIS.</td>
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<td></td>
<td>b. Patient admission records are established in ASAIS.</td>
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<td></td>
<td>c. Referrals for admission/continued care are made to other providers through ASAIS.</td>
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<td></td>
<td>d. Patient referral/transfer records are established in ASAIS.</td>
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<td></td>
<td>e. Patient discharge records are established in ASAIS within 45 days of last service provision.</td>
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<td></td>
<td>f. Referrals received through ASAIS are managed by the program and are either accepted for or denied placement on the program's waiting list.</td>
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<td></td>
<td>g. The program prioritizes individuals on the admissions waiting list according to established priority populations.</td>
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<td></td>
<td>h. The program has developed and implements a formal process for maintaining contact with individuals placed on the waiting list.</td>
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<tr>
<td></td>
<td>i. The program provides interim services for patients on the waiting list.</td>
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<tr>
<td>3</td>
<td>The program provides continuing education for employees according to rules established by SASD.</td>
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<td></td>
<td></td>
<td>The program coordinates the provision of treatment services with the provision of other appropriate services, including physical and mental health, social, correctional and criminal justice, educational, vocational rehabilitation, housing support and employment services through the existence of memoranda of understandings.</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>The program has in effect a system to protect patient records from inappropriate disclosure that is in compliance with all applicable State and Federal laws and regulations, including 45 CFR Parts 160 and 164 and 42 CFR Part 2.</td>
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<tr>
<td>5</td>
<td>The program provides employee education on confidentiality requirements.</td>
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<tr>
<td>6</td>
<td>The program provides employee education on confidentiality requirements.</td>
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<tr>
<td>7</td>
<td>The program provides for employee disciplinary action upon inappropriate disclosure of patient information.</td>
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</tbody>
</table>

**Corrective Action Required:**

**Technical Assistance Recommended:**

### Findings/Corrective Action:
A physician makes a determination that the following conditions have been met:

1. The daily rate provided to the hospital for providing services does not exceed the comparable daily rate provided by a community-based, nonhospital, residential treatment program; and
2. The program does not expend SAPT/ADMH Block Grant funds on the following activities:
   a. To make cash payments to intended recipients of health services.
   b. To purchase or improve, construct, or permanently improve (other than minor remodeling) any building or other facility, or purchase major medical equipment.
   c. To pay the salary of any individual at a rate in excess of Level I of the Executive Salary Schedule for the award year.
   d. To satisfy any requirement for the expenditure of non-Federal funds as a condition for the receipt of Federal funds.
   e. To provide financial assistance to any entity other than a public or nonprofit, private entity.
   f. To provide individuals with hypodermic needles or syringes.
   g. To provide treatment services in penal or correctional institutions of the State.
   h. To provide treatment services in penal or correctional institutions of the State.
   i. To provide inpatient hospital substance abuse services, except in cases in which each of the following conditions have been met:
      a. The daily rate provided to the hospital for providing services does not exceed the comparable daily rate provided by a community-based, nonhospital, residential treatment program; and
      b. A physician makes a determination that the following conditions have been met:
         i. The primary diagnosis of the individual is substance abuse, and the physician certifies that fact;
         ii. The individual cannot be safely treated in a community-based, nonhospital, residential treatment program;
         iii. The service can reasonably be expected to improve the person's condition or level of functioning; and
         iv. The hospital-based substance abuse program follows national standards of substance abuse professional practice.
   c. The service is provided only to the extent that it is medically necessary.

Corrective Action Required:

Technical Assistance Recommended:

Findings/Corrective Action:

__________________________________________________________________________________________

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Page 9
### Written policy and procedure

<table>
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<tbody>
<tr>
<td>1</td>
<td>The program expends SAPT Block Grant/ADMH funds to provide services, including services for pregnant women and women with dependent children, Tuberculosis services, and HIV services, for individuals who have no other financial means of obtaining such services.</td>
<td></td>
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<tr>
<td>2</td>
<td>The program has established the SAPT Block Grant/ADMH as payment of last resort for the provision of treatment services.</td>
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<tr>
<td>3</td>
<td>The program will actively pursue and make every reasonable effort to do the following:</td>
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<tr>
<td>a.</td>
<td>Collect reimbursements for the costs of providing services to persons entitled to:</td>
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<td>ii.</td>
<td>Insurance under the Social Security Act, including programs under Title XVIII and Title XIX.</td>
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<td>iii.</td>
<td>Any State compensation program.</td>
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<td>iv.</td>
<td>Any other public assistance program for medical expenses</td>
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<tr>
<td>v.</td>
<td>Any grant program</td>
<td></td>
<td></td>
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<tr>
<td>vi.</td>
<td>Any private health insurance</td>
<td></td>
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<tr>
<td>vii.</td>
<td>Any other benefit program</td>
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<tr>
<td>b.</td>
<td>Secure from patients payments for services in accordance with their ability to pay.</td>
<td></td>
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<tr>
<td>4</td>
<td>The program establishes a process for determining a patient's ability to pay by the use of an individual financial assessment which shall include proof of such assessment to be maintained in the patient's chart.</td>
<td></td>
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<tr>
<td>5</td>
<td>The program will charge fees to adult patients based on a sliding fee schedule that shall include zero dollar fees, or, have a process by which the full fee can be waived.</td>
<td></td>
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<tr>
<td>6</td>
<td>A process describing access to care for individuals who cannot pay admission or intake fees.</td>
<td></td>
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<tr>
<td>7</td>
<td>The program does not refuse services to patients due to their inability to pay a service fee, to the extent that other resources are available for payment.</td>
<td></td>
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<tr>
<td>8</td>
<td>The program does not bill multiple payment sources for the same patient service procedure.</td>
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</tbody>
</table>

#### Findings/Corrective Action:

- [List of findings and corrective actions]

#### Technical Assistance Recommended:

- [List of technical assistance recommendations]
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<tr>
<td>1</td>
<td>The program provides religious-based substance abuse services in addition to Federally funded substance use disorders treatment services funded by ADMH.</td>
<td></td>
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<tr>
<td>2</td>
<td>A religious organization provides direct services for individuals enrolled in the program’s ADMH certified federally funded program.</td>
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<tr>
<td>3</td>
<td>The program understands and agrees to comply with the Substance Abuse and Mental Health Services Administration (SAMHSA) Charitable Choice statutes codified at sections 581-584 and 1955 of the Public Health Service Act (42 U.S.C. §§290kk, et seq., and 300x-65) and their governing regulations at 42 C.F.R. Parts 54 and 54a, respectively.</td>
<td></td>
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<tr>
<td>4</td>
<td>The organization does not use Federal funds provided by ADMH for activities involving worship, religious instruction, or proselytization.</td>
<td></td>
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<tr>
<td>5</td>
<td>In delivering services funded by ADMH, including outreach activities, the program does not discriminate against current or prospective program participants based on:</td>
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<tr>
<td>6</td>
<td>a. Religion;</td>
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<td></td>
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<td>7</td>
<td>b. Religious belief;</td>
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<td>8</td>
<td>c. Refusal to hold a religious belief;</td>
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<tr>
<td>9</td>
<td>d. Refusal to actively participate in a religious practice.</td>
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<tr>
<td>10</td>
<td>The program provides written notice to each program participant and each prospective program participant, when possible, of the individual's right to object to the religious nature of the ADMH funded program or services and to receive services from an alternative provider.</td>
<td></td>
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<tr>
<td>11</td>
<td>Otherwise eligible participants who object to the religious character of Federally funded services are referred to alternative providers within a reasonable period of time of the objection.</td>
<td></td>
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<tr>
<td>12</td>
<td>In making referrals as specified, the program considers any list that the State or local government makes available to entities in the geographic area that provide program services, which may include utilizing any treatment locator system developed by SAMHSA.</td>
<td></td>
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<tr>
<td>13</td>
<td>Referrals are made in a manner consistent with all applicable privacy and confidentiality laws.</td>
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<tr>
<td>14</td>
<td>Upon referring a program participant to an alternative provider, the program immediately notifies ADMH of the referral.</td>
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<td>15</td>
<td>The program ensures that the program beneficiary makes contact with the alternative provider to which he or she is referred.</td>
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<tr>
<td>16</td>
<td>The organization uses generally accepted auditing and accounting principles to account for all Federal funds.</td>
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## Findings/Corrective Action:

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<td>13</td>
<td>The organization segregates Federal funds from non-Federal funds.</td>
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<tr>
<td>14</td>
<td>The organization subjects Federal funds to an audit by the government.</td>
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**Corrective Action Required:**

**Technical Assistance Recommended:**

### Indigent Offenders: DMH Contract

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<td>The program provides treatment and related therapeutic services to individuals who are categorized indigent by the courts.</td>
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</tr>
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<td>a.</td>
<td>A court order declaring indigent status is maintained in the patient's program chart.</td>
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<td>b.</td>
<td>Ability / inability to pay is substantiated throughout the provision of services.</td>
<td></td>
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<tr>
<td>c.</td>
<td>Waivers of fees are revoked when patient income exceeds indigent status level.</td>
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**Technical Assistance Recommended:**

**Findings/Corrective Action:**
### Other Requirements:

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<td>The program provides unimpeded access to patients by Department of Mental Health advocates.</td>
<td></td>
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<tr>
<td>2</td>
<td>The program verifies U.S. citizenship for all patients for whom services are billed to ADMH.</td>
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<tr>
<td>3</td>
<td>HIV risk education, including prevention information, is provided to each patient.</td>
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<tr>
<td>4</td>
<td>The program provides and documents clinical supervision of qualified substance abuse professionals in accordance with the following:</td>
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<tr>
<td>a</td>
<td>Clinical supervision must be based on a written supervision plan which:</td>
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<tr>
<td>i</td>
<td>Promotes professional knowledge, skills and values development;</td>
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<td></td>
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<tr>
<td>ii</td>
<td>Models ethical standards of practice; and</td>
<td></td>
<td></td>
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<tr>
<td>iii</td>
<td>Promotes cultural competency;</td>
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<td></td>
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<tr>
<td>b</td>
<td>Monitoring and evaluation of the supervisee's performance of service delivery to include service planning and assessment functions.</td>
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<tr>
<td>c</td>
<td>Documentation of the supervision must be recorded and contain the following information:</td>
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<td></td>
</tr>
<tr>
<td>i</td>
<td>Date and duration of supervision;</td>
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<tr>
<td>ii</td>
<td>Identification of supervision type (group or individual);</td>
<td></td>
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<tr>
<td>iii</td>
<td>Content of supervision;</td>
<td></td>
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</tr>
<tr>
<td>iv</td>
<td>Actions that the supervisee must take;</td>
<td></td>
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<tr>
<td>v</td>
<td>Signature and date of person providing clinical supervision; and</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Signature and date of supervisee.</td>
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<tr>
<td>5</td>
<td>Clinician to patient ratio is in compliance with the requirements of the ADMH Substance Abuse Services Administrative Code.</td>
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<tr>
<td>6</td>
<td>Payment(s) of Federal or State funds by ADMH to a contractor for the provisions of specific substance abuse treatment services is supported by appropriate clinical documentation.</td>
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<tr>
<td>7</td>
<td>The contractor has submitted to ADMH an annual compliance audit for the current year (contractors receiving $500,000 or more shall submit an A-133 audit).</td>
<td></td>
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<tr>
<td>8</td>
<td>The contractor's financial policy and procedure manual supports general accepted accounting best practice guidelines that allows for the monitoring of internal management of funds and real property.</td>
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</tbody>
</table>

**Corrective Action Required:**

**Technical Assistance Recommended:**

**Findings/Corrective Action:**

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<table>
<thead>
<tr>
<th></th>
<th>Written policy and procedure</th>
<th>Evidence of Compliance and Implementation</th>
<th>Comments (Including examples of implementation)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Patients receive documented education on the nature of their behavioral health disorder.</td>
<td></td>
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<tr>
<td>2</td>
<td>The agency implements evidence based practices and curriculums in the treatment of patients.</td>
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<tr>
<td>3</td>
<td>Agency provides patients with a written menu of treatment services which includes a variety of options (e.g., individual counseling, group therapy, psychoeducational classes, etc.).</td>
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<tr>
<td>4</td>
<td>Agency offers different pathways to recovery (e.g., clinical treatment, medications, faith based approaches, 12 step, peer support, family support, self care or other approaches).</td>
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<tr>
<td>5</td>
<td>Family education and/or therapy is offered to each patient.</td>
<td></td>
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<tr>
<td>6</td>
<td>Agency offers alternative therapies (art therapy, music therapy, equine therapy, etc.).</td>
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</tbody>
</table>
| 7 | Peer support services are offered, documented and include the following:  
| a. | Peers who provides services are certified through ADMH; |  |  |
| b. | Peers offer a variety of services (e.g., screening, basic living skills, education, connection to resources, etc.). |  |  |
| 8 | Agency provides case management services as prescribed on the service plan and at a minimum include the following:  
| a. | Documented referrals as needed for medical services, mental health services, etc. |  |  |
| b. | Documented recovery support services which include housing, employment, transportation, child care, etc. |  |  |
| c. | Documented follow up on all referrals. |  |  |
| 9 | Agency provides, either directly or through a referral process, a continuing care program for patients. |  |  |
| 10 | Agency utilizes local funding sources. |  |  |

**Corrective Action Required:**  
**Technical Assistance Recommended:**  

**Findings/Corrective Action:**
### Documentation

<table>
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<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Screening is completed for each patient prior to initiation of the ASAM Integrated Placement Assessment and results of screening are clearly explained to the patient and patient's family as appropriate.</td>
<td></td>
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<tr>
<td>2</td>
<td>A written placement assessment is completed on each patient prior to enrollment and, at a minimum, incorporates the following:</td>
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<tr>
<td></td>
<td>a. The assessment is conducted using the latest approved version of the ADMH ASAM Integrated Placement Assessment Tool; and</td>
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<td></td>
<td>b. Completed by a QSAP I;</td>
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<td></td>
<td>c. An appropriate Level of Care recommendation is made; and</td>
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<td></td>
<td>d. Patient is offered a choice of providers based on the Level of Care recommendation.</td>
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<tr>
<td>3</td>
<td>An individual strength based service plan and service plan revisions are completed on each patient and include, at a minimum, the following components:</td>
<td></td>
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<tr>
<td></td>
<td>a. Developed in partnership with the patient, the patients' family and significant others as appropriate and there is evidence that the patient is in agreement with the service plan and goals.</td>
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<td></td>
<td>b. There is evidence of patient's participation in development of the service plan and that it was initiated during the placement assessment.</td>
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<td></td>
<td>c. Has measurable goals and strategies and in words understandable to the patient.</td>
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<td></td>
<td>d. Includes a variety of strategies which are relevant to the desired outcomes and which are relevant to patient's culture, age, ethnicity, development and disabilities/disorders.</td>
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<td></td>
<td>e. Dated and signed by the patient, the employee who has primarily responsibility for development of the plan and the program, clinical or medical director.</td>
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<td>f. Completed at regular intervals in accordance with agency policy and procedures.</td>
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<td></td>
<td>g. There is evidence that a copy of the service plan and the revisions were provided to the patient.</td>
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<td>4</td>
<td>Written case reviews are completed at regular periodic intervals.</td>
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<td>5</td>
<td>There is evidence of ongoing assessment of patient's needs for continued services or transfer to the same or a different level of care.</td>
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<td>6</td>
<td>There is written documentation that supports each service, activity and session provided to the patient and includes the following:</td>
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<tr>
<td></td>
<td>a. Identification of the service rendered.</td>
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<td></td>
<td>b. Identification of the service recipient.</td>
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<td></td>
<td>c. Identification of the setting in which the service was rendered.</td>
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<td></td>
<td>d. Date the service was rendered.</td>
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<td></td>
<td>e. Start and ending time of the service.</td>
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<td>f. Relationship of the service to the patient's individualized service plan.</td>
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<td></td>
<td>g. Signature and credentials of the staff providing the service as well as the patient's signature.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Written policy and procedure</td>
<td>Evidence of Compliance and Implementation</td>
<td>Comments (Including examples of implementation)</td>
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<tr>
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<tr>
<td>7</td>
<td>A transfer summary is completed when the level of care changes.</td>
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<tr>
<td>8</td>
<td>A discharge summary is completed within 5 days of discharge.</td>
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<tr>
<td>9</td>
<td>Progress notes are individualized and not duplicated in any manner.</td>
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<tr>
<td>10</td>
<td>Charts are current, legible and organized in a concise manner.</td>
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<td>11</td>
<td>Corrections and amendments to paper charts are made using the mark through method.</td>
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<tr>
<td>12</td>
<td>Indicate below which charts were reviewed, for which levels of care, and if charts were closed or open.</td>
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</tbody>
</table>

### Corrective Action Required:

### Technical Assistance Recommended:

### Findings/Corrective Action:

- [ ]
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On-Site Reviewer Signature and Date: ________________________________

revised 2/6/17
To obtain the Readiness to Change score, first sum items from each subscale and divide by 7 to get the mean for each subscale. Then sum the means from the Contemplation, Action, and Maintenance subscales and subtract the Precontemplation mean \((C + A + M - PC) = \text{Readiness}\).

Compare the Readiness for change score to the following group means. Choose the stage whose group average is closest to the computed Readiness Score:

<table>
<thead>
<tr>
<th>Stage</th>
<th>Group Average</th>
</tr>
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<tbody>
<tr>
<td>Precontemplation</td>
<td>8 or lower</td>
</tr>
<tr>
<td>Contemplation</td>
<td>8-11</td>
</tr>
<tr>
<td>Preparation</td>
<td>11-14</td>
</tr>
<tr>
<td>Maintenance</td>
<td>14 and above</td>
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</table>

Source: University of Maryland, Health and Addictive Behaviors lab, http://www.umbc.edu/psyc/habits/content/1tm_measures/urica/readiness.html
**Environmental Factors and Plan**

**12. Quality Improvement Plan- Requested**

**Narrative Question**

In previous block grant applications, SAMHSA asked states to base their administrative operations and service delivery on principles of Continuous Quality Improvement/Total Quality Management (CQI/TQM). These CQI processes should identify and track critical outcomes and performance measures, based on valid and reliable data, consistent with the NBHQF, which will describe the health and functioning of the mental health and addiction systems. The CQI processes should continuously measure the effectiveness of services and supports and ensure that they continue to reflect this evidence of effectiveness. The state’s CQI process should also track programmatic improvements using stakeholder input, including the general population and individuals in treatment and recovery and their families. In addition, the CQI plan should include a description of the process for responding to emergencies, critical incidents, complaints, and grievances.

**Please respond to the following items:**

1. Has your state modified its CQI plan from FFY 2016-FFY 2017?
   - Yes
   - No

   Does the state have any activities related to this section that you would like to highlight?

   Please indicate areas of technical assistance needed related to this section.

**Footnotes:**
Environmental Factors and Plan

13. Trauma - Requested

Narrative Question

Trauma is a widespread, harmful, and costly public health problem. It occurs because of violence, abuse, neglect, loss, disaster, war and other emotionally harmful and/or life threatening experiences. Trauma has no boundaries with regard to age, gender, socioeconomic status, race, ethnicity, geography, or sexual orientation. It is an almost universal experience of people with mental and substance use difficulties. The need to address trauma is increasingly viewed as an important component of effective behavioral health service delivery. Additionally, it has become evident that addressing trauma requires a multi-pronged, multi-agency public health approach inclusive of public education and awareness, prevention and early identification, and effective trauma-specific assessment and treatment. To maximize the impact of these efforts, they need to be provided in an organizational or community context that is trauma-informed.

Individuals with experiences of trauma are found in multiple service sectors, not just in behavioral health. People in the juvenile and criminal justice system have high rates of mental illness and substance use disorders and personal histories of trauma. Children and families in the child welfare system similarly experience high rates of trauma and associated behavioral health problems. Many patients in primary, specialty, emergency and rehabilitative health care similarly have significant trauma histories, which has an impact on their health and their responsiveness to health interventions. Schools are now recognizing that the impact of exposure to trauma and violence among their students makes it difficult to learn and meet academic goals. Communities and neighborhoods experience trauma and violence. For some these are rare events and for others these are daily events that children and families are forced to live with.

These children and families remain especially vulnerable to trauma-related problems, often are in resource poor areas, and rarely seek or receive behavioral health care. States should work with these communities to identify interventions that best meet the needs of these residents. In addition, the public institutions and service systems that are intended to provide services and supports for individuals are often re-traumatizing, making it necessary to rethink doing “business as usual.” These public institutions and service settings are increasingly adopting a trauma-informed approach. A trauma-informed approach is distinct from trauma-specific assessments and treatments. Rather, trauma-informed refers to creating an organizational culture or climate that realizes the widespread impact of trauma, recognizes the signs and symptoms of trauma in clients and staff. This approach is guided by key principles that promote safety, trustworthiness and transparency, peer support, empowerment, collaboration, and sensitivity to cultural and gender issues. A trauma-informed approach may incorporate trauma-specific screening, assessment, treatment, and recovery practices or refer individuals to these appropriate services.

It is suggested that states refer to SAMHSA’s guidance for implementing the trauma-informed approach discussed in the Concept of Trauma61 paper.

Please respond to the following items

1. Does the state have a plan or policy for behavioral health providers that guide how they will address individuals with trauma-related issues?  
   - Yes  
   - No

2. Does the state provide information on trauma-specific assessment tools and interventions for behavioral health providers?  
   - Yes  
   - No

3. Does the state have a plan to build the capacity of behavioral health providers and organizations to implement a trauma-informed approach to care?  
   - Yes  
   - No

4. Does the state encourage employment of peers with lived experience of trauma in developing trauma-informed organizations?  
   - Yes  
   - No

5. Does the state have any activities related to this section that you would like to highlight.

Please indicate areas of technical assistance needed related to this section.

Footnotes:

60 Definition of Trauma: Individual trauma results from an event, series of events, or set of circumstances that is experienced by an individual as physically or emotionally harmful or life threatening and that has lasting adverse effects on the individual's functioning and mental, physical, social, emotional, or spiritual well-being.

61 Ibid
Environmental Factors and Plan

14. Criminal and Juvenile Justice - Requested

Narrative Question

More than half of all prison and jail inmates meet criteria for having mental health problems, six in ten meet criteria for a substance use problem, and more than one-third meet criteria for having co-occurring mental and substance use problems. Youth in the juvenile justice system often display a variety of high-risk characteristics that include inadequate family support, school failure, negative peer associations, and insufficient use of community-based services. Most adjudicated youth released from secure detention do not have community follow-up or supervision; therefore, risk factors remain unaddressed.62

Successful diversion of adults and youth from incarceration or re-entering the community from detention is often dependent on engaging in appropriate M/SUD treatment. Some states have implemented such efforts as mental health, veteran and drug courts, Crisis Intervention Training (CIT) and re-entry programs to help reduce arrests, imprisonment and recidivism.63

A diversion program places youth in an alternative program, rather than processing them in the juvenile justice system. States should place an emphasis on screening, assessment, and services provided prior to adjudication and/or sentencing to divert persons with M/SUD from correctional settings. States should also examine specific barriers such as a lack of identification needed for enrollment Medicaid and/or Marketplace; loss of eligibility for Medicaid resulting from incarceration; and care coordination for individuals with chronic health conditions, housing instability, and employment challenges. Secure custody rates decline when community agencies are present to advocate for alternatives to detention.

The MHBG and SABG may be especially valuable in supporting care coordination to promote pre-adjudication or pre-sentencing diversion, providing care during gaps in enrollment after incarceration, and supporting other efforts related to enrollment.

Please respond to the following items

1. Does the state (SMHA and SSA) have a plan for coordinating with the criminal and juvenile justice systems on diversion of individuals with mental and/or substance use disorders from incarceration to community treatment, and for those incarcerated, a plan for re-entry into the community that includes connecting to behavioral health services?

2. Does the state have a plan for working with law enforcement to deploy emerging strategies (e.g. civil citations, mobile crisis intervention, behavioral health provider ride-along, CIT, linkage with treatment services, etc.) to reduce the number of individuals with mental and/or substance use problems in jails and emergency rooms?

3. Does the state provide cross-trainings for behavioral health providers and criminal/juvenile justice personnel to increase capacity for working with individuals with behavioral health issues involved in the justice system?

4. Does the state have an inter-agency coordinating committee or advisory board that addresses criminal and juvenile justice issues and that includes the SMHA, SSA, and other governmental and non-governmental entities to address behavioral health and other essential domains such as employment, education, and finances?

5. Does the state have any activities related to this section that you would like to highlight?

Please indicate areas of technical assistance needed related to this section.

Footnotes:


63 http://csgjusticecenter.org/mental-health/
Environmental Factors and Plan

15. Medication Assisted Treatment - Requested

Narrative Question
There is a voluminous literature on the efficacy of medication-assisted treatment (MAT); the use of FDA approved medication; counseling; behavioral therapy; and social support services, in the treatment of substance use disorders. However, many treatment programs in the U.S. offer only abstinence-based treatment for these conditions. The evidence base for MAT for SUDs is described in SAMHSA TIPs 40[1], 43[2], 45[3], and 49[4].

SAMHSA strongly encourages that the states require treatment facilities providing clinical care to those with substance use disorders demonstrate that they both have the capacity and staff expertise to use MAT or have collaborative relationships with other providers that can provide the appropriate MAT services clinically needed.

Individuals with substance use disorders who have a disorder for which there is an FDA approved medication treatment should have access to those treatments based upon each individual patient’s needs. In addition, SAMHSA also encourages states to require the use of MAT for substance use disorders for opioid use, alcohol use, and tobacco use disorders where clinically appropriate. SAMHSA is asking for input from states to inform SAMHSA’s activities.

Please respond to the following items:

1. Has the state implemented a plan to educate and raise awareness within SUD treatment programs regarding MAT for substance use disorders?  □ Yes □ No

2. Has the state implemented a plan to educate and raise awareness of the use of MAT within special target audiences, particularly, pregnant women?  □ Yes □ No

3. Does the state purchase any of the following medication with block grant funds?  □ Yes □ No
   a) □ Methadone
   b) □ Buprenorphine, Buprenorphine/naloxone
   c) □ Disulfiram
   d) □ Acamprosate
   e) □ Naltrexone (oral, IM)
   f) □ Naloxone

4. Does the state have an implemented education or quality assurance program to assure that evidence-based MAT with the use of FDA-approved medications for treatment of substance abuse use disorders are used appropriately?  □ Yes □ No

5. Does the state have any activities related to this section that you would like to highlight?

Please indicate areas of technical assistance needed to this section.

*Appropriate use is defined as use of medication for the treatment of a substance use disorder, combining psychological treatments with approved medications, use of peer supports in the recovery process, safeguards against misuse and/or diversion of controlled substances used in treatment of substance use disorders, and advocacy with state payers.

Footnotes:
Environmental Factors and Plan

16. Crisis Services - Requested

Narrative Question
In the on-going development of efforts to build an robust system of evidence-based care for persons diagnosed with SMI, SED and SUD and their families via a coordinated continuum of treatments, services and supports, growing attention is being paid across the country to how states and local communities identify and effectively respond to, prevent, manage and help individuals, families, and communities recover from behavioral health crises. SAMHSA has recently released a publication, Crisis Services Effectiveness, Cost Effectiveness and Funding Strategies that states may find helpful. SAMHSA has taken a leadership role in deepening the understanding of what it means to be in crisis and how to respond to a crisis experienced by people with behavioral health conditions and their families.

According to SAMHSA's publication, Practice Guidelines: Core Elements for Responding to Mental Health Crises, Adults, children, and older adults with an SMI or emotional disorder often lead lives characterized by recurrent, significant crises. These crises are not the inevitable consequences of mental disability, but rather represent the combined impact of a host of additional factors, including lack of access to essential services and supports, poverty, unstable housing, coexisting substance use, other health problems, discrimination, and victimization.

A crisis response system will have the capacity to prevent, recognize, respond, de-escalate, and follow-up from crises across a continuum, from crisis planning, to early stages of support and respite, to crisis stabilization and intervention, to post-crisis follow-up and support for the individual and their family. SAMHSA expects that states will build on the emerging and growing body of evidence for effective community-based crisis-prevention and response systems. Given the multi-system involvement of many individuals with behavioral health issues, the crisis system approach provides the infrastructure to improve care coordination and outcomes, manage costs, and better invest resources. The following are an array of services and supports used to address crisis response. Please check those that are used in your state:

Please respond to the following items:

1. Crisis Prevention and Early Intervention
   a) Wellness Recovery Action Plan (WRAP) Crisis Planning
   b) Psychiatric Advance Directives
   c) Family Engagement
   d) Safety Planning
   e) Peer-Operated Warm Lines
   f) Peer-Run Crisis Respite Programs
   g) Suicide Prevention

2. Crisis Intervention/Stabilization
   a) Assessment/Triage (Living Room Model)
   b) Open Dialogue
   c) Crisis Residential/Respite
   d) Crisis Intervention Team/Law Enforcement
   e) Mobile Crisis Outreach
   f) Collaboration with Hospital Emergency Departments and Urgent Care Systems

3. Post Crisis Intervention/Support
   a) WRAP Post-Crisis
   b) Peer Support/Peer Bridges
   c) Follow-up Outreach and Support
   d) Family to Family Engagement

64 http://store.samhsa.gov/product/Crisis-Services-Effective-Cost-Effectiveness-and-Funding-Strategies/SMA14-4848
e) Connection to care coordination and follow-up clinical care for individuals in crisis
f) Follow-up crisis engagement with families and involved community members
g) Recovery community coaches/peer recovery coaches
h) Recovery community organization

4. Does the state have any activities related to this section that you would like to highlight?

_Please indicate areas of technical assistance needed to this section._
17. Recovery - Required

Narrative Question
The implementation of recovery supports and services are imperative for providing comprehensive, quality behavioral health care. The expansion in access to and coverage for health care compels SAMHSA to promote the availability, quality, and financing of vital services and support systems that facilitate recovery for individuals. Recovery encompasses the spectrum of individual needs related to those with mental disorders and/or substance use disorders. Recovery is supported through the key components of: health (access to quality health and behavioral health treatment); home (housing with needed supports), purpose (education, employment, and other pursuits); and community (peer, family, and other social supports). The principles of recovery guide the approach to person-centered care that is inclusive of shared decision-making. The continuum of care for these conditions includes psychiatric and psychosocial interventions to address acute episodes or recurrence of symptoms associated with an individual’s mental or substance use disorder. Because mental and substance use disorders are chronic conditions, systems and services are necessary to facilitate the initiation, stabilization, and management of long-term recovery. SAMHSA has developed the following working definition of recovery from mental and/or substance use disorders:

Recovery is a process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential.

In addition, SAMHSA identified 10 guiding principles of recovery:

- Recovery emerges from hope;
- Recovery is person-driven;
- Recovery occurs via many pathways;
- Recovery is holistic;
- Recovery is supported by peers and allies;
- Recovery is supported through relationship and social networks;
- Recovery is culturally-based and influenced;
- Recovery is supported by addressing trauma;
- Recovery involves individuals, families, community strengths, and responsibility;
- Recovery is based on respect.

Please see SAMHSA's Working Definition of Recovery from Mental Disorders and Substance Use Disorders.
States are strongly encouraged to consider ways to incorporate recovery support services, including peer-delivered services, into their continuum of care. Examples of evidence-based and emerging practices in peer recovery support services include, but are not limited to, the following:

- Clubhouses
- Drop-in centers
- Recovery community centers
- Peer specialist
- Peer recovery coaching
- Peer wellness coaching
- Peer health navigators
- Family navigators/parent support partners/providers
- Peer-delivered motivational interviewing
- Peer-run respite services
  - Peer-run crisis diversion services
  - Telephone recovery checkups
  - Warm lines
  - Self-directed care
  - Supportive housing models
  - Evidenced-based supported employment
  - Wellness Recovery Action Planning (WRAP)
- Whole Health Action Management (WHAM)
  - Shared decision making
  - Person-centered planning
  - Self-care and wellness approaches
  - Peer-run Seeking Safety groups/Wellness-based community campaign
  - Room and board when receiving treatment

SAMHSA strongly encourages states to take proactive steps to implement recovery support services. To accomplish this goal and support the wide-scale adoption of recovery supports in the areas of health, home, purpose, and community, SAMHSA has launched Bringing Recovery...
Supports to Scale Technical Assistance Center Strategy (BRSS TACS). BRSS TACS assists states and others to promote adoption of recovery-oriented supports, services, and systems for people in recovery from substance use and/or mental disorders. Because recovery is based on the involvement of consumers/peers/people in recovery, their family members and caregivers, SMHAs and SSAs can engage these individuals, families, and caregivers in developing recovery-oriented systems and services. States should also support existing and create resources for new consumer, family, and youth networks; recovery community organizations and peer-run organizations; and advocacy organizations to ensure a recovery orientation and expand support networks and recovery services. States are strongly encouraged to engage individuals and families in developing, implementing and monitoring the state M/SUD treatment system.

Please respond to the following:

1. Does the state support recovery through any of the following:
   a) Training/education on recovery principles and recovery-oriented practice and systems, including the role of peers in care? ☐ Yes ☐ No
   b) Required peer accreditation or certification? ☐ Yes ☐ No
   c) Block grant funding of recovery support services. ☐ Yes ☐ No
   d) Involvement of persons in recovery/peers/family members in planning, implementation, or evaluation of the impact of the state’s M/SUD system?
      Peers and family members are involved in all ADMH planning processes. ☐ Yes ☐ No

2. Does the state measure the impact of your consumer and recovery community outreach activity? ☐ Yes ☐ No

3. Provide a description of recovery and recovery support services for adults with SMI and children with SED in your state.
   N/A

4. Provide a description of recovery and recovery support services for individuals with substance use disorders in your state.

   In 2008, the Alabama Department of Mental Health (ADMH) developed and articulated a vision for implementation of a Recovery Oriented System of Care (ROSC) as the philosophical framework for the state’s substance abuse service delivery system. Since that time, this vision has successfully guided execution of many of the agency’s system improvement initiatives. Workforce development activities which encompass the systematic use of peers in service delivery for individuals who have substance use or co-occurring disorders are the primary focus of this effort at the current time, with the following goals as guidance:

   1. Establish the infrastructure to support and sustain a workforce that routinely utilizes trained and certified peer specialists in the provision of services for individuals, families, and communities impacted by substance use disorders and mental illnesses.

   2. Establish a well-trained and credentialed peer network, along with mechanisms to promote its use and sustain its effectiveness.

   3. Establish protocols to demonstrate the effectiveness of the state’s utilization of peer support specialists in expanding service access, facilitating care transitions, enhancing treatment retention, and thereby improving the overall health and wellness of individuals, families, and communities impacted by substance use or co-occurring disorders.

   ADMH has established a workgroup to guide efforts to attain the identified goals and to seek funding to support this effort. In addition, ADMH’s Commissioner and its Associate Commissioner for Mental Health and Substance Abuse Services have demonstrated full support of the agency’s vision for ROSC and the utilization of peers to facilitate the recovery process.

   To date the agency has created a credentialing process for peers to become Certified Recovery Support Specialists and has begun the certification process. ADMH provides funding for the provision of peer services as part of its fee-for-service reimbursement system. The agency is working with Alabama Medicaid to incorporate peer services as a part of its Medicaid rehabilitation service option.

   In addition, ADMH has given its support to the development of the state’s first drop-in centers for individuals who have substance use disorders. The two peer-run centers, one in Region 2 and the other in Region 3, opened during the summer of 2017, offering a number of recovery groups, workshops, assistance in resume development and job searches, and recreational activities for both consumers and their families.

   Consumers, family members, and advocates representing both mental illnesses and substance use disorders are active participants in all ADMH strategic planning processes. This includes their membership on various standing and ad hoc committees, workgroups, and on the agency’s Board of Trustees which serves in an advisory capacity to the Commissioner.

   Also, the Associate Commissioner of Mental Health and Substance Abuse Services has established an advisory committee consisting of individuals who are in various stages of recovery from substance use disorders and mental illnesses. This committee meets with the Associate Commissioner on a quarterly basis to share their needs, successes, and the challenges experienced by the communities in which they live relative to recovery.
In January 2013, the ADMH hired an individual with lived substance use disorders experience to work in the position of Recovery Support Services Coordinator for the Mental Health and Substance Abuse Services Division. This individual has responsibility for managing implementation of ADMH’s vision for ROSC for individuals who have substance use and co-occurring disorders and also provides training throughout the state on the fundamentals of ROSC.

5. Does the state have any activities that it would like to highlight?

Please indicate areas of technical assistance needed related to this section.

Footnotes:
Environmental Factors and Plan

18. Community Living and the Implementation of Olmstead - Requested

Narrative Question

The integration mandate in Title II of the Americans with Disabilities Act (ADA) and the Supreme Court's decision in Olmstead v. L.C., 527 U.S. 581 (1999), provide legal requirements that are consistent with SAMHSA's mission to reduce the impact of M/SUD on America's communities. Being an active member of a community is an important part of recovery for persons with behavioral health conditions. Title II of the ADA and the regulations promulgated for its enforcement require that states provide services in the most integrated setting appropriate to the individual and prohibit needless institutionalization and segregation in work, living, and other settings. In response to the 10th anniversary of the Supreme Court's Olmstead decision, the Coordinating Council on Community Living was created at HHS. SAMHSA has been a key member of the council and has funded a number of technical assistance opportunities to promote integrated services for people with behavioral health needs, including a policy academy to share effective practices with states.

Community living has been a priority across the federal government with recent changes to section 811 and other housing programs operated by the Department of Housing and Urban Development (HUD). HUD and HHS collaborate to support housing opportunities for persons with disabilities, including persons with behavioral illnesses. The Department of Justice (DOJ) and the HHS Office for Civil Rights (OCR) cooperate on enforcement and compliance measures. DOJ and OCR have expressed concern about some aspects of state mental health systems including use of traditional institutions and other settings that have institutional characteristics to serve persons whose needs could be better met in community settings. More recently, there has been litigation regarding certain evidenced-based supported employment services such as sheltered workshops. States should ensure block grant funds are allocated to support prevention, treatment, and recovery services in community settings whenever feasible and remain committed, as SAMHSA is, to ensuring services are implemented in accordance with Olmstead and Title II of the ADA.

Please respond to the following items

1. Does the state’s Olmstead plan include:
   - housing services provided. ☐ Yes ☐ No
   - home and community based services. ☐ Yes ☐ No
   - peer support services. ☐ Yes ☐ No
   - employment services. ☐ Yes ☐ No

2. Does the state have a plan to transition individuals from hospital to community settings? ☐ Yes ☐ No

3. What efforts are occurring in the state or being planned to address the ADA community integration mandate required by the Olmstead Decision of 1999?

   Does the state have any activities related to this section that you would like to highlight?

   Please indicate areas of technical assistance needed related to this section.

Footnotes:
Environmental Factors and Plan

19. Children and Adolescents Behavioral Health Services - Required MHBG, Requested SABG

Narrative Question
MHBG funds are intended to support programs and activities for children and adolescents with SED, and SABG funds are available for prevention, treatment, and recovery services for youth and young adults with substance use disorders. Each year, an estimated 20 percent of children in the U.S. have a diagnosable mental health condition and one in 10 suffers from a serious emotional disturbance that contributes to substantial impairment in their functioning at home, at school, or in the community. Most mental disorders have their roots in childhood, with about 50 percent of affected adults manifesting such disorders by age 14, and 75 percent by age 24. For youth between the ages of 10 and 24, suicide is the third leading cause of death and for children between 12 and 17, the second leading cause of death.

It is also important to note that 11 percent of high school students have a diagnosable substance use disorder involving nicotine, alcohol, or illicit drugs, and nine out of 10 adults who meet clinical criteria for a substance use disorder started smoking, drinking, or using illicit drugs before the age of 18. Of people who started using before the age of 18, one in four will develop an addiction compared to one in twenty-five who started using substances after age 21. Mental and substance use disorders in children and adolescents are complex, typically involving multiple challenges. These children and youth are frequently involved in more than one specialized system, including mental health, substance abuse, primary health, education, childcare, child welfare, or juvenile justice. This multi-system involvement often results in fragmented and inadequate care, leaving families overwhelmed and children's needs unmet. For youth and young adults who are transitioning into adult responsibilities, negotiating between the child- and adult-serving systems becomes even harder. To address the need for additional coordination, SAMHSA is encouraging states to designate a point person for children to assist schools in assuring identified children are connected with available mental health and/or substance abuse screening, treatment and recovery support services.

Since 1993, SAMHSA has funded the Children’s Mental Health Initiative (CMHI) to build the system of care approach in states and communities around the country. This has been an ongoing program with 173 grants awarded to states and communities, and every state has received at least one CMHI grant. Since then SAMHSA has awarded planning and implementation grants to states for adolescent and transition age youth SUD treatment and infrastructure development. This work has included a focus on financing, workforce development and implementing evidence-based treatments.

For the past 25 years, the system of care approach has been the major framework for improving delivery systems, services, and outcomes for children, youth, and young adults with mental and/or SUD and co-occurring M/SUD and their families. This approach is comprised of a spectrum of effective, community-based services and supports that are organized into a coordinated network. This approach helps build meaningful partnerships across systems and addresses cultural and linguistic needs while improving the child, youth and young adult functioning in home, school, and community. The system of care approach provides individualized services, is family driven; youth guided and culturally competent; and builds on the strengths of the child, youth or young adult and their family to promote recovery and resilience. Services are delivered in the least restrictive environment possible, use evidence-based practices, and create effective cross-system collaboration including integrated management of service delivery and costs.

According to data from the 2015 Report to Congress on systems of care, services:

1. reach many children and youth typically underserved by the mental health system;
2. improve emotional and behavioral outcomes for children and youth;
3. enhance family outcomes, such as decreased caregiver stress;
4. decrease suicidal ideation and gestures;
5. expand the availability of effective supports and services; and
6. save money by reducing costs in high cost services such as residential settings, inpatient hospitals, and juvenile justice settings.

SAMHSA expects that states will build on the well-documented, effective system of care approach to serving children and youth with serious behavioral health needs. Given the multi-system involvement of these children and youth, the system of care approach provides the infrastructure to improve care coordination and outcomes, manage costs, and better invest resources. The array of services and supports in the system of care approach includes:

- non-residential services (e.g., wraparound service planning, intensive case management, outpatient therapy, intensive home-based services, SUD intensive outpatient services, continuing care, and mobile crisis response);
- supportive services, (e.g., peer youth support, family peer support, respite services, mental health consultation, and supported education and employment); and
• residential services (e.g., like therapeutic foster care, crisis stabilization services, and inpatient medical detoxification).

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69 The National Center on Addiction and Substance Abuse at Columbia University. (June, 2011). Adolescent Substance Abuse: America’s #1 Public Health Problem.


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Please respond to the following items:

1. Does the state utilize a system of care approach to support:
   a) The recovery and resilience of children and youth with SED? ☐ Yes ☐ No
   b) The recovery and resilience of children and youth with SUD? ☐ Yes ☐ No

2. Does the state have an established collaboration plan to work with other child- and youth-serving agencies in the state to address behavioral health needs:
   a) Child welfare? ☐ Yes ☐ No
   b) Juvenile justice? ☐ Yes ☐ No
   c) Education? ☐ Yes ☐ No

3. Does the state monitor its progress and effectiveness, around:
   a) Service utilization? ☐ Yes ☐ No
   b) Costs? ☐ Yes ☐ No
   c) Outcomes for children and youth services? ☐ Yes ☐ No

4. Does the state provide training in evidence-based:
   a) Substance misuse prevention, SUD treatment and recovery services for children/adolescents, and their families? ☐ Yes ☐ No
   b) Mental health treatment and recovery services for children/adolescents and their families? ☐ Yes ☐ No

5. Does the state have plans for transitioning children and youth receiving services:
   a) to the adult behavioral health system? ☐ Yes ☐ No
   b) for youth in foster care? ☐ Yes ☐ No

6. Describe how the state provide integrated services through the system of care (social services, educational services, child welfare services, juvenile justice services, law enforcement services, substance use disorders, etc.)

7. Does the state have any activities related to this section that you would like to highlight?

Please indicate areas of technical assistance needed related to this section.

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Footnotes:

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### Environmental Factors and Plan

#### Behavioral Health Advisory Council Members

Start Year: 2018  
End Year: 2019

<table>
<thead>
<tr>
<th>Name</th>
<th>Type of Membership</th>
<th>Agency or Organization Represented</th>
<th>Address, Phone, and Fax</th>
<th>Email (if available)</th>
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**No Data Available**

**Footnotes:**
This is not required of the SSA.
# Environmental Factors and Plan

## Behavioral Health Council Composition by Member Type

Start Year: 2018  End Year: 2019

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<thead>
<tr>
<th>Type of Membership</th>
<th>Number</th>
<th>Percentage</th>
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</thead>
<tbody>
<tr>
<td>Total Membership</td>
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<td></td>
</tr>
<tr>
<td>Individuals in Recovery* (to include adults with SMI who are receiving, or have received, mental health services)</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Family Members of Individuals in Recovery* (to include family members of adults with SMI)</td>
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<td></td>
</tr>
<tr>
<td>Parents of children with SED*</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Vacancies (Individuals and Family Members)</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Others (Not State employees or providers)</td>
<td>0</td>
<td></td>
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</tbody>
</table>

### Total Individuals in Recovery, Family Members & Others

<table>
<thead>
<tr>
<th>Number</th>
<th>Percentage</th>
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<tbody>
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</table>

| State Employees                             | 0      |            |
| Providers                                   | 0      |            |
| Federally Recognized Tribe Representatives   | 0      |            |
| Vacancies                                   | 0      |            |

### Total State Employees & Providers

<table>
<thead>
<tr>
<th>Number</th>
<th>Percentage</th>
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</table>

| Individuals/Family Members from Diverse Racial, Ethnic, and LGBTQ Populations | 0      |            |
| Providers from Diverse Racial, Ethnic, and LGBTQ Populations                | 0      |            |

### Total Individuals and Providers from Diverse Racial, Ethnic, and LGBTQ Populations

<table>
<thead>
<tr>
<th>Number</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>0</td>
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</table>

| Persons in recovery from or providing treatment for or advocating for substance abuse services | 0      |            |

* States are encouraged to select these representatives from state Family/Consumer organizations.

Indicate how the Planning Council was involved in the review of the application. Did the Planning Council make any recommendations to modify the application?

**Footnotes:**

This is not required of the SSA.
Environmental Factors and Plan

23. Public Comment on the State Plan - Required

Narrative Question

Title XIX, Subpart III, section 1941 of the PHS Act (42 U.S.C. § 300x-51) requires, as a condition of the funding agreement for the grant, states will provide an opportunity for the public to comment on the state block grant plan. States should make the plan public in such a manner as to facilitate comment from any person (including federal, tribal, or other public agencies) both during the development of the plan (including any revisions) and after the submission of the plan to SAMHSA.

Please respond to the following items:

1. Did the state take any of the following steps to make the public aware of the plan and allow for public comment?
   a) Public meetings or hearings? ☐ Yes ☐ No
   b) Posting of the plan on the web for public comment? ☐ Yes ☐ No
   c) Other (e.g. public service announcements, print media) ☐ Yes ☐ No

If yes, provide URL:
http://www.mh.alabama.gov/SABG/?sm=d_h

Footnotes: